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FINANCIALTIMES

### South Korean premier quits after series of protests

Ro Jai Bong, South Korea'e prime minister, resigned after a wave of anti-government pro-tests filled the streets with the largest demonstrations in Korea since the introduction of democracy in 1987. Page 5

Airport talks fail Latest talks between Britain and China on Hong Kong's plans for a new HK\$100bn (\$13bn) airport ended without agreement after five days of negotiations. Page 6

Mrs Mandela held South African police arrested Winnie Mandela and leaders of the African National Congress (ANC) Women's League for obstruction during a dem-onstration in support of politi-

cal prisoners. Page 6 300 held in Tunisia Tunisia government said it had foiled a coup plot by Islamic fundamentalists and arrested 300 people, including

100 military personnel. Page 6 Solidarity strike Solidarity workers went on strike in industrial regions of Poland as the union held an unprecedented day of protest against the economic poli-cies of the government it steered to power. Page 2

Children released Indonesian police freed a group of children locked up in a packaging factory for up to three years, according to local newspaper reports.

FBI exports arrest US federal agents arrested a man accused of violating Washington's ban on military exports to Libya by allegedly shipping night vision goggles without state department

approval. Mid-east accord Elias Hrawi, Lebanon's president, signed a treaty with Syrian leader Hafez al-Assad as part of the Arab-brokered Taif peace pact to end 16 years of

Yeltsin wins backing Russian federation president Boris Yeltsin won formal approval for a powerful executive presidency, a job he is expected to fill after elections next month. Candidates,

Page 2 Police accused South Korean prosecutors accused 11 riot police of savagely assaulting a 22-year-old protester during the funeral of a student who was beaten

to death by police last month. Escobar surrender Pahlo Escobar, Colombia's most-wanted drug lord, has ities within 15 days, a Roman Catholic priest who held talks with him said. Page 6

**Delors in Japan** Jacques Delors, president of the European Commission, started his official visit to Japan by expressing concern about the EC's widening trade deficit with Tokyo. Page 4

Standoff in Mexico Inmates controlled a Mexican border prison as dozens of police and marines waited outside for orders to enter five days after 18 prisoners were killed in a battle between rival

drug gangs. Seven life terms Seven Moslem fundamentalists were sentenced to life imprisonment for their roles in an attack on the Tunisian ruling

party's offices in which an employee was killed. Iraqis leave Dahuk Iraq agreed to withdraw its military and police forces from the northern provincial capital Dahuk and allow-coalition forces to enter. Up to 150,000. residents, mainly Kurds, may return to their homes.

# Volvo and Renault depressed in first quarter

Volvo, the Swedish automotive group, yesterday reported con-tinuing operating losses for the first three months of the year, while Renault of France, its strategic partner announced severely depressed profits. The grand alliance announced a year ago between the two companies, one of the most ambitious and complex

at a low ebb. Page 15 ELECTROLUX, the world's largest white goods manufac-turer, suffered a 19 per cent decline in its profits (after financial items) for the first quarter of the year, with the result falling to SKr414m

SONY CORPORATION, Japanese electronics maker, lifted annual consolidated pre-tax profits 16.3 per cent to Y264.59bn, on continued strong international demand, Page 18; Bank chief's resignation shakes Tokyo community.

COFFEE: Second position future prices for robusta closed well down in London. Dealers said selling by funds remained the main force behind the fall. Near July sailed through the recent low of £558 a tonne and then £550, where there were fewer stops than anticipated, until closing just above 10-week lows at £530 a tonne.

MARKETS: At 1 pm the Dow Jones Industrial Average was down 2.01 at 2,904.07. FAZ index rose 13.39 to 695.18 at 30.29 higher at 1.647.69.

to DM1;7215 from DM1.7115; to Y138.00 from Y137.40; to SFr1.4595 from SFr1.4480; and to FF15.8450 from FF15.8075. It also eased to Y238.25 from Y238.50, but was unchanged at DM2.9725, while rising to FFr10.0925 from FFr10.0850 and to SFr2.5200 from . SFr2.5150. The pound'a index lost 0.1 to 91.9. Currencies,

FIAT of Italy has agreed to cut its stake in one of France's largest car-battery producers from 75 per cent to 10 per cent, in order to win European Commission approval for a merger with the French company Alcatel Alsthom's battery sub-

KLM Royal Dutch Airlines, announced a annual provi-sional pet loss of F1 630m (\$325m), compared to the previ-ous year's F1 340m net profit. Nearly half of the loss was due to a provision taken to help restructure the carrier, reduce

IFIL, one of the main holding companies of Italy's Agneth family, raised net group profits by 38.5 per cent to L114.4b (\$90m) last year from L82.6bn in 1989. Page 16

WASHINGTON has told Brussels it intends to lodge, under Gatt procedure, a new complaint over EC subsidies for Airhus, the European Commis

THOMSON Consumer Electronics (TCE), the French state-owned maker of TV sets and audio/video products, has entered a joint venture to ... make television tubes in

FT STATISFICS We regret that some prices could not be updated for this edition because of a technical fault. The statistical services affected are the World Stock Markets, and Chief Price Changes yesterday for Paris

way in the European auto industry, is taking shape at a time when the financial for-tunes of both companies are

restructuring operations under

(\$67.6m) compared with SKr511m for the same period of 1990. Page 15

Page 14

midsession and the DAX closed

**CURRENCIES:** At the London close the dollar had improved

sidiary, Page 2

its annual operation costs and prune its workforce. Page 15

sion said. Page 3

Poland. Page 3

and Frankfurt.

# Silence and anger over killing followed by riots and violence Gandhi's widow to lead party

By David Houseon in New Delhi

MRS Sonia Gandhi, the Italian-born widow of Mr Rajiv Gandhi, India'e former prime minister, was yesterday elected president of the Congress party in the wake of her husband's assessination on Tuesday. News of her appointment

cansed amazement in New Delhi as the nation reacted with stunned silence and anger to Mr Gandhi's death. Streets remained deserted in many large cities throughout the country, but 10 people were killed in riots and violence that particularly shook the southern states of Tamil Nadu, the scene of his assassination in a bomb attack, and Andhra

Curfewa were imposed in several cities in the north and beavily armed troops patrolled Delhi in an effort to prevent a repetition of the bloodshed that accompanied Mrs Gandhi's death in 1984.

The Congress leadership, in choosing Mrs Gandhi as president of the party, was seen as attempting to exploit to the maximum sympathy aroused by her bushand's assassination. The Hindu revivalist Bharatiya Janata party (BJP), denounced the decision as demonstrating the bankruptcy
of the Congress party.
An exit poll carried out in
Delhi during voting on Monday, and which was published

yesterday, indicated that the BJP was heading for a substan-tial victory in the capital. Of the 510 seats for parliament being contested in the election, voting for 204 took place on Monday. The impact of Mr Gandhi'e death is seen by the BJP as robbing it of many of the seats

it had expected to gain. The Congress is expected to benefit from the type of sympathy vote that gave Mr Rajiv Gandhi a landslide victory in 1984. Only hours after his death it was amounced that the final

was amounted that the that two days of polling in India's general election would be post-poned from Thursday and Sun-day to June 12 and 15. The on this long postponement after discussions with President R. Venkataraman but without consulting the politi-

winour constituing the point-cal parties.

The Congress party spokes-man said that the party's main policy making hody - which had earlier in the day been expected to choose an elder statesman of the party as interim president - bad elected Mrs Gandhi unani-

Responding to questions about her Italian birth, he said Mrs Gandhi was a party worker and that the party's decision would "be communi-cated to her in due course." It was unclear how much discussion there had been with Mrs Gandhi who was overwhlemed by grief.
Asked whether she would be

groomed as a future prims minister, he said that Congress presidents did not always become prime ministers. Mr Gandhi's body – badly

mutilated by the blast - was taken to Delhi from Madras early in the morning and lies in state in Teen Murti House, the residence of Jawaharlal Nehru, his grandfather. Thou-sands of mourners filed past his body. He will be given a state funeral on Friday.

cation last night as to who was responsible for the killing of Mr Gandhi. A government spokesman said that no group had claimed responsibility.

An unknown militant Tamil organisation phoned the Banorganisation phones the Bar-galore office of a national newspaper and said they had carried out the attack on behalf of Tamils in India and Sri Lanka. Mr Gandhi was seen to have been a target for Tamil extremists after sending the Indian army into Sri Lanka to suppress a Tamil revolt. The Tamil Tigers (LTTE), the main Tamil militant movement in Sri Lanka, denled responsibil-ity for the attack.

Some of the worst violence yesterday occured in Tamil Nadu whare crowds turned against the regional Tamil party, the Dravidia Munnetra Kazaghan (DMK) of Mr K. Ka-runanidhi, former Chief minister. A DMK newspaper office was burnt and at least 40 trucks and buses set ablaze. Tamil property was also attacked in other Indian cities. In Delhi, angry crowds outside the residence of Mr Gandhi blamed his death on organisations as diverse as the CIA and the Janata Dal party of former Prime Minister V. P. Singh. The ready acceptability

of conspiracy theories added to the sense of tension. Among those due to attend Friday's funeral are Mr Dan Quayle, the US vice-president, Mr Nawaz Sharif, Pakistan's prime minister, and Mr Doug-las Hurd, Britain'e foreign secretary.

Indian economy frozen in time, Page 4; Nation stretched to hreaking point, Page 12;



Sonia Gandhi yesterday: overwhelmed by grief

# Rebels advance on Ethiopian capital

By Julian Ozanne in Addis Ababa

AN RERIE mood of apathy, anxiety and pessimism engulied Addis Ababa yesterday. Dishevelled, war weary government soldiers straggled into the capital and municipal workers took down the Soviet-realist posters of former dictator Mengistir Haile Mariam who resigned

"We are happy Mengistu has gone but we fear the future. There is no reason to celebrate," said Mr Tedesse Alem as workers unscrewed a buge metal billboard in Revolution Square which portrayed Mr Mengistu as the leader of a new socialist dawn. "One nightmare is over but we don't know if Rebels continued to press towards the

capital, overruning government troops falling back in disarray. By nightfall the rebel Ethiopian Democratic Revolu-

tionary People's Front had captured the

town of Genet, 25 miles west of Addis Ahaba.

The rebels again rejected the new government's offer of a ceasefire, fuelling fears in the capital of a breakdown in law and order as more tired solidiers. government to hold defeated troops back at checkpoints and disarm them is proving successful so far, but some are still trickling through.

Several European embassies, including Britain's, were advising non-embassy nationals to evacuate the capital and were making plans to lay on special charter flights.

Addis Ababa appeared normal on the

surface. The regular light flow of traffic worked its way through the drizzle and most shops and offices were open. But there was depression and confusion.

A crowd of about 2,000 gathered around Arat Kilo, a downtown traffic junction, as muncipal workers with a crane removed a 12-foot portrait of Mr Mengistu. But there was none of the excitement, jubilation or cheering that

of the iconography of east Europe's marxist leaders. "Nobody trusts anybody. Mengistu has gone but people are still afraid. The security police are still here, the struc-ture of government is the same," said

Desta, a student. Policemen stood guard outside the Menelik Palace, Mr Mengistu's former residence, and in front of a 30-foot hronze statue of Lenin in the capital. At the mercato, a huge market, clumps of ragged soldiers from the front stood around simlessly with their automatic rifles wrapped in handoliers of bullets ewing over their shoulders.

"I am very disturbed that the fighting will come to Addis. I am very much afraid," said Miss Almaz Tegegne, a shop assistant.

diplomats for the members of Mr Mengistn's Marxist party and the many ageots of his oppressive 14-year rule. "There are deep-seated, pent-up feelings against the bad people and a desire for retribution. If public order collapses there will be a lot bloodshed," said one

western observer.
Acting President Teslaye Gibre-Kidan met individually the five ambassadors who have permanent seats on the United Nations Security Council to

## Cresson advocates **EC-wide** industrial policy

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By lan Davidson in Paris

THE PROMOTION of a European-wide industrial policy will be one of the first pri-orities of the French government, Mrs Edith Cresson, the new prime minister. announced yesterday. She told the National Assem-

hly that she would pursue that aim with the European Community and with European industrialists, with whom I have had close relations for

Mrs Cresson did not spell out what initiatives she would be taking in this direction, nor what a Enropean industrial policy would comprise. although she appeared to rule out any recourse to protection-

But she identified two key sectors, cars and electronics, as being in need of a European industrial policy.

"Enrope cannot he just a large market", she said. "The Enropeans cannot depend on the outside world for certain for their technological future or their defence.

"An urgent effort is needed to ensure a common future in tronics: let us he hold and inventive... Forty years ago the founding fathers created a European Coal and Steel Community; today it is a true Elec-tronics Community that we

Mrs Cresson has long had the reputation of a would-be interventionist in industrial effairs. It is not clear, how-ever, that she will bave as much freedom for launching an interventionist European industrial policy, in her new government, industrial policy comes under the overall anthority of Mr Pierre Beregovoy, the finance minister, whose instincts are resolutely liberal.

Mrs Cresson's promise of a European industrial policy initiative was the main novelty in an extended declaration to parliament of the policies of her new government, which

But she also promised that France would take a tough line in defence of French agriculture in the international trade negotiations in GATT. "We want to maintain a com-petitive agriculture which will keep, or even increase, its market share in the Commu-nity and in world markets." On the fundamental issues of macro-economic policy, Mrs Continued on Page 14

# Gorbachev optimistic about his chances of attending G7 talks

By Leyla Boulton in Moscow, Peter Riddell in Chicago end agencies

SOVIET President Mikhail Gorbachev yesterday expressed optimism about his chances of being invited to the Group of Seven summit in London in July and said that his government's economic reform plans needed to be more radical. Mr Gorbachev appeared to be voicing support for efforts by Mr Grigory Yavlinsky, the Soviet economist, to work out a new economic and political

reform package based on co-op-eration with the west. Tha Soviet leader's comments came as Mr James Baker, US secretary of state, told a congressional hearing in Washington that the US should consider giving aid to the Soviet Union on certain economic and political conditions.

Mr Baker said he continued to strongly support a long-standing US policy that economic assistance should be

made conditional where possible on free market reforms. He added that a programme of aid would have to be linked to political issues such as con-taining the Soviet Union's military capability. "I don't think that we're at the point that we can look at this solely as an economic issue. We also have to look at some issues on tha political side," he said. Mr Michel Camdessus, man-

aging director of the Interna-tional Monetary Fund, said in Chicago that the Fund stood ready to move rapidly in pro-viding technical assistance for economic reform in the Soviet Union once Moscow and leading western industrial countries had reached agreement on how this might be done. He said that what was

hatween the G7 industrial countries and the Soviet Union on a formula for providing help. The IMP would then be "delighted to be of assistance. We are used to moving rapidly. There are no institutional barriers to providing technical assistance. It will not take more than a day," he said. Mr Camdessus stressed the importance of a union treaty

between Moscow and the

republics if the Soviet Union

programme.
Mr Gorbachev said he wanted to attend the G7 summit to hear western leaders' "suggestions on how we should best co-operate in order to consolidate a positive tempo which is gaining strength and which we should preserve." Without mentioning Mr Yav-

linsky, who is currently in the US to work out a joint approach to Soviet reform with US economists, Mr Gorbachev echoed many of his ideas for a new political consensus accom-panied hy radical market But he also repeated earlier

warnings, aimed at salvaging Soviet pride, that other countries abould not expect to "impose models" on the Soviet The Soviet president also

expressed confidence that diffi-culties with Washington over arms control would be ironed out during the current visit to Washington by General Mikhail Moiseyev, the Soviet chief Russians come home to Taji-kistan, Page 2

was ever going to be able to put together a proper reform FOR MANAGING DIRECTORS WHO ARE OUTSTANDING help that business realise its full potential, and reap the full rewards IN THEIR FIELD. for your investment. The 3i Management Buy-In Programme provides running the knowledge and corporate race for long to help you win. enough, Isn'l is time to make you A Buy-In is always a move and buy into difficult operation, a company of your money and support. That You've proven is why 3i have developed a Programme vourself as a managing to take you through all a Buy-in entails director in someooc else's - helping you make your vision a company, and are ready to make a substantial financial commitment to your own future. NOW GO ON AND RUN You may on the other hand, have built your own YOUR OWN business and sold it, and INDEPENDENT BUSINESS. want to do it again. In either case, you know what a business is worth. As the UK's largest provider of You've built up a successful investment capital, 3i have backed more company and are reaping some Buy-lns than any other investor in industry. of the rewards. So we know how to recognise those You could just stay where you candidates most likely to succeed. are. But the chances are you've 3i will soon be hosting a number of already been wondering what challenges Management Buy-In Forums where you can or opportunities are around the corner. decide if you've got what it takes to be a

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Oll: New friandships are being born in the wake of the Guff crisis ..... Managements US becomes wary of centralised media buying . Editorial Comments Pipe dreams in Brussels; How not to connect to BT ..... Economic Viewpoints How, to refinance the grass roots Technology: Innovation in the recession ........27

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rbados: Row over fares blocks Caribbean | US trade pact unlikely to dent Mexican mistrust



Carlos Salinas de Gortari, Mexican foreign policy is undergoing a deciaive changa towards a stance cuaranteed to enrane the country's powerful

Stock Marketoworld 29-40 -London 30,31

**MARKETS** New York hunchtime: \$1,7265 (1,7365) DM2.9725 (2.9725) FFr10.0925 (10.085

SFr2.52 (2.515) Y238.3 (238.5) £ Index 91.9 (92) COLD New York: Cornex Jun \$356.8 (357.9) London: . \$356.3 (356.5) N SEA OIL (Argus) \$19.175 (19.725) Chief price changes yesterday: Page 15

DOLLAR New York Innehtime: FFr5.845 SFr1.4602 Y138.0 DM1.7215 (1.7115) FFr5.845 (5.8075) SFr1.4595 (1.448) Y138.0 (137.4) \$ index 66.1 (65.8)

Tokyo close: Y137.45 US koncistimo rates Fed Funds 511% 3-mc Treasury Bills: yield: 5.61% Long Bond: 9916 yield: 8.26%

FT-SE 100: 2465.9 (-16.8) FT Ordinary: 1933.4 (-9.1) FT-A All-Share: 1,191.99 (-0.6%) New York kunch 2,904.96 (-1.12) SAP COMP 375.58 (+0.21) 25,398,66 (-82,55) LONDON MONEY 3-month lathrik class 112% (112-11弦) Little long gift future: Jun 9031 (same)

STOCK INDICES



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### Union protests against monetary policies

# Solidarity takes to streets in show of national rage

By Christopher Bobinski in Warsaw

FLAGS flapped and banners strained against the breeze as the Solidarity trade union took to the streets of Warsaw yesterday for the first time since the fall of the Communists, to protest against the government's stringent monetary pol-

"We come into work everyday and we don't know if we'll be needed," said one employee of the FSO car factory in the crowd of about 10,000 union

Another complained about low pay. "I have a basic monthly wage of Zl 1.2m after 18 years at the plant and my rent is Zl 400,000 a month," he

All agreed the Government was squeezing the state sector with taxes while private com-panies – "more often than not owned by former communists" were not paying enough.
 "We're the ones who are providing the budget income" said

The Solidarity crowd later marched under a blue emlit sky to hand in petitione against wage controls at the main government building and

Elsewhere in the country the

union staged short stoppages, notably in the coal mines and in factories in the south west, while in Gdansk, the movement contented itself with hanging out flags and sound-

ing alarm sirens at midday.
Solidarity wants pledges that
wage controls in the state sector will be gradually removed, a clear government statement on the future of industry and farming and the removal of former communists from the

Privatisation policies are also coming under fire for favouring those who are already rich.

A spokesman at Solidarity beadquarters in Gdansk said the union was "satisfied with the response which showed that the union could mobilise its members"

More importantly, the pro-test has given people the signal that the government's strin-gent monetary policies, agreed with the International Monetary Fund, could now legiti-mately be criticised. The Warsaw crowd heard

the burly local Solidarity leader, Mr Maciej Jankowski, demand that the government outline clear policies for Polish industry, which he said was going into terminal decline. "If industry collapses and our best engineers and academics emigrate then we'll sink to fourth world status like Ban-gladesh without any hope," he

"We don't want to overthrow the present government but we want all our parties to make their position clear; do they want a country run by a rich oligarchy and the rest mere masses without any hope for the future, which is the way things are going now?"

More would have come to lis-

ten and march if not for a bus strike in Warsaw, now in its second day, where drivers are demanding a 50 per cent pay increase. The drivers held talks with city anthorities hat rejected a pay offer as too low.
Fulfilment of the demands
would mean that half the city
authority's budget would go on
public transport, said the
mayor, Mr Stanislaw Wyga-

However, rubbish disposal workers ended a week-long stoppage yesterday after being promised ZI 500,000 a month more on top of the ZI 1.8m they now earn.



STRIKE: workers in Minsk protest outside the Byelorussian supreme council

# Parliament opens way for presidential poll

By Leyla Boulton in Moscow

THE Russian parliament yesterday cleared a big obsta-cle to the holding of presiden-tial elections next month, when it approved a law defining the powers of the future president.

The first directly-elected president in Russian history president in Russian history will have the power to appoint and sack ministers, issue decrees and sign international pacts. He will also have responsibility for guarantee-ing the national security of the largest Soviet republic. The president'e powers to a certain extent mirror those of the

Soviet president, Mr Mikhail Gorbachev, but an earlier plan to make the Russian leader commander-in-chief was

ropped. While Mr Borls Yeltsin, the popular chairman of the Rus-sian parliament, is almost cer-tain to win, he faces a serious challenge from Mr Nikolai Ryzhkov, the former Soviet prime minister who bas ecome the standard-hearer of Communist party conservatives. The congrese is due today to clear amendments to the constitution, enabling the presidential law to take effect.

# Candidates lack flamboyance By Our Moscow Correspondent

LACKING the flamboyance characterising US-style presidential elections, the six candi-dates for the first-ever Russian presidency are however under-going a crash course on popu-

lar politicking.

With the race officially open since Monday, nobody has yet kissed any babies. But the slogans and promises have begun rolling in, with a few hiccups.

Mr Boris Yeltsin, for one, was having trouble calling things hy their name. Relinquishing the floor at yesterday's Russian congress to General Albert Makashov, his neo-Stalinist opponent, he almost called him a pretender

Gen Makasbov, cutting an uncharismatic figure despite his uniform, said he offered "constitutional order which would force everybody to work and not engage in speculative activity". His pledge to "sovie-tize" the economy and stop capitalists huying up the country was drowned in laughter.

He pledged to restore Russian patriotism, saying generals had made good presidents in the US, South Korea and Taiwan. Mr Vadim Bakatin, the former interior minister who still advises President Mikhail Gorbachev, said his credo was "common sense". He

rather than a candidate.

warned voters "not to expect warned voters not to expect any sensations" from him.

Mr Bakatin, who disclosed he had rejected an offer to become Mr Yeltain's runningmate, ecknowledged some confusion existed over whose vote he was trying to attract. "I am religing on the majorith of Particular of Particular Sensations of the property of the particular of the parti ne was rying to attract. I am relying on the majority of Russians who work, etand in queues, and worry about the future of Russia," he said.

Mr Vladimir Zhirinovsky, head of the Liberal Democratic. Ukraine

calls for

elections

THE PARLIAMENT of the

THE PARLIAMENT of the Ukraine, the second largest Soviet republic, yesterday approved a draft constitution for an independent republic and called for direct presidential elections, Chrystia Freeland writes from Kiev.

The constitution is not likely to become law before

likely to become law before the end of the year however. This means that neither the Ukrainian parliament nor its president, Mr Leonid Krav-

chuk, is empowered to sign the proposed Union Treaty between the central govern-ment and other republics

The draft constitutional law, approved by 231 out of the total 450 deputies, reflects the increasingly radical mood in the Ukraine and endorses pri-

PORTUGAL'S trade balance

worsened in the first quarter

of this year, the deficit rising

25 per cent over the same period in 1990, to reach

Esc317.5bn (\$2bn), writes Pat-rick Blum in Lisbon, Export-growth slowed, up 1.3 per cent to Esc578.5bn, against Esc571.8bn in the first quarter

of 1990, the National Statistics Institute said. In March, exports fell 9.4 per cent. Imports rose 8.6 per cent to

Eec 896.4bn, against Esc 825.2bn a year earlier.

Britain said yesterday that it had agreed in principle to restore diplomatic relations with Albania after Tirana dropped all conditions, writes Our Foreign Staff.

The ties were severed more than 50 years ago.

Yugoslavia seeks \$4.5bn to

help its economic reforms

**UK-Albanian** ties

than 50 years ago.

vate ownership.

Portugal trade

balance worsens

Party, made the most inauspi-cious start of all. Congress dep-uties assessment of his inaugural speech ranged from "a circus act" to "a shameful com-

# Russians come home to Tajikistan

Jo Carley finds that life in Central Asia is preferable despite the nationalist threat

HEN Lyuda Borova, a Russian physics teacher, stepped off the aircraft onto Soviet Tajik soil this month, she considered herself to be striking a small blow against the rising tide of nationalism. For she decided to return just four months after leaving Tajikistan, supposedly for good, driven out like thousands of other Russian residents by mounting fears of an impending anti-Russian back-lash in Central Asia. Even though I'm Russian,

Central Asia is still my home, in spite of all this national ism," she said defiantly, as she sat among packing cases. She had found, to ber horror, that life had actually been harder in the Russian town where she city of Dushanbe, the capital of

The return of Mrs Borova and other Russians does little to reverse the tide of those who have left Tajikistan in the last two years - recent figures suggest that 50,000 Russians have left or wish to leave the repub-



lic, where they make up about 7 per cent of the total popula-tion — but it does, however, mark a recent change in the ettitudes there.

During the last two years the steady rise of nationalism has left the Russian community in Central Asia feeling increasingly threatened. The decision

of the Central Asian republics to turn their indigenous lan-guages into the official state language, for example, has been regarded as a significant blow, since less than 25 per cent of the Russians in Central Asia speak them.

Events like the brutal lynching of six Russian soldiers last

year in the Uzbek town of Namangao, or the anti-Russian to fan this confidence — the attacks during riots in Dushanbe 18 months ago, have fuelled Russian fears that a future backlash could be considerably more violent than future backlash could be con-siderably more violent than anything seen so far in the Baltic remblies. More than half the Russians polled in Tajikistan earlier this year, for exam-ple, said they would be pre-pared to set up self defence militias in the face of rising nationalism. In practice though, attempts to set up groups protecting Russian lan-guage interests in the republic

have been declared illegal. Nevertheless, although the fears remain, it seems that the threat of imminent unemploy-ment in Russia, coupled with the problems of finding increasingly scarce housing in Russian cities, means many Russians are staying put. For the first time in recent months, the number of Russians leaving the republic has actually fallen, according to unofficial government estimates.

wide referendum in March, which seemed to show that the Tajiks were overwhelmingly in support of the Union (although there were suspicions of ballotrigging), does appear to be giving greater confidence to the Russians.

As Alya Vaslieva, a Russian language specialist said: "As long as Tajikistan remains within the Union, we think we have a future here. But if it

medical and engineering pro-fessions, adding to the repub-lic's mounting economic prob-But the results of the Sovietwide referendum in March,

the technical and scientific spe-

cialists who have to date been

overwhelmingly Russian. Indeed, the exodus has already caused eerious shortages in

have a future here. But if it became independent, we'd be terrified that an Islamic state might develop."

# draft measures on advertising ADVERTISERS may have to support claims that one wash-

Brussels adopts

support clams that one washing powder "washes whiter"
than another with scientific
proof, if draft measures
adopted yesterday by the European Commission are to
become law.

The Commission wants to
regulate comparative advertising campaigns by adding near

ing campaigns by adding new clauses to a 1984 directive which controls misleading publicity. It hopes the measure will be adopted by member states before the beginning of

1993. The draft clauses would allow advertisers to compare the essential features of prod-ucts or services, but such comparisons would have to be objective and supported by scientific proof.

Brussels also wants to out-law the sort of aggressive cam-paigns common in the US, where hoardings and television commercials are frequently a forum for accusations and counter-accusations about

competing products.

Publicity which "denigrated" rivals would be benned under the draft proposals, as would advertisements which led to confusion between competing brand-names, products and ser-

Mr Karel Van Miert, the commissioner for consumer protection, said the aim was to improve information for con-

sumers, stimulate competition and harmoniae EC regulation of comparative advertising.

He said he hoped the industry would itself produce a code of conduct on comparative advertising, which accounts for only 2 per cent of advertising expenditure in the EC.

Existing EC legislation in this area is confused. Only four countries — Spain, Ireland, Portugal and the UK — have laws expressly authorizing

laws expressly authorising comparative advertising and France is bringing in a similar

other member states are subject to a range of overlap-ping rules and case law; in some countries these outlaw the mention of a rival company's name or the use of trade-marks without permis-

 The Commission will this week send letters of notice to 10 member states as the first formal step towards legal action aimed at ending cross-border monopolies in electric-

The Commission warned the

The Commission warned the countries two months ago it wanted to dismantie national energy monopolles.

If it now emerges that they do not conform with the Rome treaty, Brussels will send "reasoned opinions" to the relevant member states and can expressionally take them to the Kurringer. ally take them to the European

# Fiat cuts stake to win EC merger approval

FIAT of Italy has agreed to cut its stake in one of France's largest car-battery producers from 75 per cent to 10 per cent, in order to win European Com-mission approval for a merger with the battery subsidiary of the French company, Alcatel-

The bargain completes the second in-depth inquiry by the Commission into last October's link-up between Alcatel-Als-thom and Fiat. It may have implications for the outcome of another Brussels investigation, into the proposed car battery merger between the German companies Robert Bosch and Verte

EC competition officials also see the deal as a small victory over those within the Commis-sion who had argued for unconditional approval of the deal on the grounds that it would create a strong "Euro-champion" in the world mar-

ket for replacement batteries.
Sir Leon Brittan, the competition commissioner, suggested
Fiat should sell a large part of its stake in Compagnie Francaise d'Electrochimie (CFEC) a month ego and won Fiat'e agreement within the last few

Fixt has also agreed to limit its membership of CFEC's board to one person. Brussels was worried that a merger between Magneti-Mar-elli, the Fiat subsidiary, and Alcatel Alsthom's Compagnie Européenne d'Accumulateurs (CRAc), would create a domi-nant position in the French market for replacement car

hatteries Sir Leon will now recommend approval of the deal when the Commission meets next Wednesday – the last day of the four-month period laid down for full Commission

# HDTV groups receive Ecu85m in state aid

By Our Foreign Staff

Brussels has approved more than Eca85m (\$100m) of French and Italian state aid to electronics groups involved in the development of high-definition television (HDTV), including subsidiaries of the French company Thomson, Philips of the Netherlands, and Finland's

Nokia.
The aid, which takes the form of grants and loans, was waved through by the European Commission on the grounds that HDTV is part of the EC Eureka research programme and "an important

ments, as well as continued

project of common European interest".

state aid.

Such projects are exempt from the usual restrictions on

The Commission is still hoping to submit its proposals on future HDTV strategy to telecommunications ministers on June 3, although Tuesday'e meeting of broadcasters, satellite operators and electronics groups broke up without reaching a compromise on the memorators. orandum of understanding which will form one half of the

Meanwhile, Brussels announced yesterday it has started an investigation into Dutch state add for the recycling of pig manure.

The aid, a parafiscal levy worth Ecu26m (\$3im) for the transportation and storage of

the manure, is intended to reduce pollution.

Though the Commission says it fully understands the environmental objectives of

the Dutch government, it has "accepted several Dutch aid schemes in that sector" and considers further injections of quasi-government resources may constitute illegal state ald.

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# Bonn favours broader role for troops in UN

beret"

By David Goodhart in Bonn

THE German Social Democrats (SPD) look set to agree to a broader role for German troops in the service of the United Nations if the UN can reform and clarify its rules on military Chancellor Helmnt Kohl is

strongly in favour of reforming the German constitution to allow German troops to oper-ate outside the NATO area, especially after Germany's modest role in the Gulf War. However, the SPD and the Liberal Free Democrats have both been more cautious.

The issue had threatened to

DAILY

**FLIGHTS** 

operations, but makes wider German participation in UN-sponsored actions dependent upon reform of the UN's military role. Mr Bjorn Engholm, the SPD chairman-elect, favours this compromise.

The SPD's view on the matter is important because a two-thirds majority in the Bundes-

peace keeping

tag (parliament) is required to change the constitution. The Free Democrats have agreed to participation in blue beret operations and any action sup-ported by the UN security

divide the SPD's party con-gress at the end of this month but Mr Willy Brandt has now • The Bonn Economics Ministry said yesterday that it expected first quarter GNP growth in 1991 for west Gercome up with a formula which favours immediate German participation in UN "blue many to be between 3 and 4

### The republic's government Belgian strike averted

By David Buchan in Brussele

THE Belgian government has averted a planned strike on Friday by agreeing to pay the country's 800,000 public sector workers 6 per cent above the prevailing inflation rate over the next three years. The deal contains the first

revision since 1972 of the dif-ferentials between different grades of civil servants, in an attempt to remotivate a public sector that feels it has borne the brunt of austerity for the past 10 years under the prime minister, Mr Wilfried Martens. The government claims the extra charge on the national, as distinct from regional, bud-

get will only amount to BFrs14bn (\$390m) a year. But private economists fear, nonetheless, that the pay set-tlement risks breaking the Markers sovernment's self-im-Martens government's self-imposed rule against year-on-year increases in the budget

deficit, not just in real terms, but nominal terms as well. The five parties in the ruling The five parties in the ruling coalition are already beginning to jockey for position in advance of elections, which must be held by next January.

About 20,000 off-duty policemsn demonstrated through Paris yesterday to demand higher pay and better working conditions, Renter reports from Paris.

The policemen, mostly rankand-file patrolmen from cities around France, marched in two eeparate processions under blue, white and red ballooms. They belonged to two rival unions representing

rival nnions representing many of the 120,000 policemen employed by the French inte-rior Ministry.

The marchers were street clothes because of a law which prohibits them from demonstrating in uniform.

YUGOSLAVIA'S federal government is seeking \$4.5bn (£2.5bn) from international financial institutions in order to implement its economic reform programme and bolster its anthority in the face of secessionist moves by some of the republics.

Mr Budimir Loncar, the federal foreign minister, told a

group of army officers earlier this week that "for the continuation of the economic reforms this year we need \$4.5bn. But much depends on the negotiations with the International Monetary Fund."
The implementation of

The implementation of reforms continues to be undermined by ethnic unrest, deadlock among the six republics and two provinces over choosing Mr Stipe Mesic, a 
Croat, as president, and considerable opposition by some of the republics to reforming their economies.

Yugoslavia has been without a federal president and head of the armed forces for more than a week following opposition by the communist republics of Serbia and Montenegro, and the provinces of Kosovo and Vojvodina, to appointing a non-communist president. Despite the instability, the

uling of part of its debt owed to the Paris Club of creditor gov-ernments. Last month, Mr Ante Markovic, the federal prime minister, told parliament that the Paris Club had indicated its willingness to reconsider Yugoslavia's request for a rescheduling of its \$640m outstanding debt. Yugoslavia'e external debt

It is expected to lose \$2bn in tourist receipts because of unrest

reserves amounted to \$8.5bn.
The debt accounted for 27.6
per cent of GDP (which last
year totalled \$58.9bn), compared with Hungary's 62.2 per
cent and Poland's 74.3 per cent.
The government is faced with a deteriorating economic outlook. The balance of pay-ments deficit is expected to reach \$1.5bn this year, after a \$1.1bn deficit last year.

totalled \$16.3bn in 1990 and its

GDP is likely to decline further this year after a fall of 3 per cent last year. Industrial output fell by 20 per cent last federal government remains hopeful that it will obtain financial assistance, and will be able to negotiate a resched-

expected to lose at least \$20n in tourist receipts because of threats of a military coup and ethnic unrest and violence in Serbia and Croatia, the country's two largest republics. Financing from international financial institutions could-enable the federal government to speed up the pace of privati-sation and the costly reform of the fiscal and banking system.

Mr Markovic has said that the percentage of non-performing bank loans is estimated to be as high as 60 per cent, or \$100n. This is because enter-prises, which have had the right to establish their own banks, requently obtained soft credits. The governments in several of the republics have been reluctant to break the link between enterprises and banks because many enter-prises could face closure.

A recent study by the World Bank stated that one third of

all enterprises "are reportedly illiquid... but there have been no closures to date."

This resistance explains why the federal parliament has still

not adopted a draft lew on the reform of the National Bank of Yugoslavia and the financial operations of the national banks of the republics and

overmanning and subsidies.
In addition, Yugoslavia is

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# leasure practices, US Change business warns Japanese

By Robert Thomson in Tokyo

corporate Japan that changes must be made to practices which allegedly prohibit fair competition, and hinted business opportunities in the US could be limited unless the

could be limited unless the changes come soon.

The trade debate between Washington and Tokyo is increasingly focused on the behaviour of Japanese companies, as US officials yesterday signalled they were generally pleased with policy changes made by Tokyo over the pest year.

Negotiators from the two countries yesterday finished a review of the first year of reforms under the Structural Impediments Initiative (SII), designed to remove obstacles to trade and cut Japan's huge

to trade and cut Japan's huge bilateral trade surplus.

While US officials said Japan had partly abided by promises to increase public infrastructure investment and deregulate the country's complex distribution system, they cited several problems they claimed were directly related to the behavlour of Japanese companies.

US representatives suggested that corporate Japan was obstructing the strengthening obstructing the strengthening of anti-monopoly legislation and opposed attempts to make transparent the activities of the keiretsu – corporate fami-

The US yesterday warned lies - characterised by crossshareholdings and close busi-ness relationships.

Mr Charles Dallara, an assissubsidies

WASHINGTON has told Brussels it intends to lodge, under Gatt procedure, a new

under Gatt procedure, a new complaint over EC government subsidies for Airbus, the Euro-pean Commission said yester-day, Paul Betts writes. Brussels called the US deci-sion "incomprehensible and counter-productive". Any new US action against Airbus could not but have a "negative"

not but have e "negative impact" on the multilateral

trade talks.

The US has so far not filed a

formal request in Gatt against Airbus subsidies, but US and US aerospace officials have indicated the row is reaching a

The US has already taken Airbus before the Gatt subsidies committee over Bonn's exchange rate support for Daimler-Benz, the German partner in Airbus. The US now plans to file a second, broader complaint control of the taken to the

complaint against direct subsi-dies to help develop new Air-

bus programmes.

Washington has become frustrated by lack of progress in efforts to win a compromise

The latest talks failed last February with the US seeking a 25 per cent limit on govern-

ment launch aid for new air-craft programmes instead of

the 45 per cent proposed by the EC.

on commercial ai

rcial aircraft subsi-

tant US treasury secretary, said many countries were

said many countries were becoming increasingly disturbed by the corporate families, as there is "a growing body of evidence that suggests keiretsu do tend" to exclude foreign and other Japanese firms from husiness dealings.

"Change will require a greater commitment at the higher levels of government and a recognition by those (company) members that it is in their interests to open this system up," Mr Dallara said. He suggested that if changes are not made, Japanese companies could find their foreign investment opportunities

investment opportunities
"severely undermined".

Japanese officials had an
opportunity at the review session to press the US for eco-nomic policy changes that would reduce the trade deficit would reduce the trace deficit by making the country more competitive. Tokyo released a report calling on Washington to "make further progress" in personal savings and in encour-aging US companies to invest more in research and develop-ment. Tokyo also wants a con-tinuing fall in the US budget deficit.

### **WORLD TRADE NEWS**

### EC pressed Fares row blocks Caribbean air pact French join on Airbus

Barbados objects to aspects of a draft accord. Canute James writes

of fares on incrative London to Caribbean rontes is preventing conclusion

rontes is preventing conclusion of an air services agreement between Britain and six countries in the eastern Caribbean.

The quarrel has led to charges that the British government is trying to give British Airways an edge over Caribbean agriculture. Caribbean carriers, and to warnings that the region's important tourist market in Britain and other European countries is at risk. While most Caribbean states accept the terms of an accord with Britain, Barbados says it needs to have a role in setting fares for routes between London and

The row, which has intensified since inconclusive negotiations eight weeks ago, is complicated by claims by some Caribbean countries that the UK is making an effort to limit access to British airports of BWIA of Trinidad, in favour of British Airways. Mr Philip Greaves, Barbados'

air transport minister, suggested the Caribbean should not sater agreements which could threaten the region's tourist industry, its most important source of for-eign currency. Barbados has objected to aspects of the draft agreement, arguing that air transport for tourists from an increasingly vital European

ROW over the setting market was too important to be left unprotected. Saying it cannot accept total deregulation of air fares, Bar-bados is suggesting a compro-mise allowing airlines to fix

fares to an agreed ceiling beyond which government approval would be needed. Bar-badian officials say this is nec-essary to maintain competitiveness for the island's tourist industry.
This has angered Mr John

Compton, prime minister of St Lucia. "Barbados has taken a position which, unless resolved, can result in curtail-ment of BWIA services between St Lucia and our tour-ist industry," hs says. The tourist ladustry in islands such as St Lucia, Dominica, Gre-nada and St Vincent depends on BWIA services. The UK had earlier refused

to entertain a request from BWIA, owned by the Trinidad and Tobago government, to continue a second St Lucia-London flight it had added for the winter season. A British diplomat said then: "The application has been extended to end-May. A further extension will depend on the multilateral air agreement being worked out between Britain and the Carlcom countries." While the other countries have favoured the pact with the UK, and are concerned at Barbados' atti-

tude, some regional officials

The quarrel has led to charges that the British government is trying to give British Airways an edge over Caribbean

have said privately they "understand" why that island's administration has taken such a trenchant position. One Barbadian official said

there was support for the administration's position from the region's tourist industry. In the region's tourist industry. In March, the Caribbean Tourism Organisation (CTO) concluded the region was faced with an "airline oligopoly" in the form of British Airways and American Airlines. "From the point of view of the region and the destinations within," the CTO said, "one big issue arising is the reduced avallability of discount fares and/or the level of discounts to the region resultdiscounts to the region result-ing from fewer airlines control-

ling more share."
Two aspects of the proposed agreement have worried the Barbadians. While it allows Caricom countries to designate s single carrier to the UK, it does not limit the number of airlines the UK can designate to the region. "This is unique in aviation history," said Mr

lan Arcber, a former perma-nent secretary for civil avia-tion in Barbados, and now an airline industry consultant. Such agreements usually gave equal rights to the signatories. The other point the Barbadians find unacceptable is the suggestion that the Carlcom

suggestion that the Carleon countries involved would give up their Air Transport Licensing Authority rights in exchange for granting BWIA increased flights. These rights allow some influence on the number of flights and carriers on a route. Conceding this, say regional officials, could mean the Caribbean would be unable to designate a carrier for any

route British Airways decides is not worth plying.
All the countries in the controversy are after the same thing: guaranteeing that their tourist industry, and especially the III and European market. the UK and European market, is not affected by a shortage of airline seats. The CTO says many European tourists visiting the Caribbean go through London. Total scheduled passenger traffic between the UK. senger traint between the UK and eastern Caribbean resorts was estimated by the CTO at 341,000 in 1988. "The two scheduled carriers serving this route are British Airways and BWIA International," the CTO said. "BWIA's share is estimated to have degreesed from 31 page. have decreased from 31 per cent in 1985 to 27 per cent in

# Poles for TV venture

THOMSON Consumer Electronics (TCE), the French state-owned maker of TV sets and audio/video products, has entered a joint venture to make tslevision tubes in

Polsnd, William Dawkins reports from Paris.
The group's Videocolour TV tube subsidiary has taken a 51 per cent stake in a new company with Polkolor, a state-controlled Polish television maker, and plans to invest FFr200m (£19.8m) modernising its partner's Warsaw plant over the next three years. This is one of the first French par-ticipations in Poland's privatisation programme, in which the Warsaw aims to find pri-vate investors for 8,000 state enterprises.

Mr Janusz Lawandowski, Polish privatisation minister, wants 60 such deals this year. This follows the recent acqui-sition by Philips, the Dutch sition by Philips, the Dutch electronic company, of Poland's largest lighting producer, and the takeover of Fampa, the pnip and paper group, by Beloit of the US.
Polkolor, founded in the mid-1970s, makes 700,000 tubes annually under licence from RCA, Thomson's US brand, but has a capacity of 2m tubes a year. The new group, Thomson-Polkolor, will group, Thomson-Polkolor, will make small and medium-sized

# stake to wi er approval

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in state aid

# Washington in gear for fast-track vote

By Nancy Dunne in Washington

THE Washington lobbying circuit this week is in high gear for the approaching vote on President Bush's request for a two-year extension of his "fast track" negotiating authority for the Uruguay Bound and the North American Fres Trade Agreement

(Nafta). While the Hispanic Americans for US-Mexico Free Trade were holding a press conference yesterday to dem-onstrate their support, Mr Ralph Nader's Public Citizen Ralph Nader's Public Citizen organisation was delivering glass jars labelled "Danger! DDT" to every House office. The jars were attached to circulars which declared that the extension could allow fruit and vegetables to be "alathered with the deadly stuff".

To the uninitiated, Public Citizen explained: "Fast track

means having only 60 days to counider thousands of pages of enabling legislation that will change broad stretches of US law. Then, after limited debate, the only vote allowed is 'yes' or 'no'. Stop fast track, and make sure future trade agreements are good for all Americans." Congressman Richard Gephardt, Houss majority Leader, has been the focus of much of the anti-fast track activity. Since he agreed to support the extension, albeit with conditions, protesting constituents have been mailing him old campaign buttons and bumper sticks. A Gephardt staff member, meeting a dele-gation of farmers, was handed a picture autographed by the congressman for a former sup-

porter who had asked that it be Ws feel completely betrayed by him," said Ms Susan Denzer of the Family Farm Coalition. The group pressed the staffer to get Mr Gephardt to insist on new conditions easing the US free trade stand in the farm negotiations under the aegis of

negotiations under the aegis of the General Agreement on Tar-iffs and Trade (Gatt). Although Senate head count-ers feel confident the extension will be approved, one aidc acknowledged be had only 40 or so committed, out of the 51 needed, in support of President Bush. Many of the officially Bush Many of the officially "undecided" are hoping the President will have enough support so they can vote against the fast track to satisfy their labour and environmen-talist constituents.

In the House, there were demands for close scrutiny of the Naffa talks and high-level negotiations about what type of demands to place on the administration for consultations before a final agreement

omes to a vote. Mrs Carla Hills, US trade ing an "unencumbered fast track." Proposals to allow amendments to a final agree-ment in a limited number of areas, such as environment and labour issues, would leave her "fairly lonely", she said on Monday, because no one would negotiate with her.

"Congress cannot negotiate a trads agreement," she declared. "They created USTR to be responsive to the Congress, to negotiate, and to shackle us, to make us less effective simply destroys a partnership that has worked extremely well for the past 50

years."
Mr Mark Anderson, ths leader of the labour forces believes the more conditions on the negotiators, the better "It chips away at this sort of executive branch power grab," he said. No matter how the fast tion that it will have to address concerns of labour and envi ronment to get Nafta appa Mr Anderson insisted.

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# Finns, Portuguese in petrol components deal

By Enrique Tessieri in Helsinki

NESTE, the Finnish state owned oil and chemicals group, and Petrogal, the Portu-guese oil company, have formed Octaco — Companhia Portuguesa de Octanas — a joint venture which will pro-duce methyl tetra-butyleneether (MTBE) and alkylate, friendly high-octane petrol

Neste and Petrogal will have a 65 and 35 per cent stake in the new company respectively.
The two groups will invest \$100m (£59m) in building a 50,000-tonne-a-year MTSE facility, as well as an alkylate plant which will have an annual pro duction capacity of 200,000 tonnes. The joint venture is hased in Sines, about 100km south of Lisbon.

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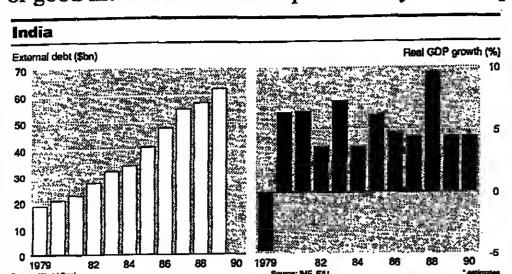
# Indian economy frozen in time

Gandhi's wealth of good intentions had no impact on a system steeped in the past, Martin Wolf writes

Rajiv GANDHI inherited both the opportunity and the obligation to unravel important parts of the economic legacy of his grandfather, Jawarharlal Nehru, and his mother, Indira Gandhi. But good intentions were not enough. During five years in office he failed, resigning as prime minister in November 1989 and leaving behind him a country well on the way to economic chaos.

India has long had difficul-ties in managing its balance of payments. Indeed, it was a payments crisis in the mid-1950s that confirmed the country on its course of inward-looking, forced industrialisation that from the then widely-admired Soviet model. But India's present position is something new. It reflects a hreakdown in macro-economic policy, which would have been unthinkable in the old days of Congress supremacy and civil service

In 1990-91 india's current account deficit in the balance of payments reached \$10bo (£5.7bn), more than 50 per cent of its exports; even with the draconian curhs on imports now in force, it is likely to be \$6bo this year. Between 1980



and 1989. India's external debt grew from \$20.6bn to \$62.5bn - from 12 per cent of gross national product and 136 per cent of exports of goods and services in 1980 to 24 per cent of GNP and 258 per cent of exports of goods and services

India a country desperately concerned to limit interference hy the World Bank and the International Monetary Fund, seems now to be at their mercy.
This deterioration in India's external position is blamed by many policy-makers and com-mentators on the import liberalisation initiated hy Rajiv Gandhi's government. The true reason is different. It is the scale of India's hudget deficit, which rose from 5% per cent of gross domestic product in 1979 to more than 9 per cent in 1986.

the 1970s, the deterioration in the public finances was the proximate cause of the huge increase in foreign borrowing.

Also as in those countries, the prospective termination of the prospective termination of large-scale foreign borrowing in the presence of a substantial budget deficit is likely to bring about a sharp increase in infla-tion. Given the sensitivity of indian opinion to inflation, such an increase could prove an important further source of

The deterioration in India's fiscal position is likely to prove the most important legacy of Rajiv Gandhi's period as prime minister. His attempts at economic liberalisation were not insignificant and led to a substantial improvement in the country's rate of economy But liberalisation is unsus-

tainable in the presence of substantial macro-economic imbal-ances, which show themselves in higher inflation, larger current account deficits and soaring international indebtedness. Furthermore, bowever dra-matic it may have been by India's standards, the liberalisation of 1985-87 was decidedly limited by those of almost any other country. The structure of official control - over what can be imported, over who can import, over who can produce, over what can be produced, over where things can be produced, over the amounts that can be produced, over who can be employed and over who can be made redundant - was left intact. The way in which regulations were interpreted may have changed. The basic structure of control remained

That system of controls,

dence as a by-product of a mistaken economic strategy, has become among the most funda-mental fact of Indian economic life. Corruption is not incidental and cannot be eliminated. as Rajiv Gandhi discovered, by a "Mr Clean" or, as his succes-sor Mr Vishwanath Pratap Singh also found out, by a "Mr

It is an inevitable consequence of an economy in which nothing can be done without permission, in which virtually all economic decisions are, in consequence, political decisions. The ability to operate such a system is inevitably a condition for succassful entrepreneurship and a motivation for political engage-ment. Unfortunately, these adverse political consequences of the policy choices of the 1950s and 1960s have had few conntervalling economic

Industrial growth, even though it rose to 5.4 per cent a year in the 1980s, has remained well below levels achieved in virtually all the east Asian

India's exports, crippled by the huge levels of protection afforded to its import-competing industries, are now about



INHERITANCE: a young Rajiv with his grandfather Nehru, who pioneered the policy of inward-looking forced industrialisation

30 per cent of those South In short, the task of unravell-

ing an important part of the the economic legacy of Rajiv Gandhi's predecessors remains, as does the pressing need to bring macro-economic stability

purposeful and coherent But that is precisely what

Rajiv Gandhi's tragic death, along with the consequences of India's economic policies for its political system, have made it far more difficult for India to

# Congress seeks sympathy vote for Sonia Gandhi

By David Housego In New Delhi

MRS Sonia Gandhi, 42, the Italian-horn wife of Rajiv Gandhi who has taken over as president of the Congress party, was strongly opposed to her husband entering politics

in the early 1980s.
Reserved and closely involved in educating her two children, she seemed most happy in recent years when her husband was out of power. There was thus amazement in Delhi yesterday when it was announced that she was taking over the presidency of the Con-

gress party.

The thinking hehind the move seems to he based on three main considerations. As president of the party she is best placed to gather the sym-

Note of US \$ 250,000.

pathy vote that party leaders expect will swing in Congress's favour during the two remaining days of polling in the general election. Voting will now take place in the 304 seats that remain of the 510 being contested on June 12 and 15.

Rajiv Gandhi won a landslide victory in the 1984 elec-tion after his mother's assassination and Congress bopes that Sonia Gandhi can help to reverse the party's fortunes in this election where the party has been losing ground to the Hindn revivalist BJP party. The second consideration is

one of her own family and its political role in india. Rajiv Gandhi, like his mother Indira, would almost certainly have

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wanted the Nehru dynasty to remain a force. It was because of this reasoning that Mrs Gandhi pushed Rajiv into poli-tics when his younger brother - the real politician among the true sone - was billed in the two sons - was killed in an air crash in 1981.In accepting the presidency, Sonia Gandhi is well placed to ensure that her son Rahul, 20, now at university in the US, can pick np the torch.

The third reason reflects the cold-blooded calculation of Congress leaders. They believe that, as an Italian by hirth, Mrs Gandhi can be kept on a leash and would have no ambitions for the premiership.

for the premiership.

The Congress party spokesman, in announcing ber nomination, drew gasps of breath from reporters when he said that she had heen elected unanimously hy the party's leadership hut had not been consulted. He added that the party's

choice as president was not necessarily its choice as prime minister. Congress leaders had similarly hoped to manipulate Mrs Indira Gandhi when she ship in the mid-1960s. It was not clear how long Sonia Gandhi would remain

party leader after the election. The working committee can replace her by calling a party If Mrs Gandhi showed no initial interest in politics - no more than her husband who

began his career as an airline pilot – five years as prime minister's wife have deepened minister's wife have deepened her involvement. The most tangible sign of this is the energy with which she campaigned for Rajiv Gandhi in the Amethi constituency in Uttar Pradesh – of which he was the member. Fluent in Hindi, normally dressed in Indian clothes with



HOMAGE TO THE LEADER: Congress supporters yesterday carry Rajiv Gandhi's coffin in Delhi after its arrival by air force aircraft from Madras

a dupatta draped across her head. Mrs Gandhi has made an enormous effort to adapt to life married to an Indian. She made herself familiar with the Amethi constituency and its people just as she also learned the complicated relationships

she said "I wanted Rajiv...and Rajiv is my greatest security." In the same interview, Sonia said she did not like to be in the limelight and appeared to suggest it was only for Rajiv

and on who gained access to band in England. Married in

Rajiv Gandhi.
It remains a moot point how much influence she had or wanted over her bushand's political life. She was, nonetheless, embroiled in the scandals that tarnished his reputation. Part of the allegations were that Italian companies had ille-gally benefited from govern-

The daughter of an Italian industrialist, she met her hus-

1968, they have a daughter as well as their son Rahul. The slim, good-looking woman was not the darling of the media. They commented that she seldom smiled and she dressed in blouses that were too large for

It was some time before someone finally rose to her defence, saying she had few occasions to smile in public because of the constant threat

to her husband's life from Sikh

separatists.
She wore large-size blouses to accommodate bullet-proof vests to protect her from the separatists, who blamed Rajiv Gandhi and his mother for a 1984 army assault on their holi-est shrine, the Golden Temple, to flush out Sikh guerrillas. She appeared yesterday to be overwhelmed with grief but to

be bearing it with great cour-

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### **GROWING BUSINESS**

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FT SURVEYS

### Policy change could divert \$50bn for human needs, UN report says

# Developing countries criticised for neglecting well-being of citizens

"There are far too many examples of wasted resources and wasted opportunities: ris-

ficient public enterprises, numerous prestige projects, growing capital flight and extensive corruption," the Human Development report for 1991 claims.
Published for the UN Development Programme (UNDP), the report says that as much as

ing military expenditures, inef-

\$50bn (£29bn) could be found in developing countries for urgent human concerns hy recasting the priorities in countries' It emphasises that many

developing countries spend more than 25 per cent of GNP through their government bud-gets, but that their expenditure in "human priority" fields like basic education, primary health care, rural water sup-ply, family planning, food sub-sidies and social security, is generally less than one-tenth of their total public spending. Much of the required money

could come from freezing mili-tary spending, which absorbs as much as 5.5 per cent of the

DEVELOPING countries could do far more to finance their human development needs just hy changing government spending patterns, according to a United Nations report public the amount spent on health and education. and education. The report, prepared by

economists under the chairmanship of Mr Mahbub ul-Haq, former finance and planning minister of Pakistan, is equally critical of existing priorities in Military Spending and

human development trag (91) Iran (92) Uganda (134) Oman (86) Paldstan (120) UAE (56) Angola (147) Peru (78) Chad (152) Health & Figures in brackets indicate world ranking according to The Human Development texts.

Ratio

50

Source: UNDP; Human Development Report 1891

the allocation of foreign aid.
"If only one-third of today's aid were committed to human priority areas, the aid alloca-tion to these areas would increase four-fold," it claims. At present, only one-twelfth of total official development assistance (ODA) is earmarked for human priority goals.
This demonstrates the enor-

mous potential for releasing more resources for human development through a restructuring of aid budgets. If aid money is not ear-marked directly for human development, it is not likely to find its way there on its own,

the report emphasises. It frankly acknowledges that the existing distribution of resources usually suits those in power and that finance ministers of aid-receiving countries are generally reluctant to undertake recurring social expenditures which offer little

immediate financial return. Donors should base their allocations not just on income, population and poverty, but also on progress in human development, as measured by the Human Development Index This index considered by the report to be a more realistic statistical measure of

well-being - life expectancy, adult literacy and basic pur-chasing power for a "decent"

living standard.
"The world offers too many uncomfortable examples of a wide divergence between income and human development levels," the report says. Giving telling examples, it points out that adult literacy in Sandi Arabia is lower than in Sai Larks, despite the fact

in Sandi Arabia is lower than
in Sri Lanka, despite the fact
that Saudi per capita income is
15 times higher.

Brazil enjoys twice the per
capita income of Jamaica, yet
its child mortality rate is four
times higher. times higher. The US is richer than Can-

ada, yet its life expectancy and educational attainments are Ranking 160 countries on the

basis of their human development index, the report places Japan in first place, followed by Canada and Iceland. The UK comes 11th, immediately after France, while Ger-

many is only in 14th position. However, according to a "human freedom index", Japan is ranked no higher than 15th in the world classification, equal with the UK. Human Development Report

1991. Published by Oxford University Press for the United accio-economic progress than GNP per head, measures 3 basic indicators of human gramme (UNDP). Nations Development Pro-

# **Delors in talks with Kaifu**

MR Jacques Delors, president of the European Commission, who yesterday started an offi-cial visit to Japan, has put trade at the top of his agenda, Stefan Wagstyl writes from Tokyo.

In talks with Mr Toshiki

Kaffu, the Japanese prime min-ister, Mr Delors expressed con-cern about the EC's widening

trade deficit with Japan. After falling steadily since 1938, the deficit has grown markedly in the last six months.

Mr Delors told Mr Kaifu that political co-operation went hand-in-hand with a balance of costs and benefits in economic relations. Mr Kaifu answered by pointing to the rise in Japanese imports from the EC.

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# S Korea's PM resigns after wave of protest

By John Ridding in Secul

MR RO JAI BONG, Sontb Korea's prime minister, yester-day resigned in response to a wave of anti-government pro-tests which have seen the largest demonstrations in Korea since the introduction of

democracy in 1987. President Roh Tae Woo indicated that he would accept the resignation, although formal acceptance and the naming of a successor has been delayed until today or tomorrow. A government official said yesterday a shortlist of three candi-dates had been drawn up.

Mr Ro Jai Bong's resignation is a setback for President Roh, who has been resisting mount ing preseure to dismiss his prime minister. It is expected to prompt s broader cabinet reshuffle, involving four or five

The replacement of Mr Ro, regarded as a hardliner, has been one of the principal demands of opposition and dis-sident groups. But despite his resignation, these groups said that they would continue to hold rallies and protests until further demands are met.
The National Democratic

Party, the largest opposition party, said that "a full scals

cabinet reshuffle should fol low" and that it planned to go ahead with its mass rally this

Chonminyon, one of Korea's largest dissident groups said, "If the Roh Tae Woo regims continues with its present police rule, we are going to-continue with our fight for

democracy".

A spokesman for the group said reforms should include getting rid of plain-clothes riot police, abolition of the national security law and release of imprisoned dissidents.

imprisoned dissidents.

Despite these claims, however, the wave of demonstrations, which have been fuelled by the death of a university student at the hands of riot police at the end of April, and which have bronght almost 250,000 demonstrators onto the streets on several separate occasions since than are occasions sincs than, are

believed to have peaked.

Mr Ro's resignation also reflects divisions within the ruling party. Mr Kim Young Sam, executive chairman of the ruling Democratic Liberal Party, regarded Ro Jai Bong as a possible rival presidential candidate and had pressed President Roh to dismiss him.

## Iraqis to leave city to US troops and returning Kurds

IRAQ WILL withdraw military and police forces from its northern town of Dohuk and allow coalition forces to enter, a US military spokeswoman in Turkey sald yesterday, Our Middle East Staff reports. Captain Marcella Adams, a

US official at Turkey's Incirlik air base, said Iraq had agreed to allow coalition troops to

snter the city tomorrow, though she would not disclose the size of the entering force. Dobuk, a provincial capital just south of the safety zone set up by the allies in northern fraq for Kurdish refugees, is central to the operation to return Kurds to their homes. More than 200,000 of those who fled the Iraqi forces are believed to come from the city.

Allied forces have stopped short of entering Dohuk while it has been occupied by Iraql soldiers and police, and many refugees have refused to return while the Iraqi forces

Kurdish rebel leaders, mean-while, said yesterday that final terms outlining a form of autonomy for the region could be reached with Baghdad within two weeks.

● Iran yesterday protested to the US over what it called an attack by a US ship on an Ira-nian vessel. The Pentagon spoke separately of an incident in which the Bahrain based La Sella returned for when it was Salle, returned fire when it was shot at by two ships in interna-tional waters in the Gulf on

# Rhetoric of co-operation heralds oil talks

Deborah Hargreaves reports on a flurry of meetings in the wake of the Gulf war

EW friendships are being born in the wake of the Gulf crisis as oil industry executives embark on a round of meetings to talk about relations between oil producers and consumers.

On Monday Iran is holding a

major international conference in Isfahan, its second largest city, where at least six minis-ters from the Organisation of Petroleum Exporting Countries (Opec) will debate industry topics with major oil companies and representatives from

onsuming countries.
Mr Carlos Andres Perez, Vsnazuela's president, has announced a joint initiative with President François Mitter-rand of France to hold a summit for 20 countries to discuss

oil market co-operation in Paris on July 1-2. Other initistives include informal round table talks scheduled by Shaikh Zakl Yamani, the former Saudi oil minister. This is likely to be held on Saturday in Geneva to

catch interest from some mem-bers of the industry on their way to Isfahan.

An Opec committee which prepared the agenda for the ministers' meeting on June 4 acknowledged the interest in a wider debate about industry issues as a way of promoting market stability. In addition, tbs Intarnational Energy Agency - the West'e oil watchdog - whose ministers meet in Paris on June 3, has slated producer-consumer dia-

logue on its agenda.

The aims of these many initlatives remain nebulous, but underlying them is the recogni-tion by Opec producers that they need western cash and technology to increase capacity over the next five years.

Opec wants to raise its production capacity by about 9m barrels of oil a day (b/d) to some 33m to 34m b/d by 1995 - an ambition that could cost up to \$120bn. There are increasing signs that the producers are willing to work much more closely with international oil companies and, by extension, oil-using governments, than they have in the past.

What's more, Gulf producers, particularly Iran, are eager to cash in on the political kudos they won in the West by their ability to raise production and avert a serious oil sbortage during the Gulf crisis.

hs increasing rhetoric on co-operation has also been heralded by the closer relationship which is developing between Iran and Sandi Arabia in the shifting coalition of Opec politics. Iran has retreated from its former stance as one of the organisa-tion's staunchest price hawks and, along with Saudi Arabia, champions the organisation's target price of \$21 a barrel. Oil users are all interested

in security of supply, which has traditionally mesnt a source outside the volatile Middle East. But producere also want to be assured of

security of demand. One idea under discussion is that consumers could sponsor spare production capacity in an Opec country. That extra capacity would be theirs to call on in a crisis.

The US has gone part of the way down this route in its talks with Saudi Arabia on lessing oil to be held on US soil in its Strategic Petroleum Reserve. Some stocks from the SPR were released at the start spr were released at the start of the Gulf war, a move that many in the market believed exacerbated the price collapse.

"These talks will be a way of discussing the practical steps that can be taken on the ground in actual projects," believes Mr Mehdi Varzi, oil analyst at Kleinwort Henson in analyst at Kleinwort Benson in London. Most observers rule out an international commod-ity pact as unworkable and undesirable.

With Iraq and Kuwait likely to be out of the export market at least until the end of the year and with oil demand set

to rise later this year, Opec producers do not need to hag-gle much over production quo-tas right now. Demand appears to be rising at a rate that gives them all a chance to boost out-

put without jeopardising their \$21a-barrei target price.

Mr Varzi forecasts an increase of at least lm b/d in oil demand during the second half of the year without an upturn in economic activity in the US. Demand in the fourth quarter of last year was severely depressed by high prices and nucertainty about the outcome of the Gulf crisis as well as an extraordinarily mild winter in the US and

Japan.
This gives Opec the chance to present a united and pragmatic face to the West in an extended dialogue on co-operation. But by the end of the year, when Kuwait and Iraq start exporting, the heat could be on again and the cartel could return to its fractious disputes of old.

# 300 held in Tunisia over 'foiled coup plot'

By Our Middle East Staff

THE Tunisian government THE Tunisian government announced yesterday that it had foiled-a coup plot by Islamic fundamentalists and arrested 300 people, including 160 military personnel.

Mr Abdallah Kallel, the interior minister, toki a news conference in Tunis that those arrested belonged to the Mahda (Renatissance) Islamic movement.

President Zine El Abidine
Ben All sought to placate Tunisian fundamentalista after he
overthrew Habib Bourguiba in
1987, but he rafused to recognise Nahda as a political party
and the authorities have
cracked down on the movement in recent months.
Two students were reported
killed two weeks ago during a
wave of fundamentalist unrest
in Tunisian universities.

in Tunisian universities.

Mr Rallel said the piotiers, including officers with the tank of major, planned to selze power in concert with street demonstrations organized by Nebde in the conting water.

Nahda in the coming weeks.

The organisers of the pro-posed coup had met in Hammaposed comp had met in Hammamet on January 6 and intended
to take over the defence and
interior ministries, radio and
television stations and the
presidential palace, he said.

"We have thwarted this
bloody plot," said Mr Kallal "I
can say that all the terrorist
elements, except those who
fled abroad, have been
arrested."

He implicated four Nahda
leaders living in extle in
Algeria and France, including
Mr Rached Ghannouchi, the
organisation's president, and
clasimed that French and
Algerian officials were willing
to help Tunisia resolve the
affair.

The events in Tunisia will certainly be examined with interest in nelghbouring Algeria, where the fundamen-talist Islamic Salvation Front is accepted as a political party and is contesting a general election next month.

On Tuesday, a Tunisian court sentenced seven members of Nahda to life imprison ment for their part in an attack on offices of the Democratic and Constitutional Assembly, the ruling party, in which a guard was set alight and killed.

### Britain baulks at giving ground to China

# Talks about Hong Kong airport fail in Peking

TALKS between Britain and China on Hong Kong's plans for a new HK\$100bn (£7.5bn) international airport ended without agreement in Peking late last night after five days of intensive negotiations between senior officials.

Britain is believed to have refused to give China a wide degree of control over leading issues in Hong Kong as part of a deal which would include Peking's approval for the airport.

China, which regains sovereignty over Hong Kong in 1997, is understood to have rejected Britain's proposal that agreement be reached on the airport separately from the wider issues.

This demonstrates China's growing determination in recent months to use TALKS between Britain and China on

determination in recent months to use the airport impasse to gain wide influ-ence in Hong Kong before 1997. Without

China's approval, Hong Kong cannot raise international private sector finance for the project.

It appeared last night, however, that there might be more talks later. Both sides are to explain their views at sepa-rate press conferences in Peking this morning. Mr Andrew Burns, a senior diplomat from London who led the UK team, will then fly to Hong Kong for consultations before returning to London.

China has shown its determination to try to control events in Hong Kong by lodging a formal complaint with the UK about a 12-year radio broadcasting licence granted two weeks ago to Metro Broadcast Corporation, a local consortium led by Mr Li Ka-shing's Hutchison Whampoa, Laba Elliott Li Ka-shing's Hutchison Whampoa, John Elliott writes. The complaint has worried the government and local businessmen because it demonstrates that China intends to make its views felt on a broad range of business issues before 1997 when it regains sovereignty. This will slow down business decisions and could deter investment. deter investment.

Top Hong Kong officials and the colony's executive council decided at smergency meetings late on Tuesday night gency meetings late on Tuesday night and early yesterday that Britain should not offer further concessions. Earlier they had tried to meet China's concerns shout drains on public expenditure by trimming the airport plans.

Private sector interests in Hong Kong are informally discussing mounting a rescue package if the British and Hong Kong governments decide there is no

Kong governments decide there is no point in further talks.



South African police arrested Mrs Winnie Mandela twice yesterday as she led women's demonstrations in support of black political prisoners on hunger strike, Reuter reports from Johannesburg, "Yon are manhandling me for the second time," she screamed at riot police who dragged her away from a road junction that she and her support-

ers had blocked in central Johannes-burg. Mrs Mandela, 66, wife of African National Congress deputy president, Mr Nelson Mandela, was first arrested at dawn for trying to block the same street. She was freed from court after-heing charmed with obstruction and being charged with obstruction and resisting arrest, and was arrested for the second time barely two hours later.

### AMERICAN NEWS

# **US** insurance industry regulation under attack

By Nikki Talt in Washington

THE General Accounting Office, the investigative arm of Congress, yesterday sharply criticised the system of state regulation of the US insurance

industry.

The GAO told a congressional sub-committee headed by Mr John Dingell, a Democrat from Michigan, that the ade-quacy of solvency regulations varied substantially between

Mr Richard Vogel, GAO assistant controller gensral, also said his office did not believe the National Associa-tion of Insurance Commissioners (NAIC) — the umbrella organisation for state regula-tors — had the legal anthority or the political clout to insti-gate a nationally acceptable

The GAO also complained about the speed at which trouhled insurance companies are spotted and tackled; the lack of uniformity in reporting and accounting requirements; and the inability of state commissioners to oversee foreign holding companies and non-US based reinsurers.

The Dingell sub-committee has spent about three years looking at the state regulatory system and, to date, has not been impressed. This has led to widespread speculation that some form of federal supervision will soon be proposed.

The question of the regulation of insurers was given added topicality by last month's seizure of Executive

Life and Executive Life of New York, the two operating arms of Californian insurance group First Executive. This was the largest-ever insurance company collapse in the US.

Mr Vogel said "the NAIC should be commended for its efforts but it lacks the anthority to compel states. The sys-tem is only as strong as its weakest link".

Yesterday afternoon, how-ever, the NAIC defended its record and broadly opposed any central intervention. It told the Dingell sub-committee that it believed there was some scope for a federal role in the regulation of non-US insurers and backed a federal criminal

# **Senate acts on funds** for political units

bian government, AP reports from Bogotá. Rev Rafael Garcia helped on Monday to secure freedom for paigns.
The move comes amid rising concern over foreign influence two journalists held by the cartel: Mr Francisco Santos, editor of Colombia's biggest selling newspaper, El Tiempo, and Ms Maruja Pachon, direc-tor of tha Colombian Film

> This was a rejection of the argument that such employees could be subjected to pressure from their parent companies in making decisions about contri-

> > The new provision, an amendment to campaign finance reform legislation, was passed on Tuesday night. It was introduced by Senator John Breaux, a Louisiana Dem-

It had the support of foreign companies, whose representa-tives lobbied hard to prevent a more restrictive amendment backed by Senator Lloyd Bent-

sen, which was defeated. Under existing regulations, PACs are prohibited from

plained that the rule was not monitored or enforced. He produced a study saying that 120 PACs of companies with signif-icant foreign ownership had operated in the 1987-88 election campaign, contributing \$2.8m (£1.61m) to US candidates. "I fear that a more insidious

chairman of the Democrat Senate campaign committee, argued that many subsidiaries of foreign companies were run

not be allowed to contributed to PACs. His legislation provides for fines or imprisonment for violations. It also directs the Federal Election Commission to require that regular PACs cer-tify that "no foreign national has participated either directly

or indirectly in the decision-making of the PAC".

US pact unlikely to dent Mexican distrust A beneficial free-trade deal will not ease traditional antipathy, writes Damian Fraser

R John Negroponte, US ambassador to Msxico, has like many of his predecessors embarrassed the Mexican government, enraged the Mexican left, and stirred up none too latent anti-American feelings. The latest incident concerns the most sensitive of all sub-jects – the relationship with its northern neighbour if, and when, a free-trade agreement (FTA) is signed between the

two countries.
"Mexico is in the process of "Mexico is in the process of dramatically changing the substance and image of its foreign policy." the amhassador is alleged to have written in a confidential mamorandum obtained by the left-wing weekly newspaper Processo. "It has switched from an ideological nationalistic and protection." cal, nationalistic and protectionist approach to a competi-tive view of world affairs."

In the ambassador's view, a free-trade agreement would "institutionalise acceptance of "institutionalise acceptance of a North American orientation to Mexico's foreign relations".

That last line particularly incensed the Mexican left. While Mexico's ruling party, the Institutional Revolutionary party, may have disappointed the left in its domestic policies, it won over many of them by pursuing a non-aligned foreign policy, doggedly upholding tha principle of non-interference in other countries' affairs. pursuing a non-aligned foreign
policy, doggedly upholding tha
principle of non-interference in
other countries' affairs.

Mexico has a long record of

opposition to Washington's interventionist approach to dealing with Central America and the Caribbean.

Despite enormous US pres-sure, Mexico has maintained

strong links with Cuba. In the 1970s, backed by new-found oil wealth, Presidents Luis Echeverria and Jose Lopes Portillo solicited new friends in the third world, many of whom were avowed enemies of the US. In the 1980s Mexico's support for the Sandinistas soured relations with the Reagan

Under President Carlos Sali-nas de Gortari foreign policy, in tandem with changes in Mexico's economy, has under-gone a decisive change. Differences with the US over Central America have largely disappeared so that Washington is not impeding Mexico in hosting peace talks for both EL Salvador and Guatemala and

their respective guerrilla move-Mr Salinas appeared ready to send troops to the Gulf, before being shouted down by Mexico's anti-war opposition. The president has also spent almost six months pleading with the US to pass a free-trade agreement, and he has at least another year more of pleading



Salinas: orchestrated foreign policy changes

Mr Salinas, despite - or per-haps because of - being edu-cated in the US, is no lover of cated in the US, is no lover of the gringos. For the most part the policy change is deter-mined by economic necessity; about 70 per cent of Mexican exports now go to the US, against just over 50 per cent in 1982. Mr Salinas's liberal reforms of Mexico's economy will only work if they attract US investment capital and US investment, capital and

Mr Salinas has calculated probably correctly - that thare will be no big break-through unless Mexico moves towards the US both politically and economically. Lnckily, President George Bush has made this as easy as possible;

the two presidents are said to be friends, and during the Gulf crisis President Bush called Mr Salinas frequently.
But where Mr Negroponte sprears to be wrong is in believing the FTA will institu-tionalise changes in foreign policy. Mexican antipathy to tha US, while perhaps receding as the two economies integrate, has a long history and will not be changed hy one trade agreement.

More to the point, if an FTA is signed Mexico may well be more, rather than less free, to pursue its independent goals. One reason behind Mr Salinas's move towards the US politically is to secure eco-nomic favours. With an FTA, political horse trading would hecome less necessary as Mexico, and US investors in the country, would have guaranteed access to the North

American market.
Similarly an FTA will improve Mexico's relations with other countries keen to secure access to the North America market. Chile, Venezuala, the Central American republics and Colombia are all negotiating free trade agree-ments with Mexico, in the hope an agreement will give them an edge in exporting to the US. While fears remain that Mexico is turning its back on them, Mr Salinas's free-trade overtures to just about every country in the continent seem to have

allayed most concerns. The prospect of an FTA has also strengthened relations with Japan, the Pacific Rim, and Europe, none of whom have shown a great interest in Mexico in the past 40 years, Japan recently bank-rolled a

\$2.5bn (£1.44hn) project to reduce pollution in Mexico City; cynics interpreted it as a bribe to ensure an FTA does not discriminate against Japa-nese goods. Last week Mexico was finally admitted to the Pacific Basin group and, not least, the administration has signed a series of trade agreements with the EC. It has even become a shareholder in the European Bank of Reconstruc-

These foreign policy mitiatives are with first world countries, marking the biggest break with Mexico's past. Mr Salinas, unlike many pre-decessors, wants value for money from Mexico's foreign policy – aven if it means ignoring the world's non-aligned countries, with whom Mexico has traditionally been

linked. But while this change is sub-stantial, traditional Mexican distrust and disdain for the US will remain. As Mr Jose Juan Olloqni, a former Msxican ambassador to the US, says: Don't forget, when they were shooting turkeys in Massachu-setts, we already had our first university."

SMILL

# **Outcry over Argentine** plan to stagger bonuses

PLANS by Mr Domingo Cavallo, Argentina's economy minister, to stagger payment of a bonus traditionally paid to all employees in June and December has aroused wide-spread anger and boosted opposition to his economic stabilisa-tion programme, writes John Barham in Buenos Aires.

Even normally docile pro-

government trads nnions object to the measure, as do members of the employers' association. People are angry that their bonuses, first granted under the rule of General Juan Perón, have sud-denly been postponed while inflation continues to erode incomes. Yesterday 1,500 outraged pensioners tried to storm the supreme court buildings to demand increased pensions.

into an overheated economy. Inflation is already expected to

both the consolidated public sector bonns, estimated at \$600m (£348.8m), and honour Juns's \$440m foreign debt ser-The government had expec-ted \$240m in loans from the

The money may only become available in August, Congress must approve Mr Cavallo's proposal, and passage is likely to be far from easy.

International Monetary Fund.

### Salinas dismisses attorney-general after prison riot

MEXICO'S attornay-general has been fired after months of controversy over human rights violations and corruption in

missing Mr Enrique Alvarez del Castillo yesterday, a day after the president publicly praised the attorney-general for his "loyalty, honesty, firm-ness and decisiveness".

The incident was an embar-rassment to an administration that has put a high priority on

# falls short of objective

Brazilian general strike

THREE of Brazil's biggest labour unions began a 48-hour gans ral strike yests rday against the government's economic policy, but failed to paralyse the nation. Renter reports from São Paulo.

São Paulo, the principal industrial city, was choked with traffic as commuters scrambled to find other transport after most bus and subport after most bus and subport after workers walked out at

midnight. In Rio de Janeiro, Brazil'a second largest city, and Santos, home to Latin America's largest port facility, services appeared to be functioning nor-

way workers walked ont at

Officials at international airports in Rio and São Paulo said they were operating normally and flights were on time.

reduced staff as many workers joined the strike. In downtown São Paulo about 40 to 50 per

after the resignation of Ms Zelia Cardoso de Mello, his controversial economy minis-

### Colombian drug baron 'to surrender'

MR Pablo Escobar, leader of the Medellin drug cartel, plans to turn himself in within two weeks, according to a priest who has been serving as an intermediary in traffickers' negotiations with the Colom-

Institute. Mr Garcia later met President César Gaviria to discuss the possibility of Mr Escobar's

surrender. The priast, who saw Mr Escobar last week, said the drug baron wanted the government to protect him in prison after he surrendered. Mr Escobar, hlamed by authorities for ordering hundreds of murders, has many enemies.

Last September Mr Gaviria offered to reduce jail sentences and cancel the extradition to the US of drug traffickers who surrendered and confessed at least one crime. Several traffickers, including the Ochoa hrothers, Mr Escobar's colleagues, have turned them-

By Nancy Dunne in Washington

eigners from giving money to or seeking influence over polit-ical action committees, which contribute to political cam-

on the US political process.

However, the 3.5m US employees of foreign-owned companies will still be allowed to form the politically influential committees, called PACs, which provide financing for national candidates.

THE US Senate has approved accepting foreign contribu-legislation which prohibits for-

process is at work: direct or indirect contributions or mate-rial support from foreign states or entities," he said. "We need to keep American elections Senator Breaux, former

totally by Americans. Shell Oil, located in Louis-iana, employs thousands of US citizens, he said, who under the Bentsen amendment would

Mr Cavallo said that phasing payments throughout the year would ease potential inflationary pressures caused by the andden injection of demand

start rising again in May.
However, economists say the
real reason for Mr Cavallo's
decision is that he cannot pay

# reports from Mexico City. President Carlos Salinas de Gortari gave no reason for dis-

Mr Alvarez del Castillo, who was appointed in 1988, was fired only days after fighting between rival drug gangs crupted in a prison in Matamoros, leaving 18 inmates dead.

Banks were functioning with

sao ranio about 40 to 50 per cent of small shops were open by midday.

Union leaders aim to pressure President Fernando Collor de Mello to change the economic policies that have slowed runaway inflation but plunoed Brazil into the plunged Brazil into its worst recession in years.
Earlier this month Mr Collor replaced his economic team

Mr Collor said, however, he would not make any radical changes in tough policies that have frozen wages and

300 held

Open the doors and it's immediately clear that a Sportline-equipped Mercedes-Benz means business.

The deeply contoured seats will anchor you securely and comfortably as the handling package responds to your demands - whatever your driving style.

the sharper steering and wider

The Mercedes-Benz Sportline package The suspension engineering, however, and

You won't know what's in it wheels are the heart of Sportline. Together, they infuse the compact 190-series until you open it up and 200E-300E mid-range models (including estates and coupes) with exceptionally taut on-

Sportling road performance.

Spring rates and shock absorber stiffness have been increased by 20%; the wider 7J alloy wheels are fitted with high-performance, low-profile tyres; the entire car sits noticeably lower on its suspension which, in turn, lowers the centre of gravity - another aid to tenacious handling. And so, with each Sportline addition (including a smaller steering wheel), your Mercedes-Benz becomes an ever more responsive car, tailored precisely to the mood of the enthusiast driver.

An even safer car as well. If you relish the

ENGINEERED LIKE NO OTHER CAR IN THE WORLD

time you spend at the wheel, you'll be grateful for the stronger bite of bigger tyres and the added

feel they give the higher-geared steering. You'll also find the manual gear ratios wellattuned to the twists and turns of British roads. If, however, you like the car itself to do some of the work, the Mercedes-Benz four-speed

> automatic is one of the silkiest self-changing gearboxes available

(a five-speed auto is available on the 24-valve mid-range models).

Talk to your Mercedes dealer - he has full Sportline details. And, of course, he offers a standard of back-up service, including Touring Guarantee emergency assistance, that is as responsive as a Sportline car itself.

Go ahead and open up the Sportline package, a performance refinement that comes with yet another priceless

bonus - it's an original factory-fitted Mercedes-Benz option made to Mercedes-Benz quality standards, exclusively for Mercedes-Benz cars.

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# BR to apply for international telecom licence

nies. The European railways have an embryonic project to

construct a pan-European tele

communications network

However, Mr Borer made clear that British Rail'e ambi-

tions in international telecom

munications went beyond the pan-European railway project. He said he wanted to be able to provide services to destina-

tions outside Europe and that

the European railway project was at its early stages anyway.

• BTe latest official job loss figures, expected with tomorrow's annual results, are likely

to play a crucial role in debates at the National Communica-

tions Union's annual confer-

ence which is due to start next

The 150,000-strong union is the biggest in BT. The confer-ence will discuss the prospects of redundancy, job losses and the use of contractors.

along their tracks.

By Hugo Dixon

BRITISH RAIL, the state-run network, is planning to apply for an international telecommunications licence in a move which will test the openness of the government's new telecom-

munications policy.
In its telecommunications policy document earlier this year, the government said that the exclusive rights held by BT, formerly British Telecom, and Mercury Communications to supply international telecommunications services would be abolished.

It qualified this, however, by saying that it was unlikely to grant new international licences in the short term and that it was premature to invite applications.

British Rail, nevertheless, has decided to apply for an international as well as a domestic long-distance licence. Mr Peter Borer, chief executive of British Rail Telecom. said the company would like to provide a comprehensive ser-vice to its future customers.

British Rail's determination could cause difficulty for the Department of Trade and Industry. Minieters are unlikely to want to reject such an application as it could undermine their claim to have created the most open telecom-munications market in the

The DTI, however, believes that the complex international accounting ratee eystem, which determines how revenue from international calls is divided between operators, makes it difficult for new com-petitors to be introduced into

Mr John Redwood, telecom-munications minister, stressed

## **Hurd tries** to unite **Tory MPs** on Europe

MR Douglas Hurd, the foreign secretary, deployed all his dip-lomatic skills in the House of this point at a dinner earlier Commons yesterday to minimise the differences among Con-International services are servative MPs over moves towards political and moneone of the fastest and most profitable parts of the total tary union in the European Community, writes Ivor Owen. telecommunications market.

BT's profit margins on interna-He was unruffled by an attempt by Mr Gerald Kauftional calls are about 60 per cent and the market is growing man, the opposition Labour party's foreign affairs spokes-man secretary, to identify a at more than 10 per cent a British Rail already has an three-way split in the Conserextensive network of fibre vative ranks. optic cables laid alongside its tracks. It plans to develop this

Mr Kaufman contended that Mr Hurd was ready to sign up for economic and monetary into a commercial business by forming a joint venture with as yet unnamed industrial partunion, while other ministers favoured the two-speed option suggested by Sir Leon Brittan, ners with telecommunications expertise.
One way of providing Interthe former cabinet minister and vice-president of the Euro-pean Commission. national services would be for British Rail to link up with other European railway compa

The third faction, Mr Kaufman suggested, included Mr John Major, the prime minis-ter, who had "stirred up" 104 Conservative backbenchers on Tuesday to support a parliamentary motion opposing further erosion of the powers of the House of Commo

Rejecting Mr Kaufman's assertions, Mr Hurd stressed that the motion referred to a compromise proposal by Luxembourg. Like the prime minister, Mr

Hurd stressed there were some matters in the draft treaty which would need "substantial change" if they were to secure the support of the British gov-

Mr Nick Budgen, a Conservative MP who has criticised government policy on the European Community, warned of a "grave danger" that the House and the country would be left without leadership on economic and monetary union.

# Economy contracts for third successive quarter

By Peter Norman, Economics Correspondent

sive quarter in the first three months of this year. However, government figures showing a slowdown in the rate of decline suggested that a turning point

may be near. Preliminary estimates from the Central Statistical Office pointed to an inflation-adjusted 0.6 per cent drop in outputhased gross domestic product in the first quarter, against that of the 1990 fourth quarter. This came after falls of 0.9 per cent and 1.4 per cent respec-tively in the fourth and third

quarters of last year. GDP is the broadest measure of economic activity in Britain,

THE British economy covering output in the service contracted for the third successive quarter in the first three well as construction and agriculture.

Yesterday's figures, showing s first-quarter GDP decline of 25 per cent compared with the same period of 1990, strongly suggest that Britain is experiencing its second worst recession since the Second World War, although the current downturn is not as bad as that

of the early 1980s. However, other government figures reinforced the impression that the economy was declining at a slower rate in the first quarter. The provisional estimate of manufacturers', wholesalers' and retailers'

Percentages in Italics

Pre-tax return on equity

Post-tax return on equity Return on total assets

Post-tax profits

Trading profits before bad debts
Pre-tax profits

stocks, which the CSO mea-sures in 1985 prices, showed a seasonally adjusted fall of de-stocking of £1.48bm in the

final quarter of last year.
CSO figures disclosed a 2134m first-quarter increase inwork in progress in the manu-facturing sector after a 2845m decline in the fourth 1990 quar-

While reporting an overall 9 per cent drop in new construc-tion orders in the first quarter, the Department of the Environment said new orders in the private housing sector were 7 per cent higher than in the fourth quarter of last year. New housing orders generally

lead recovery in other parts of suphoria, however. Adding the construction industry.

Treasury officials said they

Gavyn Davies, chief UK a

were encouraged by yester-day's figures which suggested that the pace of recession was Mr Bill Martin, chief econo-mist of investment house UBS Phillips & Drew, said the data

were consistent with the forecast of Mr Norman Lamont, the chancellor of the exchequer, for recovery around the middle of the year. "If anything, the figures suggest that the budget forecast of a 2 per cent contraction in GDP this year could be too pessimistic,"

Others warned against

a conference in London, ac-Gavyn Davies, chief IIK scone-mist of Goldman Sachs, sein the economy was probably "troughing" after a very severe recession and that the recovery

wik.

is likelid

will not be strong.

The GDP figures showed a

0.7 per cent drop in service
industry output in the first quarter and a 1.1 per cent decline in manufa duction against a 29 per cent rise in energy production and

water supply.

CSO officials said the Gulf war had a noticeable effect on service industries' output. Air transport was hit while there was also less use of railways.

# Banking adjusts to the rigours of recession

LARGE BRITISH BANKS: EARNINGS

6.02 0.73

0.09 4.00 0.50

6.86 5.67 3.68

27.50

David Lascelles examines the prospects for an industry squeezed by mounting losses

2.48

15.70

he UK banking industry may be bruised by the recession, but it is also going through a healthy adjustment, in the view of the Bank of England.

In its annual eupervisory report yesterday, the Bank paints a picture of an industry equeezed by mounting loan losses and costs, as well as by severe competition. "1990 was a difficult year for banks," it states, noting that two clearing banks (Midland and Standard Chartered) made a rare move to cut their dividends.

Nor were their problems unique. Many internationally active banks have been reexamining their strategy and scale of operations, including their activities in London," says the Bank report.

The Bank, however, pin-points developments which it suggests could prodoce a more robust banking sector in the years ahead.
Despite their bad debts, UK

banks are strong by interna-

tional standards, and they should not be constrained by capital adequacy requirements. Banks are also developing new sources of income from nonlending activities such as money transmission. These accounted for 39 per cent of the

total last year, up from 87.7 per cent the year before. The Bank notes that a com-bination of the recession and the retreat of many foreign banks has taken some of the

pressure off competition. This has enabled banks to raise their lending margins. Last year saw the first increase in international margins in over a decade, and the Bank expects to see both domestic and international margins

widen this year. Officials say this marks what could be a fundamental change in the economics of banking. With higher profitability, banks' access to the capital markets will also be improved and their balance sheets strengthened.

Looking ahead, the Bank expects the 1990s to be less "faddish" than the 1980s, which was a decade when innovation and international expansion overstretched many banks. The Bank is encouraged

by the way bankers are talking of returning to their "core" markets, and curiding pointless international activities. It sees no evidence of "starry-eyed" plans to build pan-European banks in the EC single market. London's role as a financial centre could suffer because of this as foreign banks pull back: There are already signs of a decline in London's interna-

7.72 0.88 0.50

tional banking population. But the Bank said it would prefer to see smaller numbers if these were more durable. Yesterday'e report suggests the Bank has been busy in its went into administration, the first bank failures for many years, and seven more had their licences revoked or restricted, the highest number

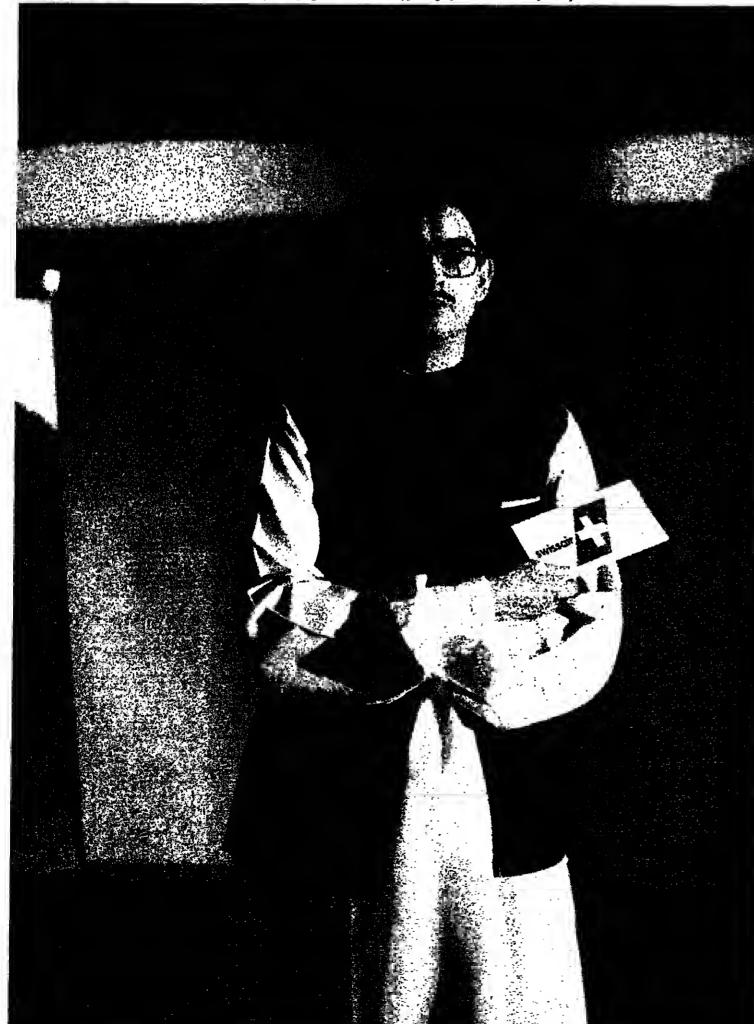
since 1986.
The Deposit Protection:
Board, which pays out depositors of fafled banks, also had to
borrow \$50m from the Bank to cope with the failures. The Board will have to pay out £32m, of which about £24m will go to depositors of British & Commonwealth Merchant

 Money supply and lending by banks and building societies increased faster than expected last month, but not sufficiently to indicate a revival in eco-

nomic activity.

Bank of England figures showed a sessonally adjusted 0.5 per cent increase in M0 in April, against expectations that this narrow measure of money supply, which consists mainly of notes and coins in circulation, would rise by 0.1

### Swissair Customer Portrait 97: Pervez Hayst Noon, managing director, Karachi, photographed in Geneva by François Deconincit.



# Competition rises 1,000% for London jobs

supervisory role. Three banks

COMPETITION for job vacancies in London has increased by more than 1,000 per cent since 1980, according to the opposition Labour party, which today launches its latest attack on the government's handling of the economy, writes Alison Smith.

Labour says the rise in unemployment and the reduction in vacancies at Jobcentres in London means that while in January 1980 there were fewer than three people unemployed per Jobcentre vacancy, in March 1991 there were more

Mr Henry McLeish, an opposition employment spokes

has also produced a survey showing how the "economic collapse" has affected the capi-tal's 84 parliamentary constitu-

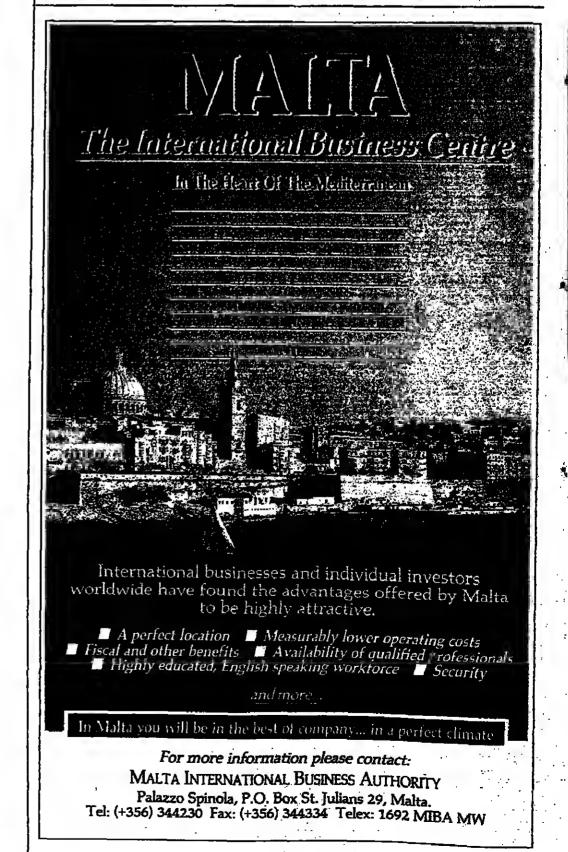
The survey, which forms part of a concerted campaign launched this week to strengthen Labour's standing in London, targets around 20 marginal Tory seats in the cap-ital which will be prime Labour targets in a general election. The opposition's economic assessment shows these seats are among the areas particularly affected by the cur-

"It is obvious that over the last decade the London economy has been declining, and a number of key indicators make it clear that the damage being done is completely out of line with what has been happening in other regions of the United Kingdom," Mr McLeish said. Apart from London, other

regions which have seen steep increases between the numbers of unemployed for each Jobcentre vacancy in January 1980 and in March 1991 are the south-east (350 per cent), Bast

Anglia (289 per cent) and the East Midlands (241 per cent). Northern Ireland is the only region is which the comparison between the two dates shows

in



By Raiph Atkins and Our Belfast Correspondent

MR PETER Brooke, Northern Ireland secretary, made some progress yesterday by reaching agreement that the bulk of discussions involving the Irish government would be held at Stormont parliament buildings outside Belfast, Northern Ireland.

The modest advance raised bones that "round-table" talks

The modest advance raised hopes that "round-table" talks nopes that round-table talks could take place soon, but last might it was unclear if sufficient progress had been made for the first session between the province's political leaders to take place next week.

Mr Brooke has invited the manifest mate constitutional

Mr Brooke has invited the province's main constitutional parties to attend meetings at Stormont on Tuesday. His plan is for formal talks

to start with the province's local parties discussing the internal government of the province. The second strand, when Dublin would enter, internal province. The second enter, when Dublin would enter, when Dublin would enter, would cover relations between the north and south of Ireland. So far, the identity of the independent chairman for the second strand, the terms of reference and standing orders have not been resolved. Work is expected to continue informally over the weekend.

Last night, Mr Brooke

mally over the weekend.

Last night, Mr Brooke expressed satisfaction at the progress made but said he did not want to give "a more rosy hue than it deserves".

The nationalist Social Democratic and Labour Party had withdrawn from the talks pro-

withdrawn from the talks process until Mr Brooke reached cess until Mr Brooke reachen agreement with the Unionists, although they were in telephone contact yesterday. It is not yet clear whether they will be present on Tuesday.

be present on Tuesday.
All sides had previously agreed on strand two starting with a formal opening in Lon-

with a formal opening in London, then proceeding to Northern Ireland, before a final meeting in Dublin.

Until yesterday, however, the precise location in Northern Ireland had not been settled. It has been suggested that the Rev Ian Prisley leader of the Rev Ian Paisley, leader of the Democratic Unionist Party, was worried about using the parliament buildings because of protests there against the 1965 visit of Mr Sean Lemass, the then Irish prime minister.

1-10-525

# CBI steps up pressure for cut in interest rates

By Charles Leadbeater, Industrial Editor

THE Confederation of British Industry, the employees' organisation, intensified its mpaign for an immediate cut in interest rates yesterday. It accused the government of relying upon misleading offi-cial measures of inflationary

Mr John Banham, the CBI's director general, said the gov-ernment's reluctance to cut interest rates was based on officials measures of factory gate prices and wage settlements which overstated the extent of inflationary pressure in the economy.

The attack is the furthest the

CRI has gone in criticising the government's response to the recession. Mr Banham stressed that the CRI shared the government's view that the defeat. ernment's view that the defeat of inflation should be the main priority for economic policy. However, the CBI is completely at odds with the government about whether economic condi-tions warrant a further interest

rate cut.
The stepping up of the CBI's campaign for an interest rate cut came just a day after Mr John Major, the prime minister, had taken the opportunity of the comederation's annual dinner to warn industrialists not to listen to siren voices calling for policy to be relaxed.

Mr Major's message was reinforced last night by Mr Norman Lamont, the chancel-

THE enverement has incensed

Conservative and opposition

MPs by giving only an eight-paragraph response to a damn-ing investigation by a Com-mons' committee into the con-

group to British Aerospace (BAe).

The brief response to the 2%-year inquiry was condemned as "quite inadequate" by the

cross-party select committee on trade and industry.

Mr Gordon Brown, Labour's trade and industry spokesman,

said the reply was "evasive and ultimately contemptible". The select committee report,

published in February, said Parliament had been heen

By Raiph Atkins



John Banham: critical

lor of the exchequer, who forcefully reiterated the government's determination to bring down inflation before it relaxed monetary policy.

Mr Lamont told a City of

London andience that the gov-ernment would stick to its guns until inflation was besten and not declare victory when the battle was only half fought. However, the CBI's govern-ing council, in a statement issued after its monthly meet-ing, warned that the economy was not reviving but had weak-

MPs condemn response on BAe

"seriously misled" over aspects of the sale of Rover in 1988. It fuelled the row over the sale which had been triggered over

the disclosure of addition "sweeteners" that the govern-

The department of trade and industry (DTI) yesterday concentrated on only two, relatively minor, points raised by the committee: the referencing system on letters system used

by the DII and the effective-

ness of European Commission administration processes.

Members of the select com-mittee are annoyed at the gov-ernment's failure to address its criticism of the DTT's valuation

of Rover's assets, the defer-

ment had paid BAe.

ria about the end of the Gulf war and the transitory surge in retail sales at Baster.

Mr Banham said the government's resistance to an interest rate cut was based on inaccurate official measures of infla-

tionary pressures. He said the strongest inflationary pressure in the economy was coming from the pub-lic sector and prices that were within the government's con-trol rather from the private

The CBI estimates that high interest rates have brought down private sector inflation to 3.5 per cent. It argues that inflation in areas such as fuel, transport, and household services such as telecommunica-tions - where the government influence prices - is running at about 9.9 per cent.

The government's concern The government's concern about wage inflation failed to reflect the rapid growth in the number of companies that have deferred pay settlements and in effect introduced pay pauses. CBI evidence shows the number of companies where pay pauses are in operation has risen from one in 10 last year to one in four this wear.

year. Mr Banham criticised ths gate prices for failing to reflect widespread price discounting

Commission "the full story".

They also believe the government has twisted its words by saying the committee "acknowledged that strict legal requirements were fulfilled".

The committee's report said

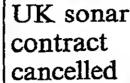
"strict legal requirements may have been fulfilled".

The DTI appears to have taken the view that there was little point in a point-by-point rebuttal of the committee's

reports. A spokesman said aspects not covered in its response had been "compre-hensively and axtensively"

addressed during its inquiry.

BRITAIN IN



The Ministry of Defence has cancelled a submarine sonar contract, thought to be worth 230m, with Ferranti-Thomson, the joint venture between Ferranti International and

Thomson-CSF of France.
The Type 2075 sonar was being developed for a new batch of Upholder-class diesel-electric submarines bnt, under the government's plans for cuthacks in defence spending, no more of these

submarines are to be hufft. The first of the sonars was to have been delivered in October. Although the company will not now obtain the full value of the contract, it is understood to be satisfied by the cancellation terms negotiated with the MoD.

### Nurses support EC proposal

The Royal College of Nursing gave broad support to a controversial European Commission proposal that workers should have an

11-hour break between shifts. Such a break is one of the ment of payment for the sale and allegations that the DTI had not told the European proposals in the EC's social action programme, many aspects of which have been opposed by the UK government. The RCN said this could have a big effect

on nurses' working natterns. three-shift nattern each day. but there are no regulations covering minimum breaks between shifts.

### Remarks on Israel defended Mr Douglas Hurd, the foreign secretary, strongly defended a prominent foreign office

### Senior doctors face criticism

official who was alleged to have imperilled Angio-Israeli relations by making known his personal views.

According to newspaper reports, Mr David Gore-Booth,

an assistant under-secretary of state, accused Israel of

being no better than other Middle East states on

militarism, democracy and

Gore-Booth, who was attending a meeting of the

council for the advancement of Arab-British understanding,

ad made it clear that some

of his answers were an expression of personal views

and not government policy.

Oil licences to

be distributed

The UK government will give

Sea blocks when it announces

round. For the first time, it will carve up the region west

of Scotland.

the results of its 12th licensing

of Shetland, off the north coast

The licensing round was announced last July to a large response of 115 applications

from 80 companies, attracting some prominent first-time bidders. Newly privatised UK

electricity companies, which have not been involved in the

North Sea before, are expected to receive exploration acreage.

the go-ahead for companies to drill for oil on 120 North

human rights. Mr Hurd said Mr

Executives involved in the huilding of the Channel tunnel yesterday celebrated the latest break-through as workers tunnelling from Britain and France met in the first of the two rail-tunnels to

near completion. Jack Lemley, chairman of Trans Manche Link, the contractors, is pictured (centre) with colleagues Klass Van der Lee (left) and Pierre Matheron in the tunnel.

some senior doctors of the UK's state-run National Health OK's state-ran regional Head Service became the latest target in the continuing political uproar over the government's health reforms. Mr Peter Griffiths, chief executive of the Gny's and

Lewisham hospitals trust -who started the current controversy a month ago by amouncing job cuts - told the House of Commons health committee that, while the vast majority of his trust's 250 consultants worked "way, way above" their contracts, some spent too much time on international travel and not enough time in the hospital.

"Some spend too much time in Harley Street [private practice] and not enough in

our facilities. There are some whose clinical practice is not up to the standard which their colleagues would wish it to

### Nissan appoints executive team Nissan Motor, the Japanese car maker, is still appointing senior executives to the

management of Nissan Motor (GB), its planned UK vehicle

distribution company.

made despite the continuing legal action in the High Court, which could jeopardise its controversial plans to take over direct control of the distribution of its vehicles in the UK from January 1 next

Nissan, Japan's second largest car maker, is embroiled in an embarrassing battle with Nissan UK, its privately owned vehicle distributor in Britain. At the end of last year Nissan cancelled NUK's distribution contract with effect from the end of 1991, and has since announced the setting up of Nissan Motor (GB), as its wholly owned distribution

### RAF refused Gulf targets

The Royal Air Force twice declined during the Gulf war to attack targets in Iraq assigned to it by US commanders because it feared "collateral damage" to civilian

Air Vice Marshal Bill Wratten, the British air commander during the conflict, said he had chosen to "go for alternative targets". In mid-February the RAF admitted that in one attack on a bridge at the town of Failujah a bomb from a Tornado went astray into the edge of a populated area.





# In a computer network, when the server is ahead of its time, the whole network is ahead of its time.

A computer network is like a team, with each player (or each computer) working together. And like every team, one member has to be the leader.

We have observed that whenever a COMPAQ personal computer is used as a network server or as a multiuser host, it boosts the performance of the whole network, it also allows every connected PC to operate at its highest efficiency.

The ultimate example of this is the COMPAQ SYSTEMPRO, the leader in network servers.

The COMPAQ SYSTEMPRO Family and other COMPAQ PC servers are designed with features that make them the top network performers. They deliver the speed, power, expandability and compatibility that are critical for connected computing.

These features don't just apply to the COMPAQ

PCs that are used as servers. They apply to our desktops, portables and laptops that complete your network. For that matter, the COMPAQ DESKPRO 386N

and COMPAQ DESKPRO 286N are full function PCs that were designed specifically for network use.

What Compaq does for networked computing leaves the rest of the PC field with a problem: finding a way to follow. Because there's no way we're going to slow down and wait.

media buyers to compete against large agencies in the national advertising market.

Moreover, the recession is

forcing US companies to scru-tinise every aspect of costs. Several companies have identi-fied media buying as an area of

potential economy and have centralised their buying through a single unit.

media savvy," says Beth Rock-wood, director of media plan-

ning at Young & Rubicam, the

New York agency. The mar-ket is more complex and there is enormous pressure on

So far the new consolidated

so far the new consolidated accounts have gone to advertising agencies, rether than media specialists. Last month Nestlé appointed McCann-Erickson to handle the \$250m media buying for its foods division, Grand Met gave its \$200m network TV account to D'Arcy Masius Renton & Rowles and

Masius Benton & Bowles and Warner-Lambert, the consumer

"Advertisers are much more

Centralised media buying

# US wary of European export

Alice Rawsthorn reports on consternation in the North American advertising industry

he apparently incluctable trend towards centralised media buying, whereby advartisers separata media buying from the rest of their advertising and consolidate it into a central buying unit, is currently one of the hottest topics in the European adver-

tising industry.
So the news earlier this month that Carat, Europe's higgest media buying business, was finalising plans for a joint venture with Western International, the largest US media specialist, caused consterna-tion in the US industry.

Carat, which is owned by Aegis, the UK communications group, maintains that tha Western venture amounts to little more than formalising the existing commercial rela-tionship between the two com-panies. But it comes at a time when a number of major adver-tisers - notably Nestle and Grand Metropolitan, the inter-national food and drink groups – have decided to consolidate their US media buying into a

single agency.
Will centralised media buying become as prevalent in the US as in European countries like France and Spain? If so, how will it affect the media departments of traditional agencies and the US media spe-cialists, like Western?

On the surface it seems bizarre that it has taken so

long for centralisation to become an issue in the US. The trends that are driving the centralisation of the European market – fragmentation of Television audiences as new media, such as satellite TV channels, take viewers away from established stations are, after all, much more advanced in North America.

None the less, most US advertisers still favour the tra-ditional approach of delegating responsibility for media buying to their advertising agencies, although some adopt the "agency of record" system whereby one agency handles the buying for certain brands, or particular types of media, and other agencies handle the rect Ag agencies handle the rest. As a result, specialist media buying companies, such as Western, represent less than 6 par cent of the \$128.6bn

advertising market.
The main reason for this is that large US advertisers tend to exert considerable influence over their own media buying. Many companies have sizeable media departments which negotiate directly on upfront, or advance, deals with the big three US television networks, ABC, CBS and NBC.

This has made it very diffi-cult for media specialists and smaller agencies to break into the \$9.4bn network TV market. Instead they have had to con-centrate on the \$7.9bn spot, or local, television market.

Moreover, newspaper and magazine advartising has, until recently, been virtually non-negotiable. Again this has militated in favour of the big advertisers able to strike unfront deals with publishers.

As a result there has been little pressure on companies to review their media buying arrangements. It has also been virtually impossible for the media specialists to attract national clients. There are some exceptions. Western in Los Angeles works with Dis-ney, the entertainment group, and Dewitt Media in New York for Reebok sportswear. But most media specialists deal with local advertisers, or act as the buying department of small and medium agencies.

### Pressures of recession

Now the market is changing. First, the power of the net-works has been eroded by the growth of new media such as Fox, Rupert Murdoch's network, and cable stations like Ted Turner's Cable News Network. The new unwired networks, groups of local TV sta-tions which sell their advertising jointly as unofficial networks, are also competing for national revenue against the big three networks. Second, financial pressures of the recession are prompting

products company, consolidated \$200m of broadcast buy-ing into J Walter Thompson. The critical question is how many more major advertisers will follow suit. "All it will take is for a few more big com-panies to consolidate their

media buying and the others will scramble," says John Per-riss, chairman of Zenith Media newspaper and magazine pub-lishers to be more flexible about negotiating their rates. This trend, combined with the Worldwide, the media arm of networks' vulnerability, is making it easier for other the Saatchi group.

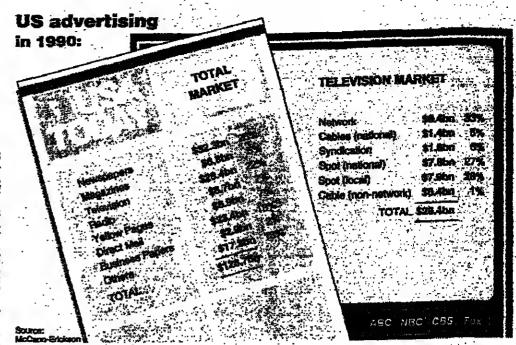
In Europe the large agencies have responded to the growth of centralised media buying by creating central buying units, such as Zenith, or by forming buying groups, like The Media Partnership, which includes the agencies owned by WPP

and Omnicom. However, it is far from clear that such a response would work in the US. Clients in the US tend to be more sensitive about potential conflict if agencles handle more than one account from the same product sector. Moreover, US media dis-counts are not allocated on an

counts are not allocated on an agency basis, thereby limiting the benefit to be gained from bulk buying power.

"I just do not see something like The Media Partnership working here," says Richard Kostyra, executive vice president of media services at J Walter Thompson, one of Walter Thompson, one of

The hig imponderable is how powerful the US media specialists will become. There are signs that major advertisers are taking them more seri-ously. Rarlier this month when Isuzu, the Japanese car company, withdraw its \$50m advertising from the Della Femina McNames agency, it immediately handed over responsibil-



ity for media buying to SFM, a New York specialist.

Moreover, financial pressure on the advertising industry is now so intense that a growing number of small and medium-sized agencies may decide to close their media departments and contract busing out to the and contract buying out to the

The specialists would then almost certainly become more

powerful within the US media could make them more competcould make them more compen-itive against the large agen-cles. In the medium term it could become far easier for European buying specialists, such as Carat and CIA Group, one of the biggest UK buying businesses, to expand into the US by acquisition.

All in all the pace of change

in the US media market se set to accelerate, although it remains to be seen how dra-

remains to be seen how tra-matic the change will be.

"One thing is for sure, more companies will consolidate their media buying," says Rich-ard Kostyra of JWT. "In the near future I do not see a major shift away from the agencies."

# A little knowledge can be a useful thing

Andrew Jack reports on consumers' ability to make 'responsible' purchases

he alcoping consumer is beginning to stir. Companies are having to-respond as their customers start to take more than just price and quality into account whan selecting their pur-

The fad for healthy eating, for example, has forced manufacturers to put details of ingredients and additives onto packaging, as well as stimulat-

parkaging, as well as stimulat-ing a vast range of new prod-ucts from low fat spreads to bread for elimmers.

Consumers are also begin-ning to demand that the com-panies from which they buy behave in a socially responsi-ble ways as a veryit there ble manner. As a result, there is now a niche for cosmetics not tested on animals, for example; ethical funds have been set up for people who want to invest in organisations which operate in ways that do not grate with the investors' political or environ-

mental views.

Changing Corporate Values, compiled by New Consumer, a research group, is an attempt to fuel this trend among customers. Individuals, it argues, should be given information to the products they buy, selectwhose practices they find most acceptable, thus penalising

"The market is well under-"The market is well understood as a powerful mechanism for enabling individuals to express their preferences in a decentralised way," the authors say. "It also acts as an economic vote," and encourages producers to provide more of the product or service of the consumer's choice.

UK spending on personal goods and services amounted to more than £345km during 1990, of which only a small

1990, of which only a small fraction went to monopolies or other suppliers which offered

so choice.
So the potential power of socially conscious consumers' exercising their "economic vote", is considerable. If just a small fraction of people modified their buying patterns, it

could have tremendous infincould have tremendons infin-ence on products and the poli-cies of the companies produ-cing them.

The beauty of this approach is its pragmatism. While the book highlights issues which might be characterised as

left-wing or anti-capitalist, it operates in time with the economic model of perfect compe-tition: that individuals should have complete information.

The vast majority of the text is given over to profiles of 128

companies operating in Britain, whose sales account for nearly 40 per cent of con-sumer expenditure. It avoids monopolies, businesses in highly fragmented markets, and certain specialist sectors like financial services.

pages, with short descriptions under a series of headings: industrial democracy, equal opportunities, political involvement, military sales and so on.

At the start of each profile is a series of twelve boxes which rate the company in consequence.

rate the company in categories such as disclosure of informa-tion, advancement of women and ethnic minorities, comminity involvement and environ-mental impact.

Several interesting trends emerge. US-based businesses some more highly than their British counterparts on the different responsibility ratings. They were also more willing to respond to requests for information. So while Body Shop and the

Co-operative Movement both do well, General Motors, Exxon and dn Pont rank equally highly. At a rough estimate, Kellogg, Scott Paper and Avon Products do best of all. Meanwhile some of the lowest scoring companies listed no longer exist, includ-ing Lowndes Queensway, and Hudson Place Investments (parent of International Leisure Group).

There are obvious limita-tions in these rankings. The detailed criteria behind each tick or cross are not given in the book. The condensed descriptions inevitably omit a great deal and some informaion - much of it trawled from newspapers and research reports - is already out of

The category dealing with disclosure of information is perhaps the most unfair. Comthey refused to co-operate with New Consumer's research. Many argue that they are bombarded daily with requests from different organisations, and will never have the information or time to complete each one. Another problem is that the

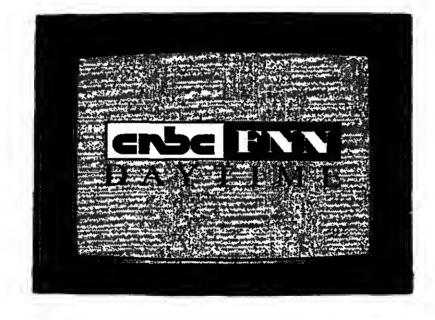
classification rates the parent corporation, rather than the activities of its UK subsidiary, although the latter may be highly autonomous and very different in character.

How effective the book will be in persuading consumers to switch, their purchases remains to be seen. Brand loysity, quality, lower prices or a set of "irresponsible" practices which are not directly connected to the product in question may all prevent the con-scientions consumer from exercising his or her economic

sumers change their buying habits, it may not always be because they disapprove of the manufacturer's policies. In general, the power of the con-sumer has generally been most effective when used collec-tively, through consumer boy-cotts for example. Without such a campaign, the might well be lost.

Nevertheless, as an attempt to compile comprehensive information on corporate responsibility and make the consumer more aware of how companies behave, Changing Corporate Values is welcome. The more concise paperback version due out in September should provide a useful companion on trips to the super-

Richard Adams, Jane Car-ruthers, Sean Hamil and New Consumer, Kogan Paul, £48.



ATCHING.

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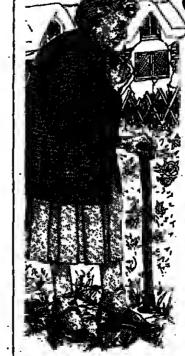
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# Exposed: linguistic jokers and witch hunts

ROSENCRANTZ AND **GUILDENSTERN ARE** DEAD Tom Stoppard

> **GUILTY BY** SUSPICION Irwin Winkler

MERMAIDS.

LIFE IS CHEAP BUT **TOILET PAPER IS** EXPENSIVE Wayne Wang

> WHITE FANG. Randal Kleiser

PROBLEM CHILD Dennis Dugan

becomes a film, one of two bad things can happen. The work can sit there inert and paralysed, Mickey-Finned by the proscenium for-mat in which it was born. Or it can be spuriously "opened out" in the belief that a play becomes cinematic by showing characters getting in and out of taxis or having their vital conversations on a rollercoas-ter rather than in the kitchen-

dinette.

Tom Stoppard, filming his own play, has opened ont Rosencrantz And Guildenstern in the same way an inept photographer might open ont a real of film after removing it from the camera. By exposing the work to the daylight of real forests and castles (in Yugo-slavia, standing in for Shake-speare's Denmark), he destroys all its delicate, vivid originality of colour.

all its demand, and its demand.

The uninflected naturalism of Stoppard's early al fresco scenes is disastrous as a stylisman demand of the hothouse tic bahitat for the hothouse Gary Oldman and Tim Roth as R and G bat to and fro the non-sequiturs and just-about-sequiturs, we wonder what these dandered linguistic jokers are doing in what looks like a come-to-Yugoslavia travelcastle after the sylvan prelude, the film decides to keep roshing around its rooms like some demented sightseer who believes that to stand still is to

believes that to stand still is to die.

Some of the St Vitus shenaning grans are funny, notably the recurring loke of Oldman absent mindedly making great scientific breakthroughs as he walks and talks. But mostly



Atonement for McCarthylsm: Robert De Niro in 'Guilty by Suspicion'

tion staging.
Stoppard's play was a meditation on marginality: a Waiting For Godot for two of life's eternal extras. It thrived on a cul-de-sac setting cut off from the outside world. The Player King, here played with pixiliated charm by Richard Dreyfuss, was the duo's only mediator with that world: a professional impostor who made their sense of isolation even more paranoid. By giving his heroes the freedom of the castle, nay of the country, Stoppard's film vitiates every-thing that made their dilemma comic and gave their self-questionings a cornered poignancy. There are some consolations

in the new-minted marginalia. Stoppard creates a lovely comic impromptu on board ship, with R and G rescued from murder by a collision with a pirate galleon. And Stanley Myers's surreal credit-titles music, for piano, guitar and howling dog, sets early hopes high. But for the most part one is left pondering Stop-pard's reported surprise at how easy it was to make a film. How would he know? He has

Nigel Andrews

Guilty by Suspicion is a pow-erful piece of cinematic atone-ment, a rare attempt by Holly-wood to deal with its darkest hour, the McCarthy witch hunt Irwin Winkler, the vet-eran producer here making his debut as writer/director, proves himself to be worthy of this difficult task, tesming with Robert De Niro to fashlon

for Darryl Zanuck. All he needs to do is kowtow to the dreaded House Un-American Activities Committee, naming the names of a few friends in order to show himself to be politically correct. When he baulks, Merrill's career is abruptly halted. Hounded mercilessly by the F.B.I, be watches in helpless rage as family and friends fall apart. Inevitably, the subpoena comes, forcing him to choose between honor and his own

Winkler skillfully exposes

the deceit inherent not only in McCarthy's headhunters hut also in the Hollywood big wigs who sold out some of their most talented people to please the Committee. Though somewhat lacking in nuance, the film is fuelled by a cogent script and efficient direction. De Niro is superh, less man-nered than normal but just as powerful. He has a remarkable scene in which, allowed to direct a schlock western after months in the wilderness, he establishes Merrill's genius and passion in a few brief moments. His final confrontation with the Committee is a marvel of controlled heroism, utterly free of grandstanding. Also fine are Annette Bening as Merrill's saintly wife and Patricia Wettig as a drunken actress. And, in a bit of ironic casting that must have been most gratifying, Sam Wana-maker, himself blacklisted, plays a seedy defence lawyer in cahoots with McCarthy's lack-

Mermaids is the type of film scientific breakthroughs as he a coherent, bonest film about an ambiguous, deceitful era. backs of its characters, here in the prove that gnomic, don- they prove that gnow they prove the gnow that gnow they prove they prove that gnow they prove the gnow they prove that gnow they prove the gno

suggests, they never really become burnan, making for a film that flounders hopelessly in a sea of sentiment. Cher plays Mrs Flax, an off-

beat, rebellious woman about five years ahead of her time (1963). Ryder is her stuffy teen-age daughter who fights her carnal desires with plans to hecome a Catbolic saint. Mother and daughter squahhle continually, especially when suitor Hoskins tries to make a family out of them. Director Richard Benjamin opts for a leisurely, hands-off approach to all of this, letting his sctors interact almost randomly. When he achieves the odd skillful touch it comes as a shock, such as the beautiful scene when Ryder recalls tching a solar eclipse with

her father.

Generally, however, it's the actors who rule, and they make a mess of it. They have traits - Cher cooks nothing bnt hors d'oenvres, Ryder wears wellies instead of saddle shoes — but no souls. Cher lacks the earthy nobility that marks her best work. She speaks in saucy aphorisms rather than real dialogue. Ryder doesn't seem to know whether or not to take her character seriously, playing her as a winsome, sexually budding teenager one moment, then showing up in the next scene as a flake who wants to be Joan of Arc in bobby socks. Hoskins mugs heroically hut his charm seems as superflu-ous and forced as the film's needlessly melodramatic end-

lings, porno photos of pregnant women and a meal of human faeces feature prominently in this hizarre trip through modern Hong Kong. Viewers who can stomach these excesses, however, are in for a strangely engrossing slice of cinema virtuosity from one of America's most inventive filmmakers.

Wang's film opens with a nameless hero (Spencer Naka-sako) arriving in Hong Kong with a suitcese handcuffed to his wrist. His job is to deliver the goods to a Triad boss, a task complicated by a ceaseless array of weird characters and bizarre incident. Plot is contin-nally set aside to provide naily set aside to provide glimpses of city life, including a sales pitch by a prostitute in a gas mask and an interview with real-life billionaires in front of their pink Rolls Royce. Wang's digressive, quasi-docu-mentary style suits his subject city well, though he has the good sense to pick up the threads of his story at the end, when our hero loses the suitcase, gets the girl (she's a les-bian) and is eats that fecal feast to escape. Tasteless, perhaps, but certainly bard to

White Fung seems to have been made in a time warp, springing from the golden era when Dis-ney made handsome, wholesome, enjoyable adventure films for youngsters. This faithful adaptation of Jack London's story of s boy and his wolf in the Yukon Gold Rusb perfectly captures not only London's rough and resdy world, but also a long lost era of moviemaking for young peo-pla in which simple storytellin g and reassuring values filled the screen. Even the pit bull who savages White Fang leaves no scar. One has to wonder what a generation raised on Speilberg's cosmic dreams and Bart Simpson's bad atti-tude will make of all this.

They'll probably prefer Prob-lem Child, the story of a seven-year-old who terrorises his adoptive parents, Junior (Michael Oliver) is an elfin terminator who ravages cats, destroys birthday parties and bindgeons tormentors with a baseball bat. The first ten minutes are fairly funny, but after that director Dennis Dugan resorts to the Jon Landis theory of comedy - when the going gets tough, wreck some cars. The film's final image is a close-np of a pig passing wind. A decade ago Hollywood decided that comedy should be geared to the seven-year old intellect. Now they're making movies about seven-year-olds. One trembles at what's to come next.

Stephen Amidon

# Le nozze di Figaro

VIENNA FESTIVAL AND GLYNDEBOURNE

At last Vienna has something worthy of the Mozart bicente-nary. Before Jonathan Miller's new staging of Le nozze di Fig-are at the Theater an der Wien, there had been precious little to celebrate. But Miller has had a triumph - and Vienna, unusually, has acknowledged lt from every quarter. His schievement (how simple it sounds, yet how elusive in practice) is to have presented Figuro as a living organism of 18th century social politics not frozen in the past, dry or analytical, but pulsating with bumanity, humour and historical authenticity.

The setting (decor by Peter Davison) is a château of the Ancien Régime, sepia-coloured, sparsely-furnished and evidently in oeed of refurbishment. The costumes (by James Acheson, who also worked on the film *Liaisons Dangereuses*) are inspired by the 18th cen-tury French painter Chardin corsetted wsists and white caps for the women, breaches and riding coats for the men. This is the visual context for s day in the life of the Almaviva housebold - a place with a past and a present, an upstairs and downstairs, where life goes on beyond the immediate foreground, where seduction, conspiracy and confrontation are part of daily routine.

All this is established in the opening scene, set in a back-room cluttered with tailor's dummies, wig-stands and a heap of ironing. The exchanges of Figaro and Susanna – each competing for the other's attention while preoccupied with their own tasks - suggest s relationship that bas hed ample time to settle into a domestic pattern. At the end of the act - in the production's most memorable coup de théûtre - we are led round the stage turntable, through corridors and antechambers, past cleaning ladies and doormen, to the bed-chamber of the Countess - who hids goodnight to her children in the orcbestral introduction to "Porgi, amor". When the Count bursts in, his muddled apparel and retinue tells us be is fresh from the hunt. Social distinc-tions abound: the Countess dictates her letter from the com-fort of an armchair, while Susanna has to write from a standing position, leaning over a pile of books. The peasants are awkward rustics, overawed by grand surroundings. And the Count clearly has Figaro on the hop. Miller builds on this subtext

with fluent, often uproarious ensemble and sharp character portrayal. The recitativas unfold with the snap and crackle of realistic conversation. The imbrodios of the sec ond and fourth acts are deftly handled, even if the steps an implausible setting for the night-time assignations of the finale. There are mannerisms - the way the Count fidgets with a loose strand of hair, or Don Curzio's stammer, which is fast becoming a Figuro cliché. But they are few and far

between. In an ideal world, one would match this visual authenticity with an original instrument orchestra whose textures and timbres could be heard to advantage in the raised pit of this lovely, intimate theatre. The Vienna Philharmonic offers the very best alternative. The playing under Clandio Abbado is Viennese Mozart tra-dition at its best — snappy and sinewy, with frequent shafts of light in phrasing and balance. Only the occasional squareness of tempo suggests Abbado is still working his way into the

score.
As the Count, Ruggero Rai-

mondi dominated the performance with his comic gifts. piercing eyes, roving hands and masterful verbal inflections. Marie McLaughlin, in beautiful, blooming voice, was the vivacious Susanna, Lucio Gallo's Figaro was crisp, effi-cient and likable. Cheryl Studer was not flattered by the Countess's pudding of a cos-tume, and is still short of confidence in her two arias. Gabriele Sima was the aristocratic. adolescent and credibly masculine Cherubino. A slippery, camp Basilio from Heinz Zednik, Rudolf Mazzola's crusty Bartolo and Margarita Lilowa's

### Andrew Clark

Marcellina made up a cast of

uniform strength.

Glyndebourne offers the six great Mozart operas this summer, two of them, Cosi fan tutte and La clemenza di Tito, in new productions. The Figure that opened the festival on Tuesday is not, unfortunately, a new one but a revival of the staging that Peter Hall con-trived two years ago with designs by John Gunter, Hall having severed his connections with Clyndebourne, it has been rehearsed this time by Stephen Medcalf.

Medcalf has been able to do little with the look of the thing, its utter lack of sense of place, or social focus - where for instance has the opera been set: in Seville or, as the sbutbriskness and style, though he does not command the dramatic scale of each act in a way that might compensate some of the production's sbort-

But there is still the mismatch hetween the period orcbestra and the more hit-snd-miss vocal style that Max Loppert noted here in his review of the premiere. Ornamentation is rationed to an appoggiatura here and there, sono" suddenly hlossoms into full fig. Most of the voices are light enough, though, to take full advantage of the slimmeddown sound.

The best of the cast, by a

good measure, are the Figaro of Alan Opie and Susanna of Alison Hagley. In a rroduction that, if it does anything at all, does it over the top, Opic's intelligent undemonstrative portrayal runs the risk of seeming pallid; but it is thoroughly worked through, every gesture means something, and is sung with plain, commoosense accuracy Hagley was Barbarina two years sgo, and bas graduated via the Glynde-bourne tour to become a winning and stylish Susanna, quick to react, with a fine sense of comic timing when she gets the chance she sings with relaxed polish and a sense of scale. Her approach is matched to the orchestra better than anyone's. Jeffrey Black's malevolent



Alan Opie and Alison Hagley at Glyndebourne

ters suggest, just some generalised Mediterranean Never-Never land? – and bas concerned himself with tightening up the husiness, while remaining reasonably faithful to Hall's original ideas. That to Hall's original ideas. leaves a lot hanging fire the first act is desperately unfunny, clogged up with spurious detail, the last s mess: everyone comes on, sings his or her aria on the token green sward, and disappears into the tanter, and show some signs of pairing music and sction, but the dramstic temperature never rises above tepid.

It was this production in 1989 that hrought authenticity to Glyndebourne; the Orches-tra of the Age of Enlightenment replaced the London Philharmonic in the pit, and they do so again for the revival. (They are also booked for the new Cosi, which opens tomorrow.) Period instruments have to work hard against this dry acoustic; they lack the power to project of their modern counterparts. But the gains in textural clarity, roythmic articulation and colour (such bassoon lines, such precise horns!) are immense, and Andrew Dsvis conducts with decent

Count pushes every phrase too insistently, as if anger and frustration had to be stamped on everything he sings. The pale, rather indistinct Count ess of Gunnel Bohman only sono", but did so with enough presence to suggest that in a more sympathetic staging she might he fill the role much more convincingly. Marianne Rorholm repeats ber disturb-ingly credible Cheruhino; Gaynor Morgan is a pert Barbar-

This production uses a full text, without ever meking a virtue of it, so that the lively Marcellina of Susan Bickley and creepy Basilio of Ugo Benelli both get their fourth-act arias but can add little to the dramatic sum total. The Bartolo is Jules Bastin, a distinguished singer making his Glyndebourne debut, but nevertbeless a strange piece of casting; with gestures that would reach the back of the Opera Bastille, he comes on far too strong in this context. The best of the singing decisively outweighs the worst, but the same cannot be said, alas, for the production.

**Andrew Clements** 

# Waiting for the Psychic GATE THEATRE

One hundred years on from Chekhov four women wait hopefully in an apartment for something to happen. But this time around, it does. The Ermolov Theatre brings Shadiman Shamanadze's The aire brings Shadiman Shamanadze's 1986 Waiting for the Psychic to the Gate in an exciting and explosive production. The Ermolova, has presented classics to Moscow since 1926.

The scene. Thilist Comments of the scene of th

The scene, Thilisi, Georgia. Tamriko and her flighty younger sister Ketino await the arrival of a famous psychic.
Two friends drop in: a bullying teacher called Daredzhan, and a young air headed museum worker called Tika. The evening begins slowly, as Ketino'e boyfriend telephones and she prepares to go out. The longer they wait for the psychic, the many they wait for the psychic, the more champagne they drink. Tika imagines herself both married and pregnant, and starts to halluci-

nate. Ketino tries to leave to see her boyfriend, but her sister has locked

everyone in.

Then the evening takes off screams, accusations, fights. After Ketino emerges from the kitchen brandishing an axe, she has to be tied up. Eventually Ketino goes out, but soon returns. Tika leaves in a drunken stupor, falls down the stairs, and hobbles back. Finally, Ketino plays a tape of the psychic's seances; and this calms them into a trance. When they emerge from that, they behave as if nothing had hap-

Shamanadze's play makes the point first that life is not a rehearsal. The older women lament over lost opportunity, negotiate an acceptance with the condition, and try to prevent their younger companions from repeating their mistakes. Secondly, it shows people refusing to take charge of their own lives, waiting for the psychic to tell them of the future instead of carving one out for themselves. Thirdly, as the domestic violence escalates, the tragedy turns into a nasty farce, curtailed only by the psychic's vicarious intervention on tape, like a dose of Huxley's Soma. Shamanadze leaves the action open to wide metaphorical interpretation. In post-perestrioka Georgia, the search for truth has become the search for identity. The psychic represents the women's undefined yearning for political, economic and personal fulfillment; the epartment their beleaguered social situation; and their champagne party a lick at misery. The gloomy conclusion returns the women to bumdrum exis-

tence.

Waiting for the Psychic is performed in Russian; there is no translation, but

the programme helps. The director, Faina Verigina, orchestrates the action precisely; and curiously - if one has no Russian - one notices the non-verbal acting much more acutely: the laughs, frowns and gestures of those who are not speaking.

This is e virtuoso team performance, but Natalia Malyavina (Tamriko) and Valentina Ivanova (Daredzhan) are exceptional, catching their characters on the cusp of middle age, just as

on the cusp of middle age, just as dreams cede to realities.

See Waiting for the Psychic if you can. Don't be deterred by that lyric from Girl Cruzy: "With love to lead the way, I've found more clouds of grey, Than any Russian play, Could guarantee."

The Gershwins never mentioned plays from Georgia.

Andrew St. George

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# TODA BERLIN TODAY'S EVENTS

# The state of the s

Staatsoper unter den Linden 19.00 La traviata. Tomorrow: Michael Gieleo Sun: Les contes d'Hoffmann (2004

A STATE OF THE STA (62)
Komische Oper 19.30 Jochen
Kowalski eings title release The second second Giustino. Tomorrow: Cav and Pag.: The second se guided tours, public rehearsals ر معمد المدار المعمد المدار المعمد المعمد المعمد المدار المعمد المدار المعمد ا and exhibition of costumes, plus MENT PUBLIC an evening performance of Entfuhrung, Sun: Zauberflote (2292 555) Deutsche Oper 19:30 Rebecca.

DA CON Less Copley sings title role in Manon Lescaut, Tomorrow: concert celebrating 200th anniversary of Berlin Sing-Akademie. Set: Trovatore. Sun: Tristan und Isoide FOLK SAIDASSEE with Gwyneth Jones and Rens Kolio (3410 249) Schausplethaus 20.00 Militades Caridis conducts Berlin Symphony Orchestra in Straues' Also Sprach Zarathustra and Marcel Dupre's Orgen Concerto, with Heiner Kuhner, also tomorrow and Sat.

Passion (2272 261)

20.00 Carlo Maria Giulini conducts Berlin Philharmonic Orchestra in Mozart's last two symphonies.

Barenbolm conducts Chicago Symphony Orchestra in Richard Strauss' Don Quixote and Beethoven's Violin Concerto, with Isaac Stern. Repeated tomorrow at 13.30. Sat and next Tues. Tomorrow at 19.30 Dave Brubeck Quartet (435 6666)

Dr Anton Philipszaal 20.15 Janes Furst conducts Residentie Orchestra lo Haydn's Symphony No 65 and Roussel's Third Symphony, with Gil Shaham soloist in Brahms' Violin Concerto, also tomorrow (3609 810). The programme la repeated on Sat In Utrecht

### **LONDON**

MUSIC AND DANCE Covent Garden 19.30 David Bintley's new full-evening-ballet: Viviana Durante (240 1066) conducts David Pountney's production of The Cunning Little Vixen, with Lesley Garrett in titia role and Norman Bailey as The Forester, Tomorrow: Stephen. Oliver's new opera Timon of Athens. Sat: Peter Grimes (836

# ated tomorrow, Sat and Sun

■ CHICAGO Orchestra Hall 20.00 Daniel

THE HAGUE

Cyrano with a score commissioned from Wilfred Josephs, and a cast including Irek Mukhamedov and Collegum 19.30 Charles Mackerras

### Royal Festival Hail 19.30 ontserrat Cabatle eings opera arias, Tomorrow: Charles Mackerras conducts Dvorak's New World Symphony with London Philharmonic. Sun: Gennadi

Rozhdestvensky conducts BBC SO in Elgar's Enigma Variations, plus works by Britten and Prokoflev (928 8800) Queen Elizabeth Hall 19.45 Leon Lovett conducts English Baroqua Choir and Orchestra in ell-Mozart

programme. Tomorrow: Hariprasac Chaurasia plays Indian flute music. Sat: Alban Berg Quartet pleys Bartok and Mozart (928 8800) Barbican 20.00 A Night in Seville: flamenco dance musical, also Sat. Tomorrow: Riccardo Chailly conducts Royal Concertgebouw Orchestra in Bruckner'e Fifth Symphony. Sun: Henry Mancini In-concert (638 8891) THEATRE

Popular West End shows include

Carmen Jones, Oscar Hammerstein's musical update of Bizet, in a lavish production by Simon Callow (Old Vic); The Homecoming, a pollahed revival of Pinter's disturbing comedy (Comedy); Caryl Churchill'e play Top Girls, directed by Max Stafford-Clark (Royal Court); Matador, a new musical directed by Elijah Moshinsky and starring Stefanie Powers (Queens); and Anoulih's The Rehearsal (Garrick). Phone Theatreline: Plays 0836 430959 Musicale 0836 430960

### ■ MUNICH

0836 430962

Staatsoper 20.00 Valery Gerglev conducts Johannes Schaaf's new

Comedies 0836 430961 Thrillers

production of Boris Godunov, with a cast led by Paata Burchuladze, Kanneth Riegel, Kurt Moll and Astrid Varnay, also Sun. Tomorrow: Gerd Albrecht conducts Tchalkovsky'e The Maid of Orleans. Sat: Dia Zauberflote (221316). Events in the Philharmonia thie weekend include a Munich Philharmonic Orchestra concert with Sergiu Cellbidache on Sat, and a Philharmonic Chamber

### ■ NEW YORK

Metropolitan Opera 20.00 American Ballet Theatre production of La Bayadere. Tomorrow and Sat: tripla hill including Kenneth MacMillan's Concerto (362 6000)
New York State Theater 20.00 NY
City Ballet in works by Balanchine,

Peter Martins and Robbins/Tharp. Also tomorrow, plus matinee and evening performances Sat and Sun (870 5570) Avery Fisher Hall 20.00 Zuhln Mehta conducts New York Philharmonic Orchestra In Guerrelleder, also tomorrow and next Tues. Soloists Include Susan

Dunn, Gary Lakes and Hans Hotter. These are Mehta's final performances as music director of the Philharmonic (874 2424)

### **PARIS**

Chatelet 20.00 John Ellot Gardiner conducts Liuis Pasquai's new production of Dia Entfuhrung aus dem Serail, with the English Baroque Soloists, Monteverdi Choir and a cast led by Luba Orgonasova as Constanze. Runs till June 2,

Tomorrow: William Christia conducts concert performance of (1656-1728), with the chorus and orchestra of Les Arts Florissants. Sat: Challly conducts tha Concertgebouw Orchestra In Bruckner'e Fifth Symphony (4028 2840) Salie Pleyel 20.30 Samyon Bychkov

with next performance on Sun.

conducts Orchestre de Paris in Cinderella music by Rossini and Prokoflev, plus Mozart's Plano Concerto No 20 with Radu Lupu. Repeated tomorrow and Sat (4563 Centre Pompidou 20.30 Mark Foster

conducts Ensemble InterContemporain in new works by Martin Matainn, Joel-Francois Durand and Aiejandro Vinao, repeated tomorrow (4260 9427) Théâtre de la Ville 20.30 Shijime, Japanese hallet by Ushio Amagatsu, also tomorrow and Sat

(4274 2277) Théâtre des Champs-Elysees 20.30 Merk Morris Dance Group, also tomorrow and Sat (4720 3637)

### ■ ROME

Teatro dell'Opera 20.30 Katia Ricciarelli eings titla rola in Piccinni's iphigenie en Teuride, also Sat and naxt Tues, Tomorrow and Sun; Rigoletto with Juen Anderson and Leo Nuccl (463641)

# **ESTOCKHOLM**

Royal Opera 19.30 Leif Soderstrom's production of Carmen, sung in Swedish. Tomorrow end Sat operetta concert. Sun: Drottningholm season opens with first performance in

modern times of J.C.F. Haeffnar'e Electra, conducted by Thomas Schuback, with Anita Soldh in title rola (248240)

### **■ STRASBOURG**

Palais des Congres 20.30 Theodor Guschibauar conducts Strasbourg Phlihermonic Orchestre in Schumann'e Fourth Symphony and Roussel's Petite Sulte, with the Labeque Sisters sololets in Martinu'e Concerto for Two Pianos. The programme le repeated tomorrow (8837 6777)

### ■ VIENNA

Staatsoper 19.00 Ivan Fischer conducts Die Entfuhrung aus dem Serall, with a cast including Robert Gambili as Belmonte. Tomorrow and Sun: Arnold Oestman conducts Ponnelle production of Lucio \$1]la. with Edita Gruberova, Ann Murray and Thomas Moser, Sat: Nikolaus Harnoncourt conducts idomeneo (51444 2960) Konzerthaus 19.30 Arditti Quartet

pleys new etring quartets by Friedrich Cerha, Thomas Pernas and Michael Mautner, also tomorrow. Sat: Georges Pretre conducts Vienna Symphony Orchestra in Mozart and Beethoven (7124 6860)

eter 19.00 Vienna Festival production of Die Zauberflote, Runs till June 1 (586

### ■ WASHINGTON

Kennedy Center Concert Hall 20.30 National Symphony Orchestra Pops with Johnny Mathis, also tomorrow

European Cable and Satellite Business TV (all times CET) MONDAY TO FRIDAY Eurosport 0600-0630 International Buein-CNN
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0600-0630 Moneyline
1230-1300 CNN Market Watch
1330-1400 Business Day
2000-2030 World Business Today
a joint FT/CNN production with a
review of the day's major business tories 2300-2350 World Business Today 0100-0130 Moneyline 0700-0830 Financial Times Busi-0700-0830 Financial Times Business Report
A five intinute business briefing broadcast three times between 0700 and 0600
2220 - 2250 (Wed] Financial Times Gusiness Weekly - the letest round-up of business news with James Beilini and Debble Middleton. 0930 & 2030 |Thurs) Financial Report 2130 (Thurs) Financial Times Gust-ness Weekly SATURDAY OROGORNO MODI 0800-0830 Moneyline 0800-0830 World Business Today -a joint FT/CNN production 1540-1610 Moneyweek 1900-1930 World Business This 2110-2140 Your Money

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Thursday May 23 1991

# Pipe dreams in Brussels

SMOKING IS a bealth risk and should be discouraged. The medical evidence against the bebit is so overwhelming that there is widespread popular support for effective measures to curb tobacco consumption. However, the European Commission's proposed Communi-ty-wide ban on tobacco advertising is the wrong way to

The EC has already agreed to prohibit such advertising on cross-frontier television and all 12 countries restrict it in domestic media. Yet these curbs and the means used to implement them vary: some countries have imposed total statutory prohibitions, while others rely on more selective limitations negotiated with the tobecco industry. Ms Vasso Papandreou, the social affairs commissioner, contends that such differences are incompatible with the Community's single market and wants the rules bermonised to ontlew all tobacco advertising except et the point of sale.

Her proposal is mis-con-ceived. First, it is too unwieldy to be workable. In seeking to to be workable. In seeking we curb "indirect" advertising by prohibiting the use of cigarette brands to promote other products, and vice-versa, it would create any number of grey areas and e field day for lawyers. Still more quixotic is the proposed ban on the display of brand names and logos et pub-lic and sporting events sponsored by tobacco companies cy would require cenconsistency would require car-sorship of press and television pictures of events in non-EC countries where such practices are permitted.

### Unconvincing efforts

Much the most serious objections, however, are that this is an area in which EC legislation has no valid role, and that Brussels' efforts to impose harmonisation risk distorting the Community's institutional procedures. The commission's efforts to justify its proposal as an attack on intra-EC trads obstacles — rather than on health grounds - are uncon-vincing. Rather, its choice of tactics seems inspired by rules demand that bealth legis lation be endorsed unanimously by the Council of Min-isters, while single market measures require approval by a qualified majority vote. Obvi-ously, the latter avenue offers the commission a better chance of getting its way.

Mrs Papandreou argues that governments with the tightest restrictions on tobacco adver-tising could seek to enforce them by blocking imports of publications from other EC countries operating less stringent regulations. Such obstacles to trade, she contends, would be legal under Article 36 of the Rome Treaty. This entitles EC members to restrict or prohibit imports on grounds including public morality, order, safety and health protec-tion, provided such measures are not arbitrary or disguised restrictions on trade.

### Court challenge Whether Article 36 could

legitimately be invoked in such cases is debatable: attempts to do so would almost certainly face e challenge in the courts. A much more important point, however, is that the commis-sion is unjustified in seizing on this article as a pretext for imposing EC-wide legislation. If some EC members choose to place tighter curbs on tobacco advertising than others they are entitled to do so, provided the rules are enforced even-handedly on domestic and foreign media. Bnt that in no way justifies attempts by Brussels to hermonise regulations across the Community at the level of the most restrictive country - an approach which in any case directly conflicts with a guiding principle of the single market programme. The same arguments could be used to support an EC-wide prohibition on contraceptive edvertis-ing, on the grounds that such a ban exists in Ireland.

The issues underlying the tobacco advertising row have little to do with health, as the commission has tacitly acknowledged by its choice of tactics. The central question concerns the most appropriate level at which decisions should be taken in the Community. In this instance, logic and com-mon sense dictate that deci-sions be left to individual EC governments. Brussels should recognise that using question-able methods to ram through legislation of dubious value is no way to advance integration.

# How not to connect to BT

THE UK government's claim to bave created the most open the world is beginning to look exaggerated. Although most exclusive rights held by BT and Mercury Communications have been abolished, it seems that the fine print of the gov-ernment's new policy may allow BT to squash its rivals.

The fine print concerns bow much competitors should have to pay for interconnecting their networks to BT's. Interconnection matters because entrants will start off by build-ing only partial networks and will thus have to rely on BT to pick up calls and deliver them to their final destinations. If the interconnection charges

are set too high, BT's rivals will be competing with one arm tied behind their backs.

Earlier this year, Oftel, the telecommunications regulatory body, set out its proposals for how interconnection charges should be calculated. Following protests from the industry, Oftel has postpoped a decision. Oftel has postponed a decision uotil next month. Although the issues are highly complex, a number of metters are clear

First, it is unacceptable that an issue of such importance should be decided behind closed doors. Second, although Oftel has e hard task in pick-ing the right figure, the damage to the public interest in erring in BT's favour would be greater than the reverse. If the charges were too low, rivals who are more inefficient than BT may be able to flourish because BT has been unfairly handicapped; but if interconnection charges are too high, no competition will develop.

### Double danger

There is e double danger. If BT is eble to overcharge its rivals for access to its local networks, they will not only be hurt through the higher charges. BT could also use the payments to cross-subsidise its own long-distance operations. Oftei's aim should be to create conditions in which efficient new competitors can come into the market. But as things stand, it may actually be erring in BT's favour. Not only will competitors have to pay BT for using its network; they will also have to pay an access charge to contribute to the

local networks.

There seems little doubt that faces a deficit in running its local networks. Political pressures are responsible for BT keeping its line rental charges et below costs, so it is reasonable that competitors pay e fair share of the deficit. But the procedure by which Oftel is proposing to calculate this deficit - taking BT's line rental and connection revenue and subtracting its costs - looks flawed. The costs may be inflated because Oftel is relying on BT's own methods for allocating costs between its dif-

### Thorough investigation

Moreover, the benefits may be widely underestimated. The gain to BT of having lines into 25m homes and offices goes far beyond its line rental income. Although its customers are not captive, they are more likely to choose BT than its rivals when they make long-distance calls and buy telecommunications

The best way of resolving the issue would be for Oftel to refer it to the Monopolies and Mergers Commission to ensure a thorough investigation. The MMC should not limit itself to accounting technicalities bot should also examine BT's structure - in particular, the fact that it runs both local and loog-distance networks. It is because the company operates in both parts of the market that excessive interconnection charges, if they were to be permitted, would be so likely to distort competition by permitting BT to cross-subsidise

other parts of its business. The US, which has a similar system of interconnection charges to the one Oftel is proposing, does not face the same problem. AT&T was broken up into one long-distance and several regional telephona companies, thus eliminating the pos-sibility of cross-subsidy.

It would be too much to expect the government to force a similar divestment of BT when it is on the point of pri-vatising a second tranche of its shares in the company. In the absence of such a restructuring, there is a real need for some independent assessment of such essential components of competition as the intercon-

he assassination of Rajiv Gandhi undoubtedly con-fronts India with its greatest challenge since independence. The emotional shock of Mrs Indira Gandhi's death in 1984 was more intense - a woman prime min-ister killed in office, who had been the country's head of government for 14 years. But the challenge now is greater than it was six years ago because India is a more fragile coun-

try.
When Mrs Gandhi was killed by
Sikh extremists, the only significant
threat to unity came from the separatist movement in Punjab. Not only has the conflict in the Punjab deepened since then, but India also faces threats to its unity from separatist insurgencies in two other border states - Kashmir and Assam.

In other regions such as Tamil Nadu – where Rajiv Gandhi was killed - Maharashtra, Gujerat, Andhra Pradesh, and even parts of Bihar and Uttar Pradesh, there has been a welling up of regional senti-ment that reflects growing resent-ment against the arrogance and impo-tence of central government. The problem of whether the union can hold together has never before been posed so acutely. As with regionalism, so with reli-

gion. The surge in strength of Hindu revivalism over the past year and the triumpbal campaigning during this election of the Rindu Bharatiya Janata party (BJP) have undermined in unprecedented fashion India's secular tradition of a nation that embraced both Hindus and Moslems.

The secular ideal – founded on the need to ensure communal harmony after Hindus and Moslems had massacred each other during the riots that accompanied partition and the birth of the Moslem state of Pakistan - is the most important legacy of the Nehru family.

But in the lifetime of Jawaharlal Nehru, India's first prime minister and Rajiv's grandfather, there were already many in the Congress party who believed that India should have declared itself a Hindu state. Only Nehru himself had the authority to hold them at bay. Both Mrs Gandhi and Rajiv, while maintaining the sec-ular vision, yielded ground. Rajiv Gandhi, in particular, allowed

the foundation stones to be laid of the proposed Hindu temple at Ayodhya on a site that is part of a mosque. on a site that is part of a mosque. With that concession, the Hindu militant movements — the Vishwa Hindu Parishad and the Rashtriya Swayamsevak Sangh, which are closely connected with the BJP — realised that they had only to push harder for the door to oney more door to open more,

The renewed Hindu-Moslem rioting in Meerut in Utter Pradesh during polling on Monday, which left 19 dead, is a reminder of the increased polarisation between Hindus and Moslems, and a warning of the confrontation that could follow were the BJP to come to power.

In addition to these regional and religious tensious, conflict between castes has grown. The electoral campaign of former Prime Minister VP Singh, which was based on making the lower castes aware of their strength, was not as successful as he had hoped. But his proposal for increased job reservation in govern-ment for the poor has made the lower astes more aware of the potential the electoral system gives them for displa-cing the upper castes from their posi-

tions of power and privilege. All these pressures have combined to cause significant strains on India's democratic system and have contrib-uted to the violence that marked the polling. More than 150 people have died so far.

In a further reflection of this malfunctioning of Indian democracy, the election commissioner cancelled polling in five constituencies only hours before Rajiv Gandhi's death. Such "countermanding" of an election

Rajiv Gandhi leaves behind both a fragile country and a party split more than ever by internal rivalries, reports David Housego

# A nation stretched to breaking point

because of widespread violence and vote-rigging has only occured once since independence in 1947.

The economy is only clouding the picture further. India finds itself in a worse balance of payments situation than ever before. Growing current account deficits, culminating in a record \$10bn deficit in the last financial year, have resulted in an out-standing debt of \$70bn-\$90bn. Foreign exchange reserves have run out and the sharp decline in India's creditwor-thiness abroad, following postponement of the February budget and the current climate of political uncer-tainty has closed the door to further commercial borrowing abroad. The risk of a default has risen as Indians living abroad begin to withdraw their foreign exchange deposits and US commercial banks cot back their short-term lending.
Mr Gandhi's death itself injects

fresb bitterness - though this will be kept somewhat out of the public eye until after his cremation tomorrow. The BJP, led by Mr LK Advani, is angry that the president and election commissioner decided in the early hours of yesterday morning — without consulting the political parties — on e lengthy postponement of the last two days of polling. Voting has been postponed from today and Sunday to June 12 and June 15.

An exit poll taken in Delhi during Monday's polling showed the BJP was heading for a comfortable victory in the capital. The party obviously believes that the Delhi result reflects the pattern in the Hindi-speaking belt of the north. Mr Gandhi's death— and the weve of sympathy that it could generate - have already changed the calculations for the remaining 306 seats of the 504 being

But the BJP fears that the Congress could now use the period left until polling to accentuate this advantage. Above all it fears that with Mrs Sonia Gandhi, Rajiv's widow, who was yes-terday officially installed as the Congress party president, it could achieve a landslide victory in the remaining seats on the basis of a sym-

pathy vote.
The other area in which Mr Gandhi's death could inject fresh bitterness is within the Congress party itself.
The party was once a mirror of India's history since independence — a "catch-all" party that embraced Hindus and Moslems, Indians from widely disparate castes and regions and which expressed the secular, modernising tradition that Nehru sought to

Over the past 10 years, Congress has suffered from symptoms of decay and stagnation as the leadership lost contact with its local organisation. From a party of government, it has increasingly become a party of sions have widened among its fac-tional and regional barons. It has become much less successful in winning elections.
This was the situation Mr Gandhi

would have faced in the aftermath of the poll. If his party had won fewer than 200 seats in the new parliament



There are two ways in which this could be possible, though at the moment the prospects look bleak. The first would be a political re-alignment in the wake of the election that established an alliance of secular parties against the Hindu revivalist move-

ment. This would bring together the Congress, the Janata Dal of Mr VP

and Mr Chandra Shekhar's break-away faction of the Janata Dal, Many

in the Janata Dal are former members

as many observers believed possible - he could have faced challenges to his leadership which might have led to his being ousted. In the after-math of the election, he would in any case have found it difficult to control party rivalries. His widow - born an Italian but now an Indian citizen – will be under even more pressure from powerful party bosses, who will Gandhi's assassination, the break-up of the Congress party remains a real possibility.

The morning after his death is very different from the aftermath of his mother's murder in 1984. If the edifice of India is to withstand the additional. strains, a strong and stable govern-

of the Congress party who have few policy differences with it. Such an alliance could expect support from the

Communists, who are willing to back any party opposed to the BJP.

Mrs Sonia Gandid would now be one obvious candidate for the pre-misship – though it is hard to see the other parties accepting her leader-ship. Mr Chandra Shekhar, who has proved to be a surprisingly successful-prime minister, her also been associa-ting to head such a condition.

ting to head such a conlition.

Though his party is likely to be virtually eliminated in the election, his personal stature is bound to increase in coming days while he continues to head the government and is exposed to world publicity during the cremation ceremonies. But opponents within the Congress party to his heading a new administration will want a prime minister to energe from their own ranks.

own ranks.

The second possibility is that Mr. Advani and the BJP are given a chance to form a government. This is what middle-class opinion in India—encouraged by the failures and opportunism of the existing parties—would increasingly like. But the BJP itself would prefer to wait until it has an absolute majority and has consolidated its position in the country. dated its position in the country.

The chances of the BJP emerging as the single largest party have, how-ever, considerably diminished with Mr Gandhi's death and the expected swing in sympathy to the Congress party under his widow's leadership.

party under his widow's leadership.

Whatever administration does emerge will be confronted with two immediate tests to its authority than will provide a barometer of political stability. The most immediate will be the need to prepare a budget on the hasis of which negotiations for fresh borrowing can begin with the International Monetary Fund and the World Bank. The postponement of the last two days of polling means a further delay in the formation of a new government, and hence in the preparaernment, and hence in the prepara-tion of a budget. This is bound to further undermine bankers' confidence in India's creditworthines

To obtain the substantial sums that India now needs from the IMF and the Bank – about \$5bn-\$7bn – will require both substantial cuts in the budget deficit and the launching of a programme of longer-term structural reforms. The combined package including a reduction in subsidies, moves towards privatisation and allowing companies more freedom to shed labour — will be difficult to put through politically. The Communists would feel unable to go along with

The other big test comes from the growing strength of the separatist movements in the Punjab, Kashmir and Assam. The army and paramili-tary forces are now badly nverstretched in handling these insurgen-cies. Mr Chandra Shekhar has opened the door to political negotiations. But these will be impossible to pursue without a government in Delhi that feels able to make concessions and to do so in the context of a review of the structure of the federation that allows greater autonomy to the states.

As India's political and economic past two years, so the country has had to take a painful look at its place in the world. The Nehru view was of an India that was an important player on the world stage, whose policy of non-alignment made it a leader of the developing group of nations. developing group of nations.

This vision was inherited by Mr Gandhi who also sought to project India as a leading regional power with a military capability to match. Mr Gandhi's abortive attempt to mediate in the Gulf war by flying to Moscow virtually on the day of the American attack on Iraq showed how far joint.

Indians are beginning to realise that the country's political and eco-nomic weakness has lost them much respect in the world. Mr Gandhi's death provides the opportunity for a new beginning. But the road will be long and hard.

### Breath of strife

■ Gerald Ratner's famous experiment to discover if there's any such thing as bad publicity is now being followed up inadvertently by the UK health care division of US pharmaceuticals group Warner

When Britain's Sun newspaper asked for samples of its Coolmint Listerine mouthwash, it promptly sent 2,000 bottles free. "We were given the impression they were to be used in consumer trials with French people because they'd been shown by a survey to have the worst smelling breath in Europe," e spokesman explains.

The proposal was ettractive because, although Listerine is going down well in the UK and trickling into Spain, Holland, Belgium, Denmark and Sweden, the French and German markets are untapped The paper's consumer trials,

however, turned out to be in dubious taste. "Calling all foul-mouthed Frenchmen!", it bawled from a page too yes-terday. "You can now collect your free supplies of mouth-wash - thanks to the Sun. "We have teamed up with the people who make Listerine to try to stamp out the Pong Francals." it added, promising

a free bottle to any holder of a French passport who called at the paper's offices. So far, the division's spokesman sees no reason to worry either about the effect on sales prospects in France, or about what the Sun might do if its first, 2,000-bottle offer isn't fully taken np. "We just hope it doesn't get too offensive, that's all."

Side by side Hanson's arrival at the foot of ICI's ramparts has taken the Confederation of British industry somewhat aback. Although much exercised of late by issues such as City

# OBSERVER

short-termism, it cannot make any statement on a Hanson bid for Britain's largest industrial combine.

The reason is simple. Both companies are members, a fact demonstrated by the CBI's new annual report. On successive pages it has pictures and quotations from executives of both companies ebout their work for the greater good of

British business.
Chris Hampson, head of ICI's bulk chemicals business and chairman of the CBI's environment committee, extols the virtues of a responsible atti-tude towards the environment.

Adjacently Martin Taylor,

Hanson's deputy chairman and chairman of the confederaand chairman of the consevera-tion's companies committee, says the CBI aims to "hold fast to the basic essential of-com-mercial freedom for business, firmly linked to integrity towards customers, responsibility towards employees and most significantly accountabil ity towards shareholders."

### Other foot

■ Certain investment managers at Postel, one of the UK's largest pension fund manage ment groups with £20bn in its kitty, are about to start learn-ing how the other half lives. While your common or

garden venture capitalist has long had to stump the markets in search of funds, Postel's executives are used to having plenty of same on tap. Any wearing out of boot leather is done by finance directors and securities salesmen beating a path to their door.

But times are changing and John Brakell and Ray Maxwell, who run Postel's venture capital portfolio, will soon be pounding the streets, not least of New York. They have to drum up funds for a new venture capital operation they plan with America's Chancellor Capital Management, most



"I wonder if there's any money in putting down pit bull terriers?"

of the money being expected to come from US institutions Maxwell's belief is that the unaccustomed activity will be "exciting". Whether or not he's right,

it will certainly be e shot in the arm for rival venture capitalists if they catch sight of the Postel duo slumped exhausted on the "red eye" flight back from New York.

### New blood ■ Meanwhile the Association

of Investment Trust commanies is getting a younger look. Out goes Foreign & Colonial's Michael Hart, the doyen of the industry, after a two-year stint as chairman.

In comes 39-year-old Paul Manduca who has spent the last two years reviving the fortunes of Touche. Remnant after the late 1980s trauma caused by staff departures and predatory bids. Now he hopes to continue the revival in fortunes of the investment trust industry, where discounts have narrowed as private investors

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have rediscovered the sector. A sports enthusiast, Manduca supports Wolverhampton Wanderers whose star player is called, appropriately, Bull.

### Near thing

■ ICL, profitable and ebullient, seems the very model of a modern computer company under its owner of six months, Fujitsu of Japan. The story of the impending takeover broke in July last year, shak-

ing the world computer indus-try's major players brutally out of their summer reveries. Inevitably, the revelation overshadowed the same day's news that leading UK software house Hoskyns was to be sold house Hoskyns was to be sold to Cap-Gemini-Sogeti (CGS) of France, Europe's largest and most aggressive computing services company.
Only Hoskyns's chiefs know

how close things came to a clean sweep for Japan. GEC and Siemens had inhertited Hoskyns via their joint bid for Plessey, and were anxious to be shot of a company and industry they found hard to comprehend. With CGS's early interest fading through dislike of the conditions of sale, the Jepanese computing company CSK was emerging

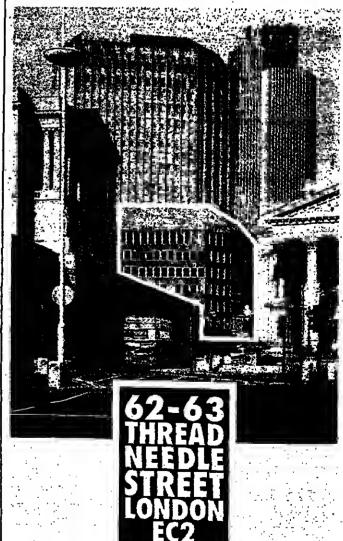
At that point the Hoskyns management decided overalls at work and sushi for lunch were not for them. Merchant banks pulled strings to secure the deal for CGS in the nick

as front runner.

Just as well. The thought of the UK's premier hardware company and software company both going into Japanese ownership would have proved too much for defenders of the UK's electronic sovereignty.

### Mystery tour An elderly man applying

for renewal of car insurance has recorded having three accidents in swift succession. First his car was hit by an aircraft, next rammed by a yacht, then swamped by a giant wave.



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This article began as an attempt to see what has recently happened to fis-cal privilege in the housing market. But I soon found that the wider issue of the finance of local government remains too bizarre to be left to those who profess to understand the

My starting point was never-theless the privileged position of home ownership compared with other forms of invest-ment. Some economists are adament that this has contributed to property booms, and to inflation. In any case, it raises underlying land values and leads to a bias in investment in favour of domestic property.

These distortions were

These distortions were unfortunately aggravated rather than reduced by the Thatcher government. The last vestiges of a tax on the imputed income from house ownership, namely domestic rates, were abolished, and any triuming of mostage interest. trimming of mortgage interest relief was vetoed. The results are shown in the first chart, which is an estimate by the institute for Fiscal Studies of the effective marginal rate of the offective marginal rate of tax on the return from alter-native investments on certain

stylised assumptions.
In the middle are tax-exempt savings accounts (Tessas) and personal equity plans (Peps), on which there is no tax on the yield. Income from most finan-cial assets is taxed quite beavily, mainly because of the lack of effective indexation for the effective tax rate is negative on investment in pension funds and homa ownership. The most flagrant example was in 1990-91 when domestic rates were abolished and mortgage

The absurdity is that local authority taxes now cover only 12 per cent of their current spending

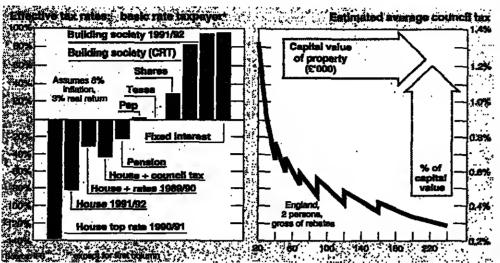
- interest relief was available against the higher 40 per cent income tax rate. The higher-rate tax payer could then face an effective tax rate of minus 137 per cent.

As a result of the limitation of mortgage interest relief to the basic rate in the 1991 Budget, the typical effective tax rate on home ownership will now be only minus 82 per cent. The projected council tax may take this down to minus 43 per cent, which is still somewhat more privileged than the minus 31 per cent which pre-vailed when domestic rates were in force. The tax rate on the return from domestic property was minus even then,

ECONOMIC VIEWPOINT

# How to refinance the grass roots

By Samuel Brittan



because of the combination of mortgage interest relief and the non-taxation of capital gains on owner residences. How far the proposed council tax is from a full property tax

and the element of "son of poll tax" — is shown in the second chart. The average second chart. The average yield of the council tax, if it were in force this year, might be about 0.575 per cent of capital values. But because of the handing system it will range regressively from well over 1 per cent on the cheapest proporties to mide the systems.

erties to under 0.3 per cent on the most expensive ones. It would be possible to make the council tax less regressive, and bite more on voters with and hite more on voters with relatively expensive property in the south-east, by increasing and extending the number of bands. If a Labour government did this it would be able to claim that it was in fact going back to a modernised system of rates, without having to tear up local authority finance by its roots again.

its roots again.

Even the old domestic rates were regressive in relation to income, however, especially at the lower end. Hence the need for extensive rebates. The Institute for Fiscal Studies, in

£10), has concluded that for this and many other reasons a property tax should be supplented by a local income tax.

The Thatcher government'a changes to local anthority finance had three aspects. First, there was the move to a fixed grant to each local authority based on a suppos-edly objective determination of authorities according to population. The business rate was further tied down in that it could not be raised by more than the rate of inflation. Third, there was the substitu-tion of the poll tax for domestic

rates.

The changes proposed by Mr
John Major only affect the poll
tax. The other elements remain
in place. The increase in the in place. The increase in the proportion of local government spending financed from the centre, following the rise in VAT from 15 to 17% per cent in the Budget, has increased the gearing of local authority spending even further to a factor of about seven to one. This means that for every 1 per cent means that for every 1 per cent by which an authority's spending exceeds the amount White-hall deems appropriate, tha

local tax - whether the poll tax or council tax variant will increase by 7 per cent.

Mrs Thatcher hoped that the
high local tax cost of extra

spending would be a powerful deterrent to excessive expendi-ture. But initially, at least, local authorities simply pushed up the local tax bill, and put the blame on central govern-ment, which was then bullied expected to cover only 12 per cent of their current spending: a recipe for irresponsibility and passing the buck.

a few optional frills. But in that case central government should be seen to call the tune and local authorities should become just service agencies. There could still be local elections. Their purpose would just be to secure some on the spot infinence on the details of administration. But this defeatist solution would increase our over-centralisation.
The natural reform is to pick

out those decisions which are best made at local level and see that local electors face the full consequences of what their

representatives decide, no more no less. That would only be possible if the typical local be possible if the typical local anthority raised its own finance. Indeed, the ideal system might be the Oxford and Cambridge ona, where the richer colleges pay a levy to help the poorer ones. As a more practical second best, entral government apport central government support should be comined either to

should be commed enter to poorer councils or to those with unusually heavy needs.

This would only be possible if there were either a massive increase in local authority reviews. enues or a massive reduction in the services for which they are responsible. Even if education were removed - which is the most widely canvassed reform - there would still be no chance of the proposed council tax being sufficient to cover expanditure. The old UK rates (both domestic and business), already which amounted in their prime to nearly 4 per cent of Gross Domestic Product, compared to an average yield of L2 per cent for propgrant of 12 per cent for prop-erty taxes in Organisation of Economic Co-operation and Development countries. Thus if we mean business about local responsibility - even for a much reduced range of ser-vices - there is no alternative to another form of local tax, of which a local incomes tax is the only real runner.
The idea is normally rejected

with horror by Conservative governments and passed qui-etly over by Labour ones, because of the high headline tax rates to which the combination of a national and local income tax would give rise. According to an estimate by David King of the University of Stirling, a local income tax of

There is no real alternative to a local income tax, if we want to restore local responsibility

14p in the pound mighty be required for a fully localist approach. (Local Government Taxation, IEA, 2 Lord North St, London, SW12P 3LB).

But, as Mr King himself points out, if the purpose of a local income tax is to replace central govarnment grant, rather than rates or the poli tax, then the arithmetic becomes very different. For the imposition of a local income tax then allows the national income tax to go down pound for pound. There need then be no change in the typical income tax bill.

Local responsibility requires dequate local revenue in place

**BOOK REVIEW** 

# Hot boardroom topic goes to their heads

ern capitalism itself and as a contemporary as a take-over battle; what is the proper balance of power between ma agers who run a business and shareholders who own it?

The topic is one of the hottest corporate questions in America today and promises to grow even more contentious as the dacade progresses. Yet more than two centuries ago it drew the attention of Adam Smith, who observed in the Wealth of Nations that direc-tors of publicly held companies tors of publicly held companies could not be expected to watch over the affairs of the business with the same "anxious viglance" as a private partnership, with its own wealth at risk. Despite Smith's strictures, the joint stock company prospered, and there grew up around it a superficially appealing theory: shareholders, by diligently monitoring the performance of the business, operated a powerful system of checks and balances on management. ances on management.
Yet most shareholders have

tion for such vigilance, and their sheer numbers are an impediment to collective action. Like most golden ages, this one probably never existed, and it was certainly existed, and it was certainly long gone in the US by the 1980s, when an unprecedented wave of hostile takeovers put management and investors at odds as never before. The managers accused shareholders of selling out the business from under them, without any regard to its long-term well-being. Shareholders in turn accused management of accused management of entrenching itself behind a series of artful legal barriers. There is a lot of truth in

both arguments but the shareholders have the stronger case: during the 1980s US managements, abetted by state courts and politicians anxious to sus-tain local companies, put in place an extraordinary range of measures designed to prevent takeovers and frustrate the right of shareholders - the paopla who nitimataly employed the managers — to make a free choice. Out of the resultant frustra-

tion was born the corporate governance movement, which is now growing fast and con-

POWER AND RESPONSIBILITY By Robert Monks and Nell Minow Harper Business, New York. \$22.95

proxy, or shareholder voting battles.

Minow are veterans of the movement and among its most articulate advocatee. Mr Monks, who once headed the US Labor Department's pen-sion programme, founded insti-tutional Shareholder Services, a firm that advises pension funds on how to vote their proxies. Ms Minow succeeded im last year as head of ISS. Their book is as near as one is likely to get to a bible for the movement, and it has all the

times in the mid-1970s. But they overstate corporate But they overstate corporate America's freedom from accountability, and their assertion that better governance will necessarily lead to more caring companies, anxious to align their policies with those of the community, is also dubions. The prime concern of shareholders is profits, not social or environmental issues. Still, their broad diagnosis of the need for more corporate

the need for more corporate

### into panic rebates and grants. The absurdity arises because needs. Second, there was the move to a centrally fixed business rata, the proceeds of which are distributed to local local authority taxes are now

There is indeed a case for going the whole hog and abolishing all local taxes except for some minor imposts to pay for

292 pages sists of investors who try to make companies more accountable to shareholders. Over the past few years it has chalked up some big successes, either in quiet discussions with com-pany chairmen or through

Robert Monks and Nell

strengths and weaknesses of a peacher's tract - powerfully arguad, but one-sided, and inclined to an over-optimistic view of the hereafter.

Monks and Minow offer a good, simple account of the familiar corporate excesses of the 1980s - be it poison pills, "greenmail" and the abuses of employee etock ownership plans. Their questions about the composition of company boards – too often full of "yes men" – are useful, if a little sketchy, and the same applies to their strictures on excessive executive compensation. The average US board member, they say, now receives 157 times the pay of the manufac-turing worker, compared to 24

governance is sound. How to achieve it? Monks and Minow urge changes in company voting rules and would like (while recognising this as unlikely) a federal corporate law covering

governance issues.

But they pin their main hopes on US institutional investors, the large fund managers which have grown rapidly over the past two decades and now own some 45 per cent of US stocks. It is in their interests to improve the managemant of the companies in which they invest, since this should boost the value of their portfolios.

portionos.

Some, in particular the large
public pension funds, which
handle the retirement benefits
of state employees, are already at the forefront of the corpo rate governance movement.
The problem is that many

other categories of institution are not nearly so enthusiastic. The rumning of corporate pension funds — so-called Erisa schemes — is usually farmed out to fund managers who see no advantage in rocking the shareholder rights boat. And insurance companies, which also control large pools of investment funds, could be held back by commercial relations with the companies.

Monks and Minow argue thet a powerful boost would be given to the movement if com-panies took responsibility for ensuring that their pension fund charee ware voted. Indeed, they point out that Washington has recently given a strong series of nudges in this direction, with statements declaring thet Erlsa fiduciaries who vote blindly, or do not vote or corporate issues, appear to be violating their duty to plan participants. But while this is fine in the-

ory, companies are unlikely to embrace the idea with enthusi-asm, for it will advance the very forces that threaten to curb their freedom of action. So while the corporate gover nance movement will certainly gather pace over the next few years, and corporate leaders will ignore it at their peril, it is questionable whether it will have quite the force Monks and Minow would like.

Martin Dickson

# *LETTERS*

# minimum wage

From Mr Simon Crine.

whether there should be one.

The pamphlet does not go in for alarmist predictions of job losses and wage increases on the initial target figure Labour has proposed of a half of median male hourly earnings. It simply calls for a minimum wage to be introduced at a modest level and to be raised by rather more than inflation to achieve real gains for the low-paid. In the words of the joint Labour party and TUC joint Labour party and TUC statement of 1986: The impor-tant point is not the initial figure; it is to get the legislation on the statute book and progressively to update it." Simon Crine,

11 Dartmouth Street, SW1

### The high cost of US health care

From Mr Peter Tray.

It seems surprising that ance premiums several times higher than most European tion ("Be grateful for the doctors' salaries; and pressure NHS", May 20) what is surely a on the medical profession to principal cause of the astroorder to avoid a lawsoit. the US — the litigious nature of US society.

This results, inter alia, in 683 High Road N12 60A

# In support of a An education system that would unite knowledge and skill

Sir, Your report ("Minimum wage targets criticised", May 20) on our latest publication, Making a Minimum Wage Work, lacked your usual sense of balance and eye for detail. The author, Fred Bayliss, is a strong supporter of the concept of a national legal minimum wage. As the title indicates, Mr Bayliss'e interest was in how a minimum wage might be implemented and not in whether there should be one. The pamphiet does not go in for alarmist predictions of job losses and wage increases on the initial target figure Labour has proposed of a half of

Our uniquely specialised academic track is not just bad for those who do A levels. It is disastrous for those who do not. Above all, the division between education and train-ing establishes the judgment of failure, not the promotion of achievement, as the leitmotif of the system. Vocational education becomes a refuge for those who fail to make the academic grade. The division from general education makes vocational courses narrow and pre-maturaly job-specific in

nomical costs of health care in

basis for creativity in a modern

content. The differences in structure, style and assessment make transfer between the two tracks difficult, and "equivalence" unobtainable.

A unified system, on the other hand, can supplement a foundation of knowledge and skill with a varying balance of academic and varying balance of academic and varying all study. tracks difficult, and "equiva-lence" unobtainable.

A unified system, on the other hand, can supplement a foundation of knowledge and skill with a varying balance of academic and vocational study to suit different aptitudes and interprets by uniting — instead interests. By uniting - instead of polarising - knowledge and skill a unified system is the

From Simon Roberts Sir, Your report of the Inter-national Atomic Energy Agency's etudy into the impacts of the Chernobyl nuclear socident on human health ("Chernobyl sickness fears reduced", May 21) failed to examine its very shaky research foundations.

Even a brief analysis of the study indicates that the IAEA's claim that there are "no health disorders that could be attri-buted directly to radiation exposure" is verging on the sci-entifically incompetent.

Scientists undertaking the study failed to investigate the health of the 600,000 "liquida-tors" of the accident — the soldiers and miners involved in "clean-up" and containment operations who would have received the highest radiation doses. They also failed to assess the health of the 100,000-plus evacuees from the Cherno-byl area who may have

# Policy Research, 30-32 Southampton Street, WC2

Questioning the Chernobyl study received high doses before they

David Miliband,

research fellow, Institute for Public

were evacuated.

Moreover, the IAEA scientists failed to acknowledge that any increase in radiation-linked health problems – leukaemia, thyroid tumours and other cancers – would not necessarily show up yet. For example, leukaemia cases could be expected to peak some ten years after the accident. No "marked increase" now is no reassurance for the future.

reassurance for the inture.

The IAEA could be justifiably accused of drawing a vell of most science over the consequences of the world's worst nuclear accident. It has done the alling reputation of nuclear power and the people of Cher-nobyl no favours with tis unscientific assertion that radiation is free of blame.

Stmon Roberts,
Stmon Roberts,
National Energy Campaigner,
Friends of the Earth,
26-28 Underwood Street,

### It took a long time, but now the free market has arrived in Central and Eastern Europe. And now, in post-Revolutionary Czechoslovakia, Motokov a.s. is more active than ever in the most competitive Western markets. This year, we expect

to double our automotive exports.

Motokov is cooperating with some of the

West's largest companies, importing and distributing their products in our markets. We import high technology and raw materials. We arrange joint ventures. We oegotiate barter and countertrade. And we provide financial services. Motokov is Czechoslovakia's largest trading company, with a turnover of about \$2 billion



**GROWN** 

of the largest companies in all of Eastern Europe. We operate 20 subsidiaries in 16 countries on five continents. With business connections in 110 countries, the Motokov family of 1.300 employees has solid experience io virtually every international

Traditionally, our main export product lines have been automobiles, trucks, tractors, agricultural machinery and tires. Our Skoda. Tatra, Zetor and Barum brand names are well-known. But now we're seeking to broaden our horizons with new ventures, bringing our 40 years' experience to new markets.

In Eastern Europe, no one else is big enough, or skilled enough, to fill our shoes.

MOTOKOV as

# Quality, not quantity, is becoming the yardstick for UK consumers

From Mr R Tyrrell.
Sir, in their article, "Uphill fight in the high street" (May 14), Alice Rawsthorn and John Thornhill put a considerable emphasis on the consumer's in each purchase category (you demand for quality. We run a programme on behalf of more you have to eat or the car than 80 consumer goods and services clients that has found evidence of behaviour during the recession that strongly sup-

ports the quality thesis. Casual and traditional thinking is that the consumer response to hard times is to ary (you don't really need the 'trade down''. If we define trading down more precisely as buying the same range of goods but going for cheaper reduce your purchase fre-

No.

and inferior quality products our research suggests this is now frequently not the con-

sumer's response.
When little discretion exists you have to eat or the car because the old one has broken down) then, when hard times happen, your only option is to trade down. If, however, a significant pro-

portion of each and every category of purchase is discretion-

product sectors the most popular strategy has been to reduce

purchase frequency but to maintain quality etandards. For example, in the 12 months February 1990-91, of those cut-ting their expenditure on cars only 10 per cent "bought a cheaper new car than they would have liked". In the case of alcohol, of those cutting back, three-quarters have reduced frequency compared to only a quarter trading down. Most other sectors showed similar patterns, though food was split 50-50 between trading

quency but not your funda-mental quality expectations. Our evidence is that for most

down and buying less fre-quently.

These data suggest that we

quently.

These data suggest that we are well into the "I fancy it" rather than "I need it" consumer society. Quality, variously and sometimes surprisingly defined, will become a progressively more important basis of competition in consumer markets. R Tyrrell, Henley Centre, 24 Tudor Street, EC4

Fax service LETTERS may be tend on 071-173: They should be clearly typed and bandwritten, Please set fax mashin tine resolution. Tel.: 42.2.414 1111, Telen: 121 882, Fax: 42.2.434 616, Na strži 63, 148 62 Prague, CZECHOSLOVAKIA

# Ghostly look haunts the grief of millions

K.K. Sharma drove 300km to New Delhi past a people in a state of helpless shock

TUNNED by the news of Mr Rajiv Gandhi's assassination, millions of bewildered and grieving Indians took recourse to a spontaneous "bandh" (general closure) across vast stretches of their country yesterday, closing all commercial establisbments and remaining

indoors.

Although reports of violence came in from some states and the authorities sounded a general alert as thousande of mourners in the capital, New Delhi, streamed past Mr Gandhi's body, in large parts of the country people were obvi-ously in a state of shock, react-ing to the news with a sense of

Driving across four northern Indian states more than 300km from mountainous Himachal Pradesh, towns and villages en route to New Delhi, on what is normally a chaotically buey highway, wore a ghostly look which was both uncanny and strikingly uniform.

Not a single shop was open, restaraunts refused to serve meals, petrol stations were declared closed and streets were, by and large, deserted. Small groups of no more than five or six people gathered out-side their homes to discuss the

development quietly.

There was no sign of the kind of violence into which the same region erupted after the assassination of Mrs Indira many Sikhs walking or moving

By David Buchan in Brussels

yesterday called on EC govern-ments to pull their economies closer together by submitting

medium-term strategy plans to Brussels by the end of this

Mr Henning Christophersen, EC commissioner responsible for macro-economic affairs,

presented his annual economic raport for 1990/91 which

strongly urges soothern EC states to curb bodget deficits and Germany to master its ris-

ing inflation rate. He said he hoped all governments would

soon present so-called conver-gence plans, "preferably in the form of binding commitments".

The Commission, spurred by the stress put on greater con-vergence by EC finance minis-

ters earlier this month, is try-

ing to accelerate economic discipline measures well in

advance of any actual moves to

union treaties, tabled in the

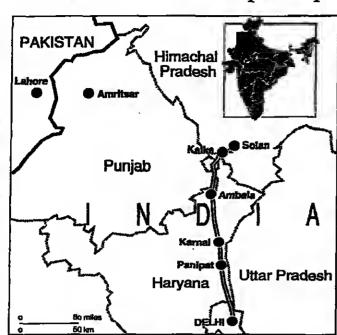
Inter-Government Conference (IGC) so far, have only called for individual governments to

begin submitting their medium-term economic forecasts and policies for Community

not before, the planned 1994 start of the formal Stage Two

sion and approval after,

Most of the draft monetary



EC states urged to pull economies closer

Henning Christophersen: seeking binding commitments

about on scooters fearlessly.
With such a response from what is usually an easily inflammable part of the country, there was little need for

In Solan, the second largest town in Himachal, I was held up for about 10 minutes as a small crowd of about 20 people shouted pro-Rajiv slogans and blocked the main street. The demonstration was brief and I had no difficulty in gatting through the normally bustling

town.
Along the main national highway that took me through Himachal, Punjab and Haryana before entering New Delhi,

before entering New Delhi, patroling by security forces was surprisingly light.

Although I heard reports of a curfew having been declared in Ambala town and the army having been put on the alert, patrolling by police and paramilitary forces was barely in address. In the assembly sole evidence. In the normally vola-tile town of Panipat, about 60



A woman breaks down ontside Teen Murti House

kilometres from New Delhi, I saw two patrol cars carrying

machine guns,
But Panipat's usually crowded streets were almost bare and there could not have been mora than a dozen vehicles on the main highway

running through the town.
The patrol cars looked totally incongruous. Delhi looked strangely similar after I crossed the border towards avening. The taffic was unusually thin, shops had put up

time since 1986, the average EC jobless rate will rise slightly to 8.75 per cent this year and to 9.25 per cent in 1992.

Despite a decline in the rate

of consumer price rises since the end of the Gulf war, "infla-tion remains worryingly high for a period of slowing growth," the reports says.

Among the Twelve, the main change has occurred in Ger-many (most Commission data

many (most Commission data are still based on former western Germany). German inflation, rising to a forecast 3.5 per cent this year and 4.25 per cent next year, means that "there is no room for relaxation of monatary policy by the Bundesbank," Mr Christophersen said.

In the UK, "the situation will be much better next year than this year expect for unemploy.

this year, except for unemploy-

ment" which is forecast to rise from 8.5 per cent to 10.75 per

cent, the commissioner said.

The UK, the only Community

economy whose output will shrink in real terms (minne

2.25 per cent) this year, will return to growth (plus 2.25 per

cent) In 1992, Brussels believes.

Mr Christophersen gave a foretaste Brussels' multilateral surveillance by issuing warn-ings to Greece, Portugal, Italy

and Spain. He said: "We do not like specific countries to be

singled out too much, but we need to be frank".

their shutters and there were hardly any buses about. Official buildings flew the national flag at half mast, but there was not much patrolling visible.

Only near Teen Murti House, where Mr Gandhi'e body lay, was there a marked change. Policemen were busily direct.

Policemen were busily dirverting traffic and pedestrians as hundreds of thousands of mourners waited patiently to walk past the body and pay homage to the assassinated leader.

# shaken by

By Anbert Thomson

JAPAN'S financial world was shaken yesterday by the resig-nation of a leading banker, Mr Takeo Masuno, president of Kyowa Saitama Bank, for his

The resignation is the second by the head of a leading Japanese commercial hank. Mr Masuno had been presi dent of Saltama Bank, which merged with Kyowa Bank last month to form the country's eighth largest bank, and he had antborieed Y30bn (\$215.8m) in loans to tha

with aliagedly manipulating share prices.

Koshin had cornered shares in Janome Sewing Machine, Japan's second largest sewing machine maker and closely linked to the Saitama Bank. It is alleged the Koshin group bad threatened to transfer its sharebolding in Janome to

sewing machine maker's shares in tandem with Koshin after 1986.

Mr Masayuki Yasuda, Nana-As is common in corporate Japan, the bank had tradition-

now run by a new set of officials from the bank. Mr Masuno said he had considered resigning earlier this year, but had wanted to ensure the merger with Kyowa Bank

was conducted smoothly.

# Tokyo resignation of banker

institution's dealings with a speculator group now facing trial on charges of share price manipulation.

Koshin epeculator group, headed by Mr Mitsuhiro Kotani who has been charged

another company in 1989 unless the sewing machine maker pressed Saitama bank for the Y30bn.

Mr Masuno, whose resigna-tion was accepted by an extraordinary meeting of the bank's board, said the loans to Koshin had "aroused public criticism and caused great trouble", and ba must take responsibility for this damage. He will remain as a "director-consultant" for the time being, while tha bank's vice-president, Mr Shigehiko Yoshino, will replace him.

Janome's management has already been reshuffled, as the company was also caught In the Y300bn collapse earlier this year of Nanatomi, a prop-erty developer and stock spec-ulator which had bought the

tomi's president, eventually became the vice-president of Janome, with the apparent knowledge of Saitama Bank.

ally sent executives to the sew-ing machine maker, which is

He said the bank was under great pressure from Janome to lend the Y30bn to the Koshin group and had repeatedly turned down the requests but, in the end, felt that it had to hand over the funds.

# The insecurity of UK property

no upturn in business this side

of Christmas. It cannot quite be dismissed from the winners'

camp, all the same. Smith's strategic advantage lies in market dominance in

The City of London may or may not be better than it was at forecasting profits of UK companies. Where its own bricks and mortar are concerned, there is certainly room cerrent, mare is cartainty from for improvement. Yesterday'e news of a 28 per cent fall in the value of Land Securities City portfolio exceeded the market's worst fears and underlines the extent to which rental expectations tooks a tumble in the first countries. quarter. LandSecs may have had some catching up to do after its last surprisingly resilient net asset performance. But that alone cannot explain the sharp difference between these figures and those reported by companies with a December

year-end. Just as striking are the cautions comments about rever-sionary growth. LandSecs has plenty of bine chip tenants, but scope for rent increases is plainly much reduced. The implication is of a marked implication is of a marked elowdown in profits growth over the next couple of years, raising questions over Land-Sec's ability to maintain its impressive dividend record. The company will not want to disappoint its followers, but may need to be flexible when it company in thing dividend cover. may need to be flexible when it comes to future dividend cover.

At 521p, down 9p on the day, LandSecs stands at a 22.5 per cent discount to the latest net asset value or 15 per cent on a prospective figure of, say, 610p. The generous rating is appropriate enough for a quality stock in nervous times. There may also be an argument for narrowing discounts throughout the sector in the light of lower capital gains liabilities, though this should not be overdone. The real question for investors is whether LandSecs will be the most exciting performar when the market finally turns. History would suggest otherwise, There are as

not become a habit. This one, which involves dilution in family control, is the first in the company's history.

Yesterday's surprising 4 per cent jump in the shares does little to reverse the relative weakness since the disappointing interim figures in January. But part of the problem has had to do with balance sheet constraints. Now that conservative financing has been vative financing has been added to the company's other defensive characteristics, the suggest otherwise. There are as yet no signs that the company shares have their attractions at a time when the outlook for consumer spending is as murky as ever. is about to turn more aggresive this time round, or to take action to buck the trend. Its solid but boring reputation

W.H. Smith

Bass always promised that this would be a difficult year, so yesterday's 16 per cent drop to £209m in interim pre-tax In the context of recent rights isenes, yesterday's £148m call from W.H. Smith profits came as no surprise. The disappointment was rather that the statement offered so little insight into the real lies between two extremes. On the one hand are the winners like Tesco and Argyll, looking for funds to widen the gap between themselves and the competition. On the other are In brewing, for instance, it is hard to tell how much of the 3 the losers, desperately seeking to restore their balance sheets while talking of opportunity. per cent fall in beer sales vol-ume was simply due to the anforced disposal of pnbs Smith is overgeared, is fore-casting a continuing decline in underlying profits and expects under the new government

rules. In hotels, despite the well-publicised effects of the Guff war, the underlying performance looks better than expected. Bingo has proved remarkably resilient. Cotal Racing is now up for sale, but is hardly likely to fetch a top price while it remains unclear whether William Hill is also coming on the market. Share price relative to the

As for the rights issue mys tery, one answer may be that the company simply underesti-mated the cost of dealing with mated the cost of dealing with the shake-out in pube and brewing simultaneously with the recession and the process of digesting its hotels acquisition. If that is the case, a slow improvement now looks on the cards. Another possibility is that Bass is aiming to acquire a premium lager in Europe. But it already owns Britain's leading brand in Carling Black Label. And with over 2,000 pubs still to sell by 1992, it has enough to do at home.

### UK economy

lies in market dominance in books, records and office supplies. Like the big food retailers, it is out to put pressure on competitors in the downturn by axploiting its access to equity finance. Together with the cash coming from the sale of its television and travel Yesterday's figures on UK output in the first quarter make it fairly clear that this recession will prove the second worst since the Second World War, tailing only behind that of 1980-81. What is still uncertain is how for the rate of businesses, the issue will pro-vide it with two-thirds of its £300m investment bill over the next three years. With luck, the business should then be generating enough cash to ensure that rights issues do not become a habit. This one, of 1960-81. What is still uncertain is how far the rate of decline is slowing. In the three recessionary quarters reported so far, the beld figures show a drop in GDP of 1.4 per cent, then 0.9 per cent and now 0.6 per cent. However, the trend is a good deal less clear when the error of lumpes of North See erratic influence of North Sea oil is excluded. In any case, the on is exclusion, in any case, the anecdotal impression is that, whereas the decline in the economy may have eased in March in the aftermath of the Gulf War, there may have been renewed weakness since.

> probably remains that the cur-rent quarter will be the last of the recession proper. Whether the forecasters hold their nerve as the third quarter proce remains to be seen. It is also worth noting that retailers such as Marks and Spencer last week and W.H. Smith yester-day seem to be developing a consensus of their own, whereby consumer spending is no longer expected to show any recovery before 1982. The reasoning is that unemployment has overtaken interest rates as the focus of concern. Until people are sure of their jobs, the savings rate will not recover, unemployment, as the retailers are reflecting, is a lag-

## transition to monetary union. But Mr Christophersen said Bank calls for greater integrity

By David Lascelles in London

THE BANK of England has warned merchant bankers that a poor reputation can damage a bank's business as well as its In a series of meetings with

bankers engaged in corporate finance, the Bank focused on "reputational risks".

One of its concerns is the growth of innovative financing deals, including certain leveraged buy-outs which the Bank believes pushed against the edge of financial probity.

The meetings were disclosed yesterday in the Bank's annual report on the state of British banking. It said: "The Bank attaches great importance to the Integrity with which banks conduct all activities and the threat to reputa-tion which can occur if their business conduct is called into question."

About a dozen banks were involved in the talks, which took place over a period of several months.

Although the report gave no reason for the meetings, it was clear that the Bank was prompted by the aumerous scandals that have rocked mercbant banks in recent

Background, Page 8

# Rebels advance on Ethiopian capital

Continued from Page I
persuade them to pressure
the rebels to accept a ceasefire.
"The rebels don't realise

(states) will have to have a

clear picture of their medium

term strategies before moving into Stage Two". He hoped EC finance ministers would dis-

cuss this at one of their two

meetings next month.

Revising earlier forecasts

downward, in the light particu-

larly of the Gulf war and sharper-than-expected reces-

sion in Britain and France, the Commission predicts that Com-

they have won," said one western ambassador. "It is over. The rebels must undarstand this is a different regime and the government is suing for peace even if they are not pre-pared to say that publicly." But foreign nations, who were meeting rebel leaders in

London and Washington yes terday, appear to have littla influence over the rebel groups who bava not so far stated exactly what they want from the new authorities. "The mili-tary momentum is still way ahead of the political momemtum," said one observer. Several diplomats described

Mr Gebre-Kidan, a former general who commanded troops in Eritrea, as a man genuinely interested in ending the war. However, the government has

refused to halt the total mobili-sation campaign, a move which would be taken as a sign of goodwill by the rebels. Three thousand troops of the presidential bodyguard, with about 100 takes are the lest

will fall from 2.7 per cent last year to 1.25 per cent this year,

before rising again to 2.25 per

This, in turn, will depress growth in the overall number

of new jobs created; the total number of jobs is set to rise

this year by less than half a per cent. These will not be enough to provide work for all

those entering the labour market. As a result, for the first

cent in 1992.

about 100 tanks, are tha last remaining military obstacle to a rebel seizure of the capital which, observers say, could fall in two or three days. But the consequences of that would be enormous

Tens of thousands of blearyeyed, drunk soldiers flooding into Addis Ababa is inviting a crisis," said one western diplomat. "Foreigners would avacuate, the famine effort to save 6 million peopla would disintegrate and anarchy could uickly take over."

"The new government has definitely made positive steps but the rebels are a bit intoxicated with their apparent successes and may not want a political settlement," said Pro-

- Addis Ababa ETHIOPIA KENYA

fessor Mesfin Wolde Mariam, the recent author of a plan for peace and democracy.
Whether this happens or not will depend on the govern-

ment's willingness to commit itself publicly to concessions and the rebels' acceptance of a negotiated settlement at peace talks in London next Monday.

### Cresson advocates EC-wide industrial policy

would be achieved.

Continued from Page 1 Cresson Indicated that sba would follow the established line set by the preceding gov-ernment of Mr Michel Rocard. She said that France should be proud of its balanced economic situation, "praised by our partners as the fruit of a virtu-

ous policy".

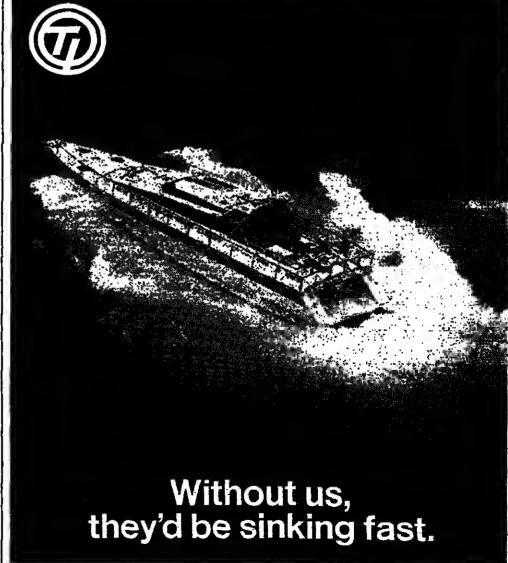
The French prime minister said this success was based on a strong franc, restrained inflation, controlled unblic

epending, and stabilised tax

These achievements are our trump cards", she said. "I intend to consolidate them." But she said thet one of the functions of the new super-ministry of Finance, Industry and Trade, would be to favour the orientation of public finance resources in the direction of industry", without however spelling out how this

In the wake of the Gulf war, Mrs Cresson said that the French government would make proposals, in liaison with the US, on the limitation of arms sales and to ensure non-proliferation of weapons of mass destruction.

Moreover, she predicted that the French army would in future be adapted so as to be "stronger, more compact, better equipped, better led".



extent of the challenge, or

indeed why March's £558m rights issue was needed in the

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WORLDWIDE WEATHER

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# EUROPEAN FINANCE ND INVESTMENT



The banks have been accused of failing to pass on to customers the benefit of official policy, writes Peter Bruce. But mergers this month promise a new spirit of competition.

Meanwhile, Madrid still faces a monetary problem which, if unresolved, may mean realignment of the peseta in the ERM.

# Cutting a new cloth

PREDICTING anything about Spain is a dangerous pastime. By the beginning of this year. the country's banking sector looked set to tumble into the European Community's single

market just about intact.
The merger fever of 1988 and
1989 was over. Much to the
government's irritation, bankers appeared to have decided that they were best off alone, reaping steady and sometimes extravagant profits from their traditional retail businesses, instead of coming together to form hig institutions to com-pete in Europe.

In the space of two weeks this month, thet scenario was

turned on its head in spectacu-lar fashion. First, at the begin-ning of May, the government took the initiative by announcing that it planned to merge all its financial institutions into a new body, the Corporacion Bancaria de Espana (CBE)
which, with essete of
Ptas,300bn (\$78.5bn), would
become the biggest in the

Then out of nowhere, it seemed, Banco Central and large private-sector commer-cial banks, announced that they were going to merge, making them the biggest Span-ish bank, with assets of more than Pta8.800bn. The finance ministry was ecstatic, and
Spanish banking had fundamentally changed, with
younger men rising to the top
of the most powerful institutions in the land.

A new corporate cloth is being cut in Spain to fit the aspirations of its socialist rul-

ers. Big banks, blessed with government forgiveness on the capital gains arising from asset revaluation when they merge, are much easier to control than the tiny flefdoms run by stern, and usually conserva-tive, patriarchs.

Two things had bothered the government. Enthnsiaetic about a united Europe, it has badly wanted to create Spanish institutione big enough to institutione big enough to make their presence felt beyond Spain's borders. Mr Francisco Luzon, the 42-year-old president of Banco Exterior, the state-owned bank that will probably lead the new CBE, has begun to warn that, unless Spanish banks become big enough, they will not be able to wean themselves off their dependence on retail their dependence on retail banking, and may be unable to bank for those few Spanish companies powerful enough to

do business and invest abroad. But Medrid also has a chronic monetary problem with its neighbours. Since entering the exchange rate Monetary System two years

Banking overview Foreign banks in Spain

Banks as insurers

insurance overview

Profile: Mapfre

The foreign chellenge

Profile: Alfonso Escamez

Stock markets go electronic 5

ago, the peseta has stuck fiercely to the top of the 6 per cent band, within which it is allowed to fluctuate against most other ERM currencies. In the last few months, the Spanish have been forced into e particularly uncomfortable position against the French franc, which has been trading at the bottom of its hand against the peseta. pesets.
The Bank of Spain has cut

The Bank of Spain has cut its official intervention rate twice this year, from 14.5 per cent to 12.75 per cent; but pressure on the peseta did not ease the first time, in March, and may not do so following the second cut, earlier this month. The removal in April of Spain'e last capital controls, to encourage an outflow of funds has

age an outflow of funds, has not worked yet either. Spain's high real interest rates have made it extremely attractive to foreign investors, but the government worries that any large cut in interest rates would rekindle demand and send inflation rising again. The problem new is to find a non-inflationary way to bring interest rates down.

The solution seems to lie in

the way the cutting is done, and the banks are the problem. Two of them, Banco Popular and Banco Santander, rank among the five most profitable in the world. The country is studded with more than 16,000 bank branches, not to mention savings banks, which still rely almost entirely on traditionally

Debt and commercial paper 6

New accounting regulations 7

Buying e business in Spain 7

Derivatives trading

Profile: Manuel Conthe

Profile: Repsol

Bids and deals

wide retail margins to make their money. In times of con-sumer recession, Spanish banks make profits by dispos-ing of industrial or financial

Foreign banks have made very little impact on the way Spanish banks make their money. In fact, they have tended to join the fray, which have tended to join the fray, which is not surprising because it is very lucrativa. Retail margins in Spanish banking are higher than in any other member of

This cosy lifestyle appeared to have met its end in mid-1989, when Banco Santander suddenly launched e high-insuddenly launched e high-interest-bearing current account.
Most of the others, desperate
not to lose customers, followed
suit. Total net profits in the
sector fell from 1.54 per cent of
total assets to just over 1.5 per
cent, after having risen from
1.4 per cent in 1888. Not surprisingly, the big commercial
banks are now on the retreat,
cutting back on interest offered
to savers. But they have manto savers. But they have man-aged so far to avoid cutting their lending rates. The finance minister, Mr Carlos Solchaga, has accused them of deliberately not passing the benefits of official policy on to

consumers.

Mr Solchaga turned to his old friend and former banking colleagus, Mr Luzon, whom he had bired in 1988 to run and

turn around Banco Exterior.
For 14 months, Mr Lazon's team at Exterior worked on plans to construct a large pub-lic-sector bank; and earlier this month Mr Solchaga announced that Exterior, the Caja Postal (the post office savings bank), the Benco de Credito Industrial and the Instituto de Credito Oficial (which groups the country's biggest municipal, agricultural and mortgage lenders) would pool their resources - a merger in all but name - to become the biggest banking empire in Spain.
The new bank, the CBR,

# SPAIN

would be, initially et least, a tool of government policy, and throw itself into competition with the private banks, to try
and force commercial rates
down. The sudden appearance
of a merged Banco Central and
Hispano Americano seemed to
complement the effort, and the
authorities are now looking
forward to a renewed spirit of
commentium among the hanks competition among the banks, more confident following their merger than before about liv-ing with narrower lending margins.

It may well turn out to be true that bigger banks are better able to deal with lower retail lending rates, but the CBE is probably going to have to press its competitors hard. Central and Hispano, merged, are vastly overstaffed and overbranched, and face e painful period of rationalisation before Banco Central Hispanoamericano begins to flex the kind of competitive muscle the government hopes it will achieve. It may wall turn out to be

ment hopes it will achieve. In the absence of a quick solution to the interest-rate dilemma, through the creation of bigger banks, some senior Spanish economist are also heginning to bet on e second, "fast track" possibility. Spain, they say, may have to realign the peseta upwards in the

With the currency overval-ned and domestic consumer thirst epparently unquenched, following the lifting of credit restrictions, rapidly growing domestic money supply and credit make it impossible to be e helpful EMS member by cut-

ting rates.
Silence from the business sector, the argument goes, probably means that it has nothing to complain about at the moment, and could absorb the moment, and could absorb a stronger peseta would cheapen imports and lower inflation. Finally, higher ERM parities for the pesets would make it easier for the currency to move into e narrower fluctuation band. Industry would, without doubt, complain about a stronger peseta, but if a realignment were really able to help cut domestic interest rates, the rage would be muted. Perhaps

rage would be muted. Perhaps the government, now that its grand design for the banking sector is np and running, might feel bold enough to take the fast track as well.



The Barcelona stock exchange, like the other regional exchanges, is seeking a new role: page 5

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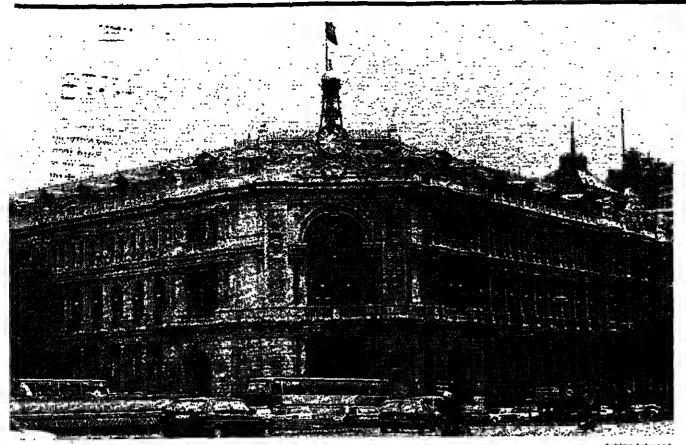
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THE ECONOMY Total GDP (\$bn). 379.0 491.4 Resi GDP growth (%) 3.8 GDP per capita (\$).. 6.8 16.9 5.2 16.1 4.2 41.5 6.7 16.0 Unemployment (% of lab force -0.6 18.6 5.8 51.2 industrial Prod. (% change pa) Reserves minus gold (\$5m, year end)... 16.1 ·22.7 14.7 Govt bond yield (% ps., period avg)... Madrid SE index (% change over +8.1 -24.8 Average exchange rate 101.9 193.7 62.9 181.0 Pta/2 63.0 Pta/DM -17.6 -15.7 Current account balance (Shn) 55.4 87.5 Exports (\$bn). 71.4 -27.0 imports (\$bn) Main trading partners (1990, % by Exports Imports 20.8 14.7 13.8 West Germany 10.1 7.2 10.7 UK 9.0 . 8.3 65.2 EC. 69.4 "line 12.75 per cost



E Carlos Solchaga, the Spanish finance minist

Richard Lapper examines the health of the banking sector

# Branches may be pruned

TIMES ARE getting tougher for Spanish banks. As the country prepares for the single Euro-pean market in financial ser-vices, margins on core lending activities are being eroded, and rising debt levels are also hit-ting profitability.

Banks are being forced to look at ways of making their extremely dense branch net-works more efficient. According to Mr Joaquin Tamames, an analyst with the AXEL Group, "the market will get tougher and this will affect banks in both the raising of capital and

In 1990, though, total net profits, as a percentage of total assets, fell from 1.54 per cent to 1.52 per cent, having increased from 1.4 per cent in 1988, according to figures produced by the Associacion Bancaria.

Spanish banks have traditionally been very profitable, because they have been able to secure cheap deposit bases and lend at relatively expensive

per branch Ireland 5,377 5,680 5,832

rates. This lending margin was equal to 4.4 per cent of total bank assets in 1989 - the highest rate in the EC outside Por tugal and Greece.

Earlier this year, a survey listed two Spanish banks which specialise in retail business, tander, among the five most

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lier this month is. least, a response to their belief that they need to be bigger in order to be able to spread their business beyond their tradi-tional retail boundaries. That realisation was also hammered Last year, however, profit-ability was adversely affected by competition, especially over interest-bearing current accounts. Although Barclays Bank's Spanish subsidiary home by a decision by a Gov-ernment increasingly frustrated started the ball rolling in 1986, the war of superaccounts, or guerra de supercuentas, really started in earnest in September 1989, when Banco Santander with the way the private banks seemed to be barricading them-salves in their own fieldoms, to increased the rates on its stan-dard current account. Sentanmerge all the public banks into the biggest bank in the country, led by Banco Exterior, which, der launched a nationwide advertising campaign - mod-elled on Barclays own approach the authorities said, would "act helligerently in the markets". Nevertheless, Mr Tamame believes Santander has emerge

Several of Santander's leadas the clear winner, increasing its market share among the ing competitors eventually followed suit, but the gradual decline in Spanish interest rates over the past year has so-called big seven Spanish banks by 1.7 per cent between December 1989 and September reduced the room for manoeuvre available to banks. Analysts 1990. Santanders private sector deposits rose by 21 per cent over this period. At the beginning of April, heve that the war is over.

The results have been quick in coming. The decision by nano Americano to merge ear-

Saniander announced a cut in its mortgage lending rates, indicating to some observers that the competition may switch to that frunt. However, that seems unlikely. Bank lending for personal losus has increased in the past two to three years, but loans to individuals still account for less than 30 per cent of outstanding bank assets. In addition, the mortgage market is still heavily dominated by savings banks such as the Caja de Madrid and

such as the Caja de Madrid and the Caixa and the state-run Institute Hipotecario Oficial. Unlike some banks, Hanesto did take part in the deposits war, marginally increasing its market chare; but its president, Mr Mario Come, says: "A credit war would be completely mad. Banks higgest problems are Banks biggest problems are always bad debts."
Although Spain should avoid a recession (the government expects economic growth of 4

per cent this year), the number of bad debts is rising. Instead, competition is likely sales of non-financial products,

to focus on other areas. Banks will attempt to increase the such as life insurance. Already alliances between banks and insurers have been mushroom-ing, with banks receiving com-

	*Aeests	Equity capital	Deposits	No. of branches
1 Central Hispanosmericanof	8,800	490	5,769	4,612
2 Corporacion Bancaria de Espana	8,300	485	3,345	1,303
Banco Blibso Vizceys	7,700	530	5,372	2,785
La Calxa**	5,200 .	266	3,512	2,296
Banco Santander***	3,100	408	3,482	1,365
Banesto	3,600	. 375	2,792	2,681
Caja Madrides	2,500	185	1,838	937
8 Banco Popular	1,400	150	1,829	1,657

missions for policies sold relationships with the US com-pany Metropolitan Life, with which it has formed a joint venture. Mr Matias Rodriguez inciarte, executive vice-presi-

dent of Santander, says: "We think it is a field well worth pursuing in the future. By any international standards, insurance is underdeveloped in He believes that it is rela-

their European competitors.

The bank anticipated by two

yeare the much broader

changes in Spanish banking of the lete 1980s, when it

launched its interest-bearing

current accounts in 1986. Its decision to introduce a distinc-

tive feel to its branches, mak-

ing strong use of the bank's logo and turquoise cofour, helped to establish a brand image which was supported by

According to Mr Martinez

Campos, a measure of Bar-

clays' success in this respect is the adoption of its methods by

leading Spanish banks. Banco Santander has been a particu-

aggressive advertising.

larly adept disciple.

tively easy for bank staff to sell life products that have a finanlife products that have a finan-cial component, such as many savings oriented contracts.

Banks are also likely to seek to reduce their overheads. Fig-ures produced by the Associa-cion Bancaria show Spain to be the most heavily banked coun-try in the European Commu-nity. Average expenses are higher than in every European country mart from beland and

and by selling other non-finan-cial services) and Portugal.

Traditionally, Spaniards have tended to bank with those branches closest to their

homes, and convenience has been an important element in influencing which institution customers choose to bank with. Spain has more banks per inhabitant than any country, apart from Luxembourg, and on average its 16,623 branches make loans of only Ecu8,483,000 - less than half the amounts

loaned by Italian banks, and considerably lower than any other country except Greece.

Bankers such as Mr Rodriguez believe this pattern will change as Spain becomes a more urbanised society, and customers begin to make more use of mechanised cash points. more banks will rationalise their operations: "Smaller but better qualified staffs, backed up by dats-processing systems and less centralised decision-making, are necessary."

Santander has around 1,000 branches, compared with the 2,000 to 3,000 branches operated by BBV, Banesto and Banco Central, so is under less pressure to cut its network.

In the short term, banks will seek to sell off subsidiary networks. Last year, for example, Banco Santander sold its Banco Commercial Espanol brand to Crédit Lyonnaise. This year, Banco Santander sold another of its subsidiaries. Banco Jover of Catalonia, to Crédit Lyonnaia. Banesto is to sell its Catalan unit, Banc Catala de Credit to Istituto Bancario San Paolo di Torino

country apart from Ireland and the UK (both of which compen-sate by landing more profitably Foreign banks have not found it easy to operate in the Spanish market

# Equity can help offset entry costs

paper it looks great," says the chief executive of Barclays chief executive of Barciays
Bank in Spain, Mr Carlos Martinez Campos. But in practice
foreign banks have found operating in the Spanish market no
easy task.
Indeed, Mr Martinez Campos'
bank is one of the few foreign
entrants to have made worthwhile progress since its establightness in 1983 Even then its

lishment in 1983. Even then, its branch network of around 250

- established from virtually
zero in 1983 - is dwarfed by
the operations of Spain's big seven domestically-owned banks, which account for around 80 per cent of commer-cial bank assets. Although Barclays' Spanish operation made a very respect-

able £41m profit in 1990, 10 of the 46 foreign banks licensed to operate in Spain incurred losses last year. By contrast, only two of about 100 Spanish banks lost money.

Until recently, entry by for-eign banks was highly restricted. Only a few foreign banks were allowed to operate under the government of General Franco. Foreign banks have been allowed to enter since the late 1970s, but the number of branches they have been allowed to establish has

But other banks have been less successful. According to Mr Joaquin Tamames, of the AXEL Group, some of the US banks have expected Spanish been restricted to three.

Exceptions have been those banks that have taken over the AXEL Group, some of the US increased its participation in the mainly Catalonia-besed bank customers to behave like

\*ANYONE CAN make licenses of local banks that their American counterparts, projections in Spain, and on were liquidated following and have opted to scale down Spain's banking crisis in the early 1980s. Barclays bought the operations of Banco de Valladolid; Citibank bought Banco de Levante; and Banque Nationale de Paris bought Banco Lopez Quesada. their retail operations. More-over, with local banks now much quicker off their feet than they were in the early 1980s, foreigners no longer have the same competitive

Nevertheless, over the pest two to three years, French, Italian, German and British Barclays was able to build up its branch network by backing up its investment in a retail network with skilful marketing of a wide product-range, at a time when when Spanish banks lagged behind

**Abbey National has** entered a joint venture with the Swiss insurer, Winterthur. It hopes to sell loan products via Winterthur's extensive network of

offices in Spain

banks have been the most prominent investors of late. Last year France's third big-gest bank, Crédit Lyonnais acquired a Banco Santander subsidiary, Banco Comercial Espanol, and aims to open 250 branches by 1992, compared with 129 at present. Crédit Lyonnais followed this up by buying another Banco santander subsidiary, Banca Jover of Catalonia earlier this month.

Deutsche Bank has recently

tico from 65 per cent to 96.3 per cent. National Westminster is another European bank that

another European bank that has recently set up operations in Spain, taking over the operations of Balearic Islands-based Banco March, on the Spanish mainland.

Britain's Abbey National has entered into a joint venture with the Swiss insurer, Winterthur, whereby it hopes to sell loan products via Winterthur's extensive network of local extensive network of local offices in Spain. The Italian bank letituto Bancario San Paolo di Torino has also been a buyer, taking Banc Catala de Credit off the hands of Banesto, again earlier this month.

The preparedness of Spain's bigger banks to unload some of their subsidiaries will continue to provide opportunities for foreign banks. Credit Lyonnais paid Pta50bn (\$472m) for Banco Comercial, 19.5 times the bank's 1990 earnings.

Meanwhile, there are signs that foreign banks, and finan-cial services companies more generally, are beginning to respond to the problem of the high entry cost of competing in Spain by boosting their equity holdings in the country's banking groups. By the beginning of April, foreign investors con-trolled 15.79 per cent of the big Spanish banks.

From Japan, life insurers Nippon Life and Toho Mutual Life each own 2 per cent of

Banco Bilbao Vizcaya and Banesto respectively holdings worth Pta14.2bn and Pta7.5bn respectively. Sumitomo holds 0.5 per cent of BBV.

French and German inves-tors have interests in Banco Hispano Americano and Banco Central, whose merger was recently announced. Commerzbank had an 11.4 per cent stake in Banco Hispano (worth Pta28.5bn). French investors appeared to be focusing on Banco Central Bourgage the Banco Central Bouygnes, the construction company, Elf Aquitaine, the oll company, and Union des Assurances de Paris, the insurer, owned 45, 3 and 3 per cent respectively of

Central. ■ The giant insurer Allianz owns 3.3 per cent of Popular (a stake valued at Ptaiobn), a bank with which it has also struck a marketing deal to sell life insurance products. Hipohank also owns 1.7 per cent of Popular Popular.

■ Other significant investors include Metropolitan Life, the US life insurer, which owns 0.5 per cent of Banco Santander, and Royal Bank of Scotland. which has a 2.5 per cent stake in the same bank. Metropolitan and Santander have set up a joint life assurance venture, while Santander has a European marketing agreement with the Scottish bank.

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Profile: Alfonso Escamez

# An ace from his sleeve before the final curtain

THE CAREER of Alfonso Escamez spans 60 years of Spanish banking. It is suitable that he should finally bow out as the grand old man of domestic finance in less than a year's time, on the eve of the 1993 Single Market, to allow a new reneration to face a new eco-

nomic environment. As the curtain falls on Mr Escamez, the applants sounds rapturous. He plncked one final ace from his sleeve, and with his last flourish had his Banco Central absorb Banco Hispano Americano. He thus leaves the stage as the number one domestic banker, the chair-man of Banco Central Hispaericano, the biggest private financial institution in

Spain.
It matters little that he will be succeeded as chairman of the merged bank by Hispano'e Jose Maria Almusategui, that it will be Almusategui, 20 years his junior, who will be dealing with the mechanics of the fitter and that it will be His fusion, and that it will be His-pano people who, in all probability, will be calling the shots for the rest of the 1990s. Mr

'I was brought up in area that was arid, rocky and treeless....'

Escamez, right now, has the spotlight all to himself. The exit, right at the top, crowns a career that started right at the bottom. Mr Esca-mez, who was 75 at the begining of this year, began working at the age of 12 as a messenger in a bank branch of his home village of Aguilas, in the prov-ince of Murcia, South East

Spain.
"I was brought up in area that was arid, rocky and tree-less," Mr Escamez says. "Now there is plastic sheeting everywhere and intensive cultiva-tion beneath the plastic."

His home region's upward path towards prosperity mir-rors a personal story that, by dint of hard work, an obsession with detail, a highly retentive memory and a host of other assets, including something of an autocratic nature, earned him the Central chairmanship

Self-educated, he now holds honorary degrees from Spanish universities, is a singular patron to Madrid's main campus, and is a considerable cultnral driving force aiding museums and orchestras around the country. As the man of the people he professes to be, he likes talking about human nature, about the skills that lie behind a personalised service and about the need for sympathetic bank branches that serve local communities euch as the one where he grew up. These are not the sort of

priorities of an MBA course. By the 1960s, as Spain began accelerating into development, Mr Escamez was already effectively running Banco Central. His managerial talents were recognised by the bank's main shareholders, members of the domestic financial oligarchy whose seats on the board whose seats on the board
passed from one generation to
the next, and they were sponsored in particular by Mr Ignacio Villalonga, a true blood
member of that clan who made
him his protégé.
Mr Escamez, rotund and
avuncular, is foud now of formulating bon mots in his
soueaky voice thet none would

squeaky voice that none would dispute: "One of the advan-tages of being a veteran is that you have seen so many errors being made."

Those who see him in a less favourable light argue that he has failed to take opportunities in the same way that he has

m the same way that he has avoided making mistakes.

"When yon have been around as long as he has, and you've been in the business so long, your vision is biologically and intellectually limited." and intellectually limited," says one rival bank chairman.

about the next two."
It would be churlish to deny Mr Escamez the immediate, necessarily fleeting, moment of glory; but the longer effects of his time at the top do give ground for some questions. Right at the end of his career, he took the plunge with the absorption of Hispano Americano leaving it for others to see the process through. In the recent past, however, Mr Escamez had kept well clear of the major developments of Spanish banking, and Central appeared to be standing still while other institutions were

moving fast. Was Mr Escamez's strategy a sign of creeping paralysis, or was it yet another example of his legendary prudence? analysts have asked themselves. Is the absorption itself no more than a late defensive move, a response to developments that appeared to be overtaking the bank?

Central did not, for example, pitch into the debilitating highstreet bank battle for deposits that was prompted by Banco de Santander's introduction of super accounts. From the out-set, Mr Eccamez considered that the new product would have a "frankly negative" effect on operating costs.

Months later he believed his
judgment had been vindicated
when fellow bank chairmen
began to confide to him that a ceasefire had to be called

"before the [super accounts] affect even more dangerously the waterline of the banking Mr Escamez was especially concerned about the transfor-mation costs of the domestic banks, which he says consti-tutes the system's "greatest weakness from the general point of view".

When Central released its consolidated results for 1990, it claimed that the decision to stay on the sidelines during the deposit-rate war had enabled it to lift its financial margin by 11 per cent to

Critics, however, suggested that Mr Escamez's prudence might have caused Central to lose market quota by lowering its image before a public that was fascinated by the so-called

Escamez refused to follow the path forged by Banesto's Mr Mario Conde, who revalued his bank's industrial assets and brought them all under the same corporate roof. He instinctively distrusted such

...Now there's plastic sheeting everywhere and cultivation below

revaluations, for he believe that the "historic price" of share titles is an inbuilt protection against market upheaval Mr Escamez's caution again appeared justified, at least in part. The Gulf crisis knocked down share prices, and Mr Conde fretted for weeks about the possibility that Banesto might have to provide for the low market value of its industrial assets. Post-Gulf crisis recovery, however, indicated that Mr Conde's bold strategy had merits that a bank such as Central, with industrial assets greater than those of Banesto and said to represent 3 per cent of Spain's GDP, ehould note with care.

Undoubtably the reorganisa-tion of industrial assests will head the agenda of the new Central Hispanoamericano sonalised grip on the Central empire - he himself presided over the energy group Cepss and over the insurer Vitalicio is now loosened. His successors have a tall order in follow ing his extraordinarily long

Tom Burns

Richard Lapper explains why banks and insurers have been developing closer ties

# Agents' commissions add to high costs

have become synonymous with the growing trend towards the integration of many banking and insurance activities, reflecting the prominence that leaders of the French and Ger-man financial services industries have given to the idea. But bancassurance is also advanced in the less well devel-

oped Spanish market, where aimost all leading banks are either actively selling a range of life, motor and house insurance across their counters, or examining the possibility of doing so.

Banks have been finding

that the margins on their core lending business, traditionally among the highest in Europe, have declined following the introduction of interest-bearing current accounts. At the same time, partly because their dense than in any other Euro-pean country, Spanish banks carry high overheads, and have been forced to look beyond deposit-taking and lending activities in order to increase

productivity.

According to Mr Mario
Conde, president of Spains second biggest bank, Banco
Espanol de Credito (Banesto), "to widen our margins it is necessary to increase the num-

Insurers are also under competitive pressure, with a growing number of more efficient European companies entering the Spanish market. Like their counterparts in France, Germany and Italy, Spain's insurers have traditionally distribnted their producte via networks of semi-independent agents. The hefty commissions on sales which these agents to 25 per cent of premiums . are one of the main reasons why Spanish insurers carry such heavy expenses.

Problems are particularly acute for companies such as the Banesto subsidiary, La Union y El Fenix, which have long-established agency net-works. According to Mr Angus Runciman, analyst with BNP Securities In Londoo: "The general agents sell exclusively Fenix products, but operate under their own title and jealously guard their territorial exclusivity. Since commissions are calculated simply as a percentage of premiums, the agents have done very well at Fenix's expense." For simpler personal lines and life products have distribution le ucts, bank distribution ls

As a result of this conver-gence of interests, banks and

IN EUROPE, the terme bar of non-financial products insurers have been developing bancassurance and Allfinanz that we sell". easiest for those banks that already own insurers, such as Banesto (La Union y El Fenix), Banco Central (Group Vitalicio) and Banco Hispano Americano (La Estrella), and Banco Bilbao Vizcaya (Aurora Polar and Euroseguros). Mergers hetween Spanish banks have brought short-term

complications with them.

Spanish banks carry large overheads, and have been forced to look beyond daposit-taking

When Banco de Bilbao and Banco de Vizcaya merged to form BBV in 1988, they had three losurance companies between them. One, at least, had to go, and Plus Ultra was sold off to Norwich Union. This month's merger of Banco Cenwill probably result in either the Vitalicio or La Estrella groups being hived off too.

Although the leaders of these groups have in the past been reluctant to use bank distinctional and the past been reluctant to use bank distinctional and the past been reluctant to use bank distinctional and the past been reluctant to use bank distinctional and the past beautiful and the past beautifu tribution channels where the Interest of insurance agents

might be affected, this is now

beginning to change. Union y

Fenix recently opened a joint

venture with Banesto, aiming

specifically at the banks cus-

cles via the branch network. BBV has appointed Mr Javier Chichique, formerly boss of the Spaoisb subsidiary of Germany's Allianz company, to head up the new campaign. BBV will continue to sell more complex products which give rise to a greater volume of claims via its Aurora Polar

three years ego, to sell life insurance products. It proved to be a highly successful ven-

dor of a short-term life insur-

ance policy called primas uni-cas before the product was

scrapped last year. Last month, BBV began to sell a new range of Euroseguros life and simple

home-contents insurance poli-

Other insurers and hanks are also busy either establishing alliances or setting up new banking and insurance subsid-Spains most aggreesive end successful banks, has set up an insurance joint vecture with the US company, Metropolitan Life, whose life insurance products it sells via its branch net-

BBV set up its own insur-ance subsidiary, Euroseguros, similar agreement with the German insurer, Allianz.

Plus Ultra, the insurance subsidiary of the UK company. Norwich Union, has developed one of the most sophisticated bank-insurance relationships Banca Catalana, a Barcelona hased bank owned hy BBV, sells Plus Ultras life insurance savings products directly to its own customers from e window

in each branch office. At the same time the two companies have created a joint-venture insurance broker, called Multirisc, to sell all per-sonal-lines insurance which contain an element of risk home contents, home etructure, liability, motor, travel assistance and others.

Multirisc products are sold via the same insurance win-dow of Banca Catalana branches, but claims are handled directly by Plus Ultras own offices. Each Banca Catalana branch office is linked to Plus Ultras Madrid headquarters via a computer system. which allows bank staff to pro vide quotes, agree limits and coverage for a range of producte almost instantaneously. Premium payments are processed directly from the cus-

tomer'e bank account. "Not a single paper is moved," says Plus Ultra president Gerardo Arostegui, who claims that the software, developed by Plus Ultra technicians before its purchase by Norwich Union, is the most advanced in

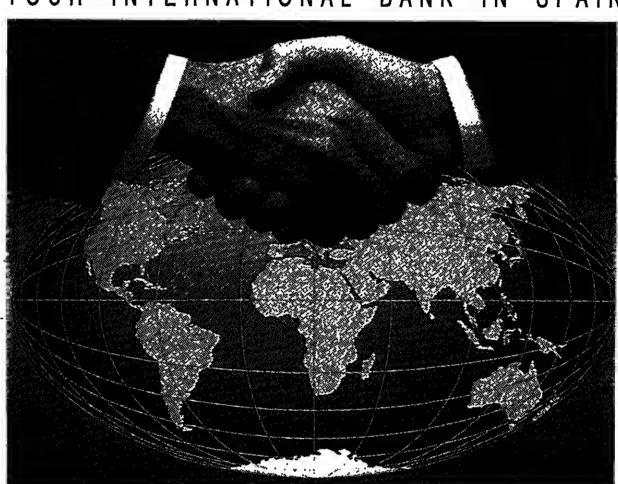
Since Banca Catalana's operations are limited to Catalonia, Plus Ultra is now negotiating with a number of Span-isb and European banks about establishing similar alliances elsewhere in Spain.

Barclays Bank, the most suc-cessful foreign bank in Spain, has been examining the possi-bility of selling life insurance over the network of 250 branches that it has established in Spain since the mid

"We wanted to complete the "We wanted to complete the array of financial products," says the head of Barclays Spanish operation, Mr Carlos Martinez Campos, "but in the end we decided to establish our own operation. It was difficult to reassure ourselves otherwise thet we would have had full ownership of our client list."

Mr Martinez Campos says that non-financial products euch as life assurance are becoming so important that the bank will eventually have to change its image, presenting itself as a financial-services company rather than just a

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Insurance: despite upheaval in the life sector and a crisis in motor coverage . . .

# Hopes rise for a recovery in profits Swiss set the pace

SPAIN'S INSURANCE industry appears to be back on track after two recent hiccups. It continues to grow rapidly, especially in the life sector, as under-insured Spaniards begin to catch up with the rest of

There are now hopes that profitability, dented by the row over primas unicas, the contro-versial short-term life insurance policy, and the mini-crisis in the country's motor insur-ance industry, could begin to

Between 1983 and 1989, the Spanish insurance sector was one of Europe's fastest growing financial-services markets, with growth rates on average at least 7 per cent a year in advance of the steady expan-sion in the national economy. Last year, according to provisional figures, premium income earned by the country's leading 76 insurers (which account for the bulk of the sector) rose by 16.4 per cent in nominal terms to Pta1,211,912m, (\$11,433m), well

ahead of growth in GDP. The increase was achieved despite strong rate competition, especially in the larger industrial-risks area, where softness in the European rein-surance market is feeding through into low domestic rat-

In the competitive commercial-risks sector, rates bave fallen by about 50 per cent since 1985, according to one

Madrid-based broker.

Even taking into account recent growth, Spain – by European standards – is still a relatively underdeveloped market, indicating that there is considerable potential for fur-ther growth. According to a recent report by investment house Goldman Sachs: "There is no reason, considering the dynamics of the market, why this should not continue for the next five to 10 years."

Spaniards buy less than half as much non-life and less than a third as much life insurance as British customers.

Moreover growth bas been accompanied by profitability. Insurers in some sectors have have produced technical profit margins of over 20 per cent of premlums in recent years, impressive rates of return in a country where profitability in general has been depressed of

Against this background, the long-term significance of the recent controversy over primas unicas, the sbort-term savings policy sold in large quantities by Spanish insurers until late 1989, wanes slightly. Even so, provisional figures for premium income for the leading 76 Spanish life insurers during 1990 (accounting for the bulk of income in the sector) indicate the scale of the dislocation caused when the Spanish tax authorities declared that the

Spanlards buy less than half as much non-life and less than a third as much life insurance as British customers

olicies were not legitimate life

insurance policies, and that

income from the policies was

Life preminms fell from Pta2,600bn in 1988 to Pta1,900bn in 1989 and Pta638bn in 1990. Naturally, companies specialising in primas unicas were hit hardest.
Euroseguros, the insurance
arm set up by Banco Bilbao
Vizcaya (BBV) to sell savingsrelated life products, saw its sales decline from Pta261im in 1988, to Pta143bn in 1989, and Pta105bn last year. Caixa Pensiones Barcelona suffered an ever more precipitous fall in its income, with income collapsing to a mere Pta83bn, over 90 per cent less than in 1989. Caixa Cataluna saw its premium income also fall dramatically to Pta29.4bn, more than 80 per cent less than in 1989.

Worse still, many of the insurers that sold primas unicas are locked into potentially long-running litigation with the Ministry of Finance and Economy over the payment of taxes owed on sales of the policies — amounting to around Pta400bn. It could be at least five years before any of these problems are sorted out.

The motor-insurance sector. which generates over 40 per cent of premium income in the non-life sector, has also produced some acute problems, The situation in motor is "absolutely dramatic", says Mr Gerardo Arostegui, the presi-

dent of Plus Ultra, the subsidiary acquired last year by Norwich Union of the UK.

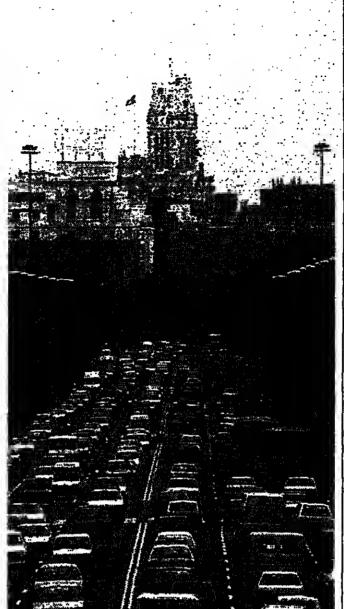
Underwriting losses in the motor sector amount to an average 125 per cent of premiums, and for many of Spain's smaller companies could be as high as 160 per cent. While rate competition has depressed pre-mium levels, reducing income, claims costs bave risen sharply, partially reflecting high accident rates and rapidly escalating court awards to accident victims.

In 1990, Spanish anthorities recorded 6m accidents, com-pared with the 14m cars registered in the country. In France, by comparison, there were 5m accidents, compared with 29m cars registered. The poor state of many of Spain's roads also contributes to problems, while high awards by judges to accident victims have also added considerably to claims costs Many companies, especially those dependent on motor busi ness, are in particular difficul-ties. Goldman Sachs claim that the industry in general could be under-reserved to the tune of between 25 and 30 per cent.

Insurers, though, accept that both problems have brought some benefit. On the one hand, by selling primas unicas so successfully via banks, lifs insurers discovered that banks can be very effective outlets for sales of life insurance policies. And in the last year a number of new distribution alliances have been formed, which should belp increases sales vol-umes of the risk-based life policies (such as endowment policies) being developed by the industry.
On the other hand, the diffi-

culties of the motor sector is helping to reduce the number of insurance companies in Spain, producing rationalisa-tion which should eventually lead to a more efficient and fitter industry. Many of the 151 companies put into liquidation since 1984 are motor insurers. (The number of insurance companies in Spain has fallen from 558 in 1984, to 455 in 1990, according to the Ministry of Finance and Economy). Spanish market sources expect that as many as 100 more compa-nies could disappear in the next one to two years.

Richard Lapper Accident rates and court awards to accident victims are high



The motor-insurance sector has produced acute problems.

The challenge from foreign insurers

RAPID GROWTH, rates of return in excess of 20 per cent and enormous future potential make the Spanish insurance market one of the most attractive in Europe, and something of a battlefront for insurers seeking to build a continent-

wide presence. French, German and Italian giants have all been active. Unexpectedly, though, three companies from a non-EC country, Switzerland, have been making the strongest run-ning recently, while a British company, Norwich Union, has made one of the biggest investments in the last 18 months. Two Swiss companies - Zur

ich and Winterthur - are among Spain's top five non-life insurers; while a third Swiss insurer, Schweiz (a subsidiary of the giant reinsurer, Swiss Re), is one of the fastest grow-ing foreign insurers in Spain. Schweiz increased its non-life premium incoms last year by over 40 per cent, to Pta32,236m (\$304m), nearly three times its income in 1988. Both Zurich and Winterthur

long-established operations in Spain. Zurich, the fourth biggest insurer in the country, made strong prog-ress in the life insurance area in 1990, increasing premium income there by nearly 57 per

The local subsidiary of Winterthur has been particularly aggressive in the motor marset, local market sources claim. Winterthur's premium income in non-life increased from Pta31,432m to Pta36,651m in 1990. Winterthur has been established in Spain for over 50 years, but has begun to chase business much more aggressively since the mid-1980s

The company's extensive agency network means that there is a relatively low-cost distribution system. Winterthur has 3,000 agents under its direct control, which depend on 40 regional offices.

British companies have been criticised for their failure to make progress in Europe, so Norwich Union's acquisition of one of Spain's blue-chip companies, Plus Ultra, is to some extent surprising. Norwich Union, one of the UK's biggest mutuals, paid over £200m for Plus Ultra last year, coming under fire from some quarters for an amount nearly two

SPAIN'S TOP 10 NON-LIFE INSURERS by premium income (Ptamillions) Mutua Madrilena Winterthur (Switze Banco Central Allianz/RAS (Ger Schweiz (Switz Catalana/Occide

times the premium income of Pta23,877m earned in 1990. But the company insists that the investment represents money well spent, and sees Plus Ultra as a key piece in a broader strategy to develop its Euro-

pean operations.

"Pins Ultra is a unique company in Spain with very high-quality management," says Mr Bob Burke, Norwich Union's general manager with special responsibility for Europe. Mr Burke said that Norwich had been examining options in

had been examining options in Spain, as part of a general plan to broaden its European operations, when the company was tipped off that Banco Bil-bao Vizcaya was about to unload Plus Ultra — surplus to unioed Prus Uttra – surplus to requirements following the merger between Banco Bilbao and Banco Vizcaya, which cre-ated BEV in 1988, and which brought two other insurance companies, Euroseguros and Aurora Polar, under the same With the market expecting a

with the market expecting a large French or German company to take over. Norwich moved very fast. "They didn't think a British company would be interested," said Mr Burke. Originally owned by Allianz, before being owned by Basque besore being owner by Basque business interests (and eventu-ally by Banco Vizcaya, in 1977), Plus Ultra developed an exper-tise in commercial-lines insur-

Norwich Union was particularly impressed by a group of young executives around the company's president, Mr Gerardo Arostegui, who had drawn up a strategy to develop the company's personal-lines business in the mid-1980s, to produce a more broadly-based and diversified company.

More volatile and competitive commercial-lines business now accounts for about 35 per cent of Plus Ultra's book, compared with 60 per cent five years ago.

At preliminary meetings — often held in Paris, partly to deceive the Spanish press corps — senior managers from both companies established a good rapport.

We were very good at ge ting on well together," says Mr Burke. Plus Ultra, for its part, was highly impressed with the thoroughness of Norwich Union's due diligence proce-

Strategically, the real worth of Plus Ultra lies in the strength of its distribution net-work. "We think the prospects are tremendous. It is a good company that has a good relationship with distribution channels – agents and banks," said Mr Burke.

In Catalonia, Plus Ultra has developed a particularly sophisticated tie, underpinned state-of-the-art information by state of the art information technology, with the Banca Catalana, a regional bank which is a subsidiary of BBV. "It was the simplicity of the thing that appealed to me," says Mr Burke, "I've been around a long time, but I never thought it would be in Barcelong that I would find some long that I would find some-thing that would really impress me."

With the backing of Norwich. Plus Ultra is now which, Files of the seeking partners to develop the co-operation elsewhere in Spain. Norwich Union, meanwhile, is keen to look at the possibilities of using the technology elsewhere in its European operations. in its European operations.



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### CONSOLIDATED FIGURES as of March 31, 1991 (Amounts in millions)

Shareholders' Equity and

Minority Interests	Ptas. 174,992
	(US \$ 1,651)
Customers Funds	Ptas. 1,854,33
	(US \$ 17,496)
Total Assets	Ptas. 2,506,67
	(US \$ 23,651)
Loans and Discounts	Ptas. 1,296,70
	(US \$ 12,235)
Net Income for the Period	Ptas. 11,677
	(US \$ 110)
Net Return on Equity	27.05 %
Net Return on Average Total Assets	1.93 %
Number of Employees	11,825
Number of Branches	1,678

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### SISTEMA MAPFRE

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# Richard Lapper traces the extraordinary success of Mapfre From semi-bankrupt to star

### "IT IS a unique case in the history of world insurance," observes one prominent Spanish insurer, commenting on the extraordinary growth of Mapire. Spain's biggest insur-

within 40 years, Maptre has been transformed from a semi-bankrupt insurer of workers' compensation risks to become

the country's most successful insurer. Last month, the group posted a 37 per cent increase in pre-tax profits for 1990.

Business rivals may dislike Mapfre's stubborn indepen-dence - the company has never joined the country's industry association Unespa for example - but most respect its efficient manage-

ment and commercial acumen.
"Mapire has done a great job in its professionalism, training, and the way it decentralises decision-making. It is growing at an incredible pace. It is the only insurance company in Spain that has a real international strategy," says Mr Man-uel Vivas, general manager of brokers Gavial Alexander.

Much of this success is attributable to the singular leadership of Mr Ignacio Her-nando de Larramendi y Moo-tiano, the company's veteran president who retired earlier this year.

Idiosyncratic and publicity-sby, Mr Larramendi was inspector of insurance at the economy ministry when, in 1955, be was invited by Mapire's board to take control

of the company.
Founded in 1933, Mapfre was by the mid-1950s verging on bankruptcy. Mr Larramendi insisted on an austere approach. "The first thing he did," recalls Mr Alberto Manzano, general secretary of Mapfre, and an authority on the history of the company, "was to reduce his own salary and sack the company's chauffeur."

Mr Larramendi eschewed the expense-account lifeatyle favoured by his competitors. Within the company, be encouraged his senior manag-ers to share the services of sec-retaries, establishing a business ethic which permeates every aspect of the company's activ-

ity.
His other main priority was to diversify the company's underwriting activity away from the workers' compensation business, which in 1955 accounted for 75 per cent of its premium income.

Mapfre began insuring lor-ries and buses and writing life onic local life market. In the mid-1980s, the company began ish market was increasing. So

the state of the s

writing motor insurance and industrial risks business.

Mr Larramendi emphasised the importance of tight underwriting standards. Influenced by the experience of US insurers such as Factory Mutual, he introduced risk-control technologies offering a reduction in

niques, offering a reduction in premium to companies that agreed to introduce sprinkler systems to reduce the risk of fire, or safety systems to

Mr Larramendi eschewed the expense-account lifestyle favoured by his competitors

reduce the risk of accidents. The result was a tightly run, efficient company with good underwriting results. Mapfre's expense ratios (expenses to premiums) are among the lowest in the Spanish insurance industry, especially in the troobled motor sector.

According to Mapfre Corporacion's general director, Mr Domingo Sugranyes, Mapfre's organisation minimises hierar-

chy and maximises the involve-ment of middle management in strategic thinking: "Bureau-

cracy exists, but we try to make it as little as possible."

Three other steps have been pivotal for Mapire's later growth in the 1970s and 1980s. Like other Spanish companies, it had distributed its insurance products via semi-independent agents to which it paid com-missions on sales. In the late 1960s, Mr Larramendi began to increase control over this distribution network, reducing the independence of agents and making their payment depen-dent on underwriting results as well as on sales of insur-

He also secured a strong capital base, which paved the way tal base, which paved the way for the rapid expansion of the last ten years. The company's investment strategy has been successful, too, with prime-site properties in Madrid and Barce-lona rising in value in spectacu-lar fashion in the late 1960s. Organisational reforms introduced by Mr Larramendi in the late 1970s have also proved to be equally crucial.

As a mutual insurer owned

by its policybolders, Mapfre Mutualidad was limited in the extent that it could raise capital from the markets. However, by demutualising the company, Mr Larramendi might have rendered it vulnerable to takeover, especially at a time when European interest in the Spaninstead. Mapire opted to create a new listed company, Corpora-cion Mapire, in which the par-ent, Mapire Mutualidad. retains a 52.4 per cent majority. Mapfre's agricultural risks and information-services sub-sidiarles are linked to the Mntual. Separate life insurance, reinsurance, life, prop-erty, credit and technology subsidiaries are linked to the

subsidiaries are linked to the Corporacion.

With profits growing rapidly, Mapfre has restricted dividend growth and reinvested earnings into the company. In addition, there have been a series of rights issues. Shareholders' funds of the Corporacion have increased from Phal.1hn in 1979 to Pta50.3bn in 1989, market capitalisation rising from Phal.1bn to Pta154.9bn over the same period.

Mapfre has been most active

Mapfre has been most active in Latin America, reflecting Mr Larramendi's desire to make it the dominant insurer in the Hispanic world, Against the international trend, Mapfre has been buying heavily, establishing a significant presence in

Chile, Mexico and Puerto Rico. It also has subsidiaries in Portugal and Italy, and has recently expanded its activities in London, having bought MAP Securities, a securities house, possibly as a first step towards developing fund management. developing fund-management expertise. More recently, again fulfill-

ing one of Mr Larramendi's ambitions, Mapire has established a bank, complementing its home and motor insurance, life insurance and mortgage and consumer loans services with a deposit taking facility. This completes the range of financial services offered by the group at a time when Spain's banks are all examining the possibility of selling

insurance products across their counters.

By the end of this year, Mapfre expects to have 50 branch offices established throughout Spain, and hopes eventually to have bank units attached to all of its 1,500 insurance offices. Unorthodox this may be, but unorthodoxy has served Mapire well in the past. \* B A

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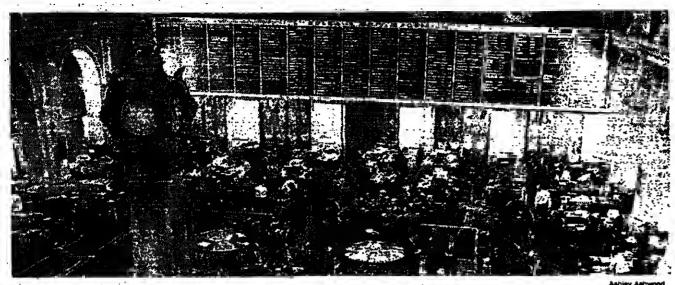
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EAN FINAN

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David Owen on electronic evolution at the stock exchanges

# Regionals seek new roles

square-metre trading room of the Barcelona Stock Exchange is awash with dealers. Middleaged men haggle good-hn-mouredly as we thread our way through them to get a better view of the ornate chandeher. Dark stone arches provide an austere backdrop. A computer terminal sits incongruous and neglected near the middle of the room.

But appearances can he deceptive: these are not stock traders but members of the local Tuesdays-only commodities market. In fact, Spain'a three regional stock exchanges (in Barcelona, Bilbao and Val-encia) risk being made largely redundant by the espousal of electronic trading as part of a far-reaching market reform executed in July 1989.

More than 90 per cent of trades are now conducted on a screen-based computer-assisted trading aystem (Cats), although face-to-face dealing continues, chiefly for small capitalisation stocks. After Cats was brought in, Barce-lona's sbare of the overall Spanish market slid quickly from 17 to 10 per cent, although the decline bas since

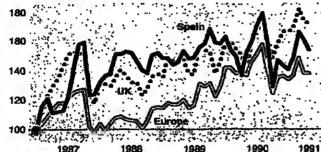
levelled out. In Barcelona's case, according to Mr Walter Scherk, assistant managing director, the exchange could "tick over as at present" for some time since it still makes money. But generally speaking, the regionals are casting around for new strings to their respective bows. All four exchanges, including Madrid, are involved in plans to establish an efficient fixed-interest market. "What we are going to do is provide an electronic aystem for the

current demsterialised over-the-counter market," says Mr Pedro Vinolas, head of research at the Barcelona exchange. Madrid's target is to lift to 50 per cent, from just 5 per cent at present, the proportion of its overall business that fixed-in-terest instruments comprise. It expects rapid growth of the country's underdeveloped insti-tutional investment sector to

propel it towards this goal.
As Mr Luis Carlos Croissier, chairman of the Comisión Nacional del Mercado de Valores (CNMV), Spain's stock market commission, has said: If there is a characteristic that sets our stock market apart from others in Europe, it the minimal role played by collective funds and institutional investment."

The reform also led to the creation of 57 brokers, subject to strict capital adequacy requirements, who are now jos tling for business amid projections that many will not survive. Competition will intensify at the start of next year when fixed commissions — currently pegged at 25 basis

How the market has moved FT-A World Indices in \$ terms



points - are abolished. In fact, informal discounting is already taking place. "The average charge is about 15 hasls points," says Mr José Luis Feito of the broker Asesores Bursátiles (AB). "That is a fig-ure we have heard from clients pushing us to reduce our brokerage fees."
The brokers fall into three

broad categories: those who have teamed np with domestic or foreign bankers; a few diversified independents; and those who are trying to turn them-selves into no-frills discount

In the early days, it was widely assumed that the bank-backed institutions would prevail. But now opinions differ as to which firms will be most

1990 1991 Mr Feito still feels that the comportment of the banks is his biggest worry. "If a cus-tomer works with the securi-ties house affiliate of a com-

mercial bank, be gets a much

better price for pure banking services than if be goes through us," he says.

By contrast, Mr Francisco
González, chairman of FG, another independent broker, feels that the lackadaisical approach of many bank-affili-ated brokers has enabled firms like FG to thrive. "We succeeded because the banks used stockbroking firms as an exten-

sion of their operations with-out putting any commitment into it." he says. The comments of Banco Zaragozano president Mr José Ramón Rendueles help to add

substance to this view. Mr Rendueles was "not very much in favour" of the bank's decision to invest in a broker, "I don't think it will be a very profitable business in future," he

says. Cats is universally rated as a success for making the market more efficient and transparent nearly two years on, but a vari-ety of other problems remain.

■ The Madrid stock market index is still well down on pre-Kuwait invasion levels, despite something of a rally in March. ■ New listings are rather infrequent. AB's Mr Feito hiames this fairly and squarely on Spain's "severe" treatment of capital gains. (The top rate of capital gains tax for individu-als is 56 per cent, treated es an integral part of income tax.)
"There are many large and profitable Spanish companies that are not quoted solely because the tax treatment of capital gains prevents it," he

says.

The market retains a clubby image. Most observers accept that this will take time to change, despite the consider able powers now vested in the CNMV, and despite the credihility this body gained through the penalties doled out in the caso Repsol for irregularities during the \$1.1bn part-privati-sation of the hig energy con-

"We have strong regulations the problem is making them work," says Mr Sebastian Ubiria, a CNMV adviser. "In this country it is normal to go from no regulation to very strong regulation but for the regulation not to work."

Mr Ubiria says that the two higgest problems the CNMV faces are insider trading and autocartera or the buying and selling by companies of their own Treasury stock. "It is the first time that these have been as administrative offences," he says. "That is a very important

cultural change."

The settlement system needs to be improved. Currently trades are officially settled on just one day a week (Friday) in which they actually took place, A new system, under which settlement would took place daily and a maximum of five days after the event, is in preparation.

Estimates of the likely implementation date for the new system range from January to Jnne 1992. In the meantime, many banks have started to operate an informal "rapport" system, whereby trades are effectively settled six or seven days after the event. Derivatives-trading looks different, too

# In place of the pit

NO PROFANE lapel badges. No gaudy traders' jackets indeed, no traders. The trading floor of Barcelooa's Mercado de Futuros Financieros (Meff), the Spanish financial futures exchange, is every Chicago local's worst nightmare made

reality.
Instead, a squat mainframe computer sits in the middle of a glass room, accompanied by two smaller back-ups and an emergency generator. The only people in the vicinity are a dozen computer-programmers and their support staff, along with three telephone operators. The combined electronic and

telephone-based trading system operated in Madrid by the Mercado de Opciones Financiero Espanol (Mofex), the Spanish options exchange, is similarly uncongested. In fact, as Mr José Luis Oller

 Meff's chief executive officer
 points out, "the Spanish regulations do not allow individuals to be members of the mar-ket". Consequently, locals – or individuals trading on their own account - do not exist. "We follow the marketmaking system with a number of banks

acting as marketmakers on screen," Mr Oller says. He cites three reasons why Meff, whose first contract was launched just over a year ago in March 1990, espoused an electronic approach to futures

■ It permits the exchange to be based in Barcelona, while many memhers are "happily working some 600km away in

It is cheaper than pit deal-

Spanish stock markets had recently moved to an elec-Mofex, in turn, cites low

osts as part of the rationale for adopting its combined trad-ing system; members do not need to invest in computer ter-minals. The exchange began trading four months ahea Meff. in November 1989, and was formerly known as OM

The name-change - implemented in February - fol-lowed a reorganisation of the exchange's ownership in the wake of the sale by the Swedish options group OM of its 30.6 per cent interest. This was beld through its OM International

"We saw it as rather natural for us to sell our shares to make it possible to have a broader ownership," says Mr Michael Konjstad, of OM. "We still have a royalty contract with Mofex, because they use our technology."

Though tiny by international standards, both institutions have established themselves relatively quickly and fairly

auccessfully. First-quarter trading at Mofex totalled 102,645 lots, the vast majority in its three-year notional bond option contract. The corresponding figure at Meff was 143,930 lots, with 63 per cent of trades in its three year bond future.

Both exchanges also offer shorter-term contracts based on the 90-day Mihor reference ratc. Meff last month launched a five-year bond futures contract following the Spanish Treasury's recent success in issuing five-year deht. It is not yet clear whether Mofex will follow suit with a matching option. "We think it is a bit premature," says Mr Ignacio Solioa, the Madrid exchange's financial director.

Under the present regulatory framework, Spanish deriva-tives markets are restricted to trading deht-related instru-We were born out of ments. ' the regulations for the official bond market, as an extension of it, and not properly speaking as a futures market." Mr Oller

New rules specifically for the derivatives markets are in the pipeline, however. "We have finished a draft, and the aim is to have it out by the summer. says Mr Sebastián Uhiria, a adviser at the Comision Nacional del Mercado de Valores (CNMV), the stock market commission that is expected to be responsible for regulating the Industry under

the new regime.
Once these rules are in place, new derivative contracts in currencles and stock indexes are forecast to follow in short order. Mr Oller expects a stock index future, as well as both peseta-dollar and peseta-Deut-sche Mark contracts, to be up and running by the year-end.
"We are making an effort to
get an index that is independently calculated," he says.

Oversbadowing such plans

and much else at present,

may result in the merger of the two exchanges, or at least sig-nificant changes in the manner in which individual derivatives contracts are distributed

between Barcelona and Madrid The case for one exchange rests on efficiency; simply stated, Spain is not a log enough market to support separate futures and options trad-

ing arenas.
Though logical, however, this path is fraught with intractable political difficulties. Concentrating derivatives in Madrid would offend Barce-lona, which is extremely sensitive to the capital's increasing predominance as a financial centre. Shifting entirely to Barcelona, on the other hand, is hardly likely to appeal as a course of action to the Madrid Stock Exchange, which Mofex's largest shareholder with a 20.2 per cent stake.

In a hid to carry the day, the Generalitat - the autonomous government of Catalonia. where Barcelona is located recently offered to put up Pta1bn to beln cover the cost of a merger, provided the resultant entity was Barcelona-

Should political sensibilities indeed contrive to prevent an out-and-out merger, the impending proliferation of con-tracts may lend itself to a situation where related families of futures and options are based

at the same exchange. Says the CNMV's Mr Ubiria: "Many people are now suggesting that the rational division of work is not between futures and options but between prod-

Meff's Mr Oller at one point hints at such a solution. "It is possible that we would give sibility for stock index futures and options," he says. He insists, however, that "a

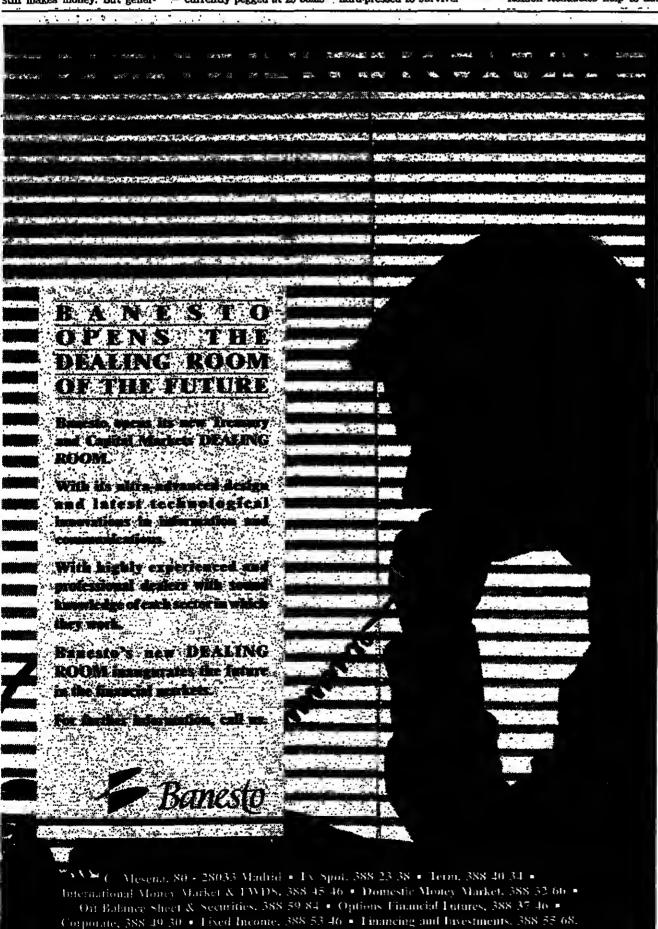
condition for a merger is that the exchange be based bere". "Our idea is to save some market activity in Barcelona hy having derivatives here," he Mofex's Mr Solloa says sim-

ply that the final decision

depends on the sbarebolders of

the two exchanges, "It is possi-ble that both could survive sep-

arately," be says. David Owen



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David Owen profiles Repsol, the integrated oil company

# Gas-distribution merger is likely by end of the year

MR OSCAR FANJUL is a dead ringer for some of those elegant 17th-century noblemen wbo populațe Diego Veláz-

quez's paintings.
But the bearded and personable Mr Famili is less likely to be seen adorning the Prado museum than the boardroom of Repsol, the integrated oil company which is Spain's largest private-sector industrial group in revenue terms.

Repsol chairman since 1986. Mr Fanjul likes to refer to him-European oil company chair-

Mr Fanjul believes the company "is big enough to have critical mass". There Is no likelihood of a foreign partner

Large hy Spanish standards it certainly is, but Repsol, which reported net profits of Pta67.7bn (\$707m) on revenues of Pta1,571hn (\$16.4hn) in 1990, is only a second-tier energy company from a global per-spective. By its own reckoning, the group is the fifth-largest oil company in Europe. in refin-ing, one of its strongest legs, with domestic capacity of 720,000 barrels per day, or some 60 per cent of the Spanish

total, it stands "about tenth" worldwide. Mr Fanjul is nonetheless confident that the company - which also boasts substantial petrochemicals operations and heneficially owns over twothirds of Campsa, Spain's principal transporter and retailer petroleum products - "is big enough to have critical mass". There is no question of a foreign partner heing brought on hoard, except for isolated ventures, and Mr Fanjul professes to be "not interested" in large acquisitions, because "the prices being paid are very high".

In 1989, the group did acquire a relatively small presence in the UK, by buying Car-less Refining & Marketing and Carless Petroleum, which specialise in high value-added as solvents, white oils and dril-

Repsol began operations only in October 1987, following a reorganisation of the oil and gas husinesses then owned by the government's Instituto Nacional de Hidrocarburos

It was part-privatised in 1989 in a \$1.1bn operation that was much the largest ever under-taken on the Spanish capital markets. INH still holds about two-thirds of the shares, a further 10 per cent of which are

can hands.
The privatisation was the second-higgest that year after the mammoth sale of the UK water companies. The British flotation was "one of the rea-sons why we couldn't sell a

sons why we contint the series a larger proportion of the shares," Mr Fanjul says.

According to Mr Fanjul, the discipline instilled by moving into the private sector and the reporting requirements arising from the group's New York Stock Exchange listing have

istics is that we operate as a private company," he says. "We have introduced professional managers; we don't have politicians running the company. One of the things about a state company is that the management changes too

When looking for a weak link, analysts tend to point to the group's upstream activities; the company last year prodoced only about a quarter of

weakness, admitting: "You would always be bappy having 200 per cent instead of 25 per cent of your requirements."
But, he says, tha group is "very bappy not to have acquired more reserves at the

prices being paid".
Nor is the chairman intent
on making good the shortfall
at breakneck speed. "We are spending around \$100m a year on exploration, which is not an exceptional figure for a com-pany of our size," he says. "We are not hullish about the evolureason we have not made important acquisitions of

Much more of a strategic priority is natural gas, which has nistorically been under-used in Spain, as recently as 1983 accounting for only 2.7 per cent of primary energy con-

The group hopes to finalise details for a merger of its gas-distribution assets with those of La Caixa, the big domestic savings bank, to form one of Europe'e largest gas utilities by the end of the year.

level of foreign interest in

Spanish government deht.

"in the first quarter of this year, the bank did 70 per cent of the foreign volume it did in the whole of 1990 – which was

a good year." says the Banco Santander de Negocios capital

markets executive. "It is satis-

fying for us, although I am pretty tired."

bonds in the hands of foreign-ers soared by 260 per cent in the first 12 weeks of the year,

to approximately \$12bn. Non-resident holdings of Treasury hills rose more sedately to about \$1.5bn.

The principal reasons for

Spain's current attractiveness are two-fold.

First, peseta deht combines high real yields with a hard (i.e., ERM-constituent) cur-

rency. Second, the government this year effectively abolished,

with effect from January 1, a

25 per cent withholding tax on

interest paid to most non-resi-

dent bondholders.
The lifting of the withhold-

ing tax stemmed from the gradual realisation that with the tax you have little chance

of real foreign interest in your

All told, the value of Spanish

ate a gas company of medium size at international level, and we will do this by merging 13 of the 15 Spanish distribution companies." Mr Fanini explains. "It is an area of growth for us."

The agreement in principle with La Caixa has cast considerable doubt over the future of the 10 per cent stake held hy British Gas in Catalana de Gas, the country's biggest gas company. Repsol owns 17 per cent of Catalana, while La Caixa Bank lending limits saw a rise in commercial paper, but now ...

# Old credit routes are back

LAST YEAR'S explosive growth of the Spanish commercial paper market underlined the truth of the adage that if you attempt to regulate a market - in this case, the credit market - somebody will craftily unregulate it.
An estimated Pta7,000hn

(\$70hn) of the pagares de empresa were issued last year by hundreds of Spanish companies. As little as six years ago, this market scarcely existed.
It was the Bank of Spain that lit the blue touchpaper in 1989, by deciding to impose rigid lending limits on domestic banks in a bid to cool the economy. This came a few months

after a measure which effec-

Government debt: David Owen explains why Spain is so attractive to foreigners

New tax rules will speed repayment

any non-Spanish loans with the Bank. The combined effect left cor-

porations who were desperate for capital to fund expansion and to make strategic invest-ments ahead of the single European market in an invidious position - which, of course, is exactly what the Bank intended.

Many of them resolved the problem by the simple expedient of getting up and finding their own lenders. In the process, they often discovered that this did not cost much more than borrowing from a bank

tively put foreign borrowing anyway: there were plenty of off-limits by requiring companies to deposit 30 per cent of appetites had been whetted by the returns that the fledgling commercial paper market had already been yielding.

"When you can get 15 per cent, it is hard to put your money in a bank account," says Mr Alvaro Pernas, of Banco Santander de Negocios. Between 1987 and 1990, those who remained in the market have been outperforming any-one who invested in three- or five-year bonds," he adds. Borrowing ehort-term also suited the paper's issuers, who were understandably reluctant to lock into high interest rates

Other tactics recently employed by the Treasury to

lengthen Spain's debt maturity profile have included borrow

ing in other currencies - ecus, dollars and (Euro) French

francs - whose markets are more at home with long-term debt, and cranking down inter-est rates on its one-year Trea-

sury bills. This has led to a decoupling of bill rates from

the very short-term official

intervention rate set by the Bank of Spain. The Bank is committed to keeping interest

rates high to stifle inflation. Borrowing in non-peseta markets also helps the Trea-sury to avoid the pitfall — of which Mr Conthe is all too well

aware - of locking in excessively high yields for unaccept-

ably long periods. "It is a typical dilemma," he says. "How do you shift the debt profile

longer term when you want to bring long-term yields down?"

The party which the rapid growth of the market emphatically did not suit was the central bank, whose attempted credit squeeze was comprehen-

**Borrowing short-term** also suited the paper's issuers, who were understandably rejuctant to lock into high interest rates

With the credit restrictions now scrapped and the 30 per cent rule recently lifted, it looks as though the market for pagares may have shot its bolt, since companies once again have a full menu of borrowing options available to them.

options available to them.

To compound matters, the standard 25 per cent withholding tax has been abolished on government paper. The first ripples of concern over corporate creditworthiness have also rate creditworthiness have also emerged, following the default of one substantial borrower in the market earlier this year. Not that anybody expects the market to atrophy over-night. An active secondary market in the securities has sprung up, and an electronic clearing system is in place. But the rate of growth is widely predicted to slow markedly. Observers feel that small companies will return to their banks while larger ones may seek to borrow abroad where they should be able to raise

funds more cheaply "I think there will be a lot of foreign borrowing in prepara tion," says Mr Francisco Gonz-ález, chairman of FG, the independent broker. "I would not be at all aurprised if six big hulge in international

Such a development might well underline the truth of the adage that every cloud has a silver lining. A necessary con comitant to non-peseta denomi nated horrowings would presnmably be a home-grown currency swaps market. "Yes. we are working on that," says Mr González enigmatically.

GROU

# netroleum-based products such

now in various North Ameri-

"helped us a lot".
"One of our main character-

its refining needs.

Mr Fanjul acknowledges the
admitting: "You

tion of crude-oil prices; for that

MR ALVARO PERNAS has not markets," explains Mr Manue Conthe, the youthful chief of the Spanish Treasury. been getting enough sleep lately. The dark rings under his eyes attest to the surging

In practice, non-resident hondholders have been kept waiting for their tax reim-hursement by a cumbersome claims procedure which can take months to work its course. But new rules to speed up repayment, making use of the Bank of Spain's book entry system for Treasnry instruments, are under formulation and are expected to be in place in June. Reimbursement should then be possible within

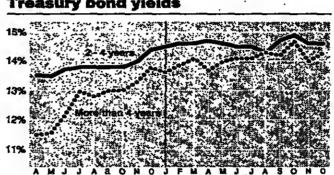
one or two days.

The idea is that the foreign investor will not even notice that the tax has been withheld," Mr Conthe says. "What is important for us is to have some means of telling non-resi dents from Spanish residents who still have to pay the tax."
According to the Treasury chief, the new rules will also contain a clause, "following the UK tax code", to prevent "coupon washing" by Spanish

The Treasury has good rea-son to keep foreign investors sweet even though it has already achieved its funding targets for 1991: Spain's budget deficit is forecast to fall to 0.5 per cent of gross national prod-

residents to escape the tax net.

### Treasury bond yields



Their explosion of interest, after all, has helped its efforts to lengthen the abnormally short maturity profile of its debt, build a credible market in Spanish medium-term paper and relieve its heavy short-term payments burden. No less than 54 per cent of Spain's overall stock of debt comes due this year, according to Treasury officials.

In contrast to prior years, when 12-month Treasury bills took the strain, three- and fiveyear bonds have this year emerged as the Spanish gov-ernment's basic tool of financ-

This has lifted the average length to maturity of govern-ment debt to around 25 years from a low-point of 1.3, according to official estimates. At the end of 1990, nearly 58 per cent of outstanding debt was in the form of instruments whose term was 18 months or less.

The Treasury has aven started to hold monthly auctions of 10-year honds, although Mr Conthe says that instruments will not be placed. "Issuing 10-year paper is some-thing they have been trying to do for two years," according to Mr Pernas.

Another peculiarly Spanish instrument, which at the end of 1990 accounted for fully one-

MR MANUEL CONTHE, the Spanish Treasury chief, has a sense of humour to match his

works of Walter Bagehot, whom he regards as one of Mrs Thatcher's favourite econo-

mists.
In an essay entitled A Uni-

be viewed as a potential can-tral bank governor, was deeply involved in the drafting of Spain's Emu proposals, tabled in January, which supported Britain's "bard Fen" pleasure to

Britain's "hard Ecu" plan up to a point. But rather than create

a new 13th currency (the hard Ecu), Spain suggested "harden-ing" the existing basket by making sure it did not lose value against those currencies

not devaluing whenever there was a European Monetary Sys-tem (EMS) realignment.

ish proposal even more mar-ket friendly," he says. "Wa saw a number of circumstances

that made us feel it made sense

"We tried to make the Brit-

Profile: Manuel Conthe

The costliness

fifth of outstanding govern-ment debt, is meanwhile being phased out. The 18-month Pagaré del Tesoro is a form of promissory note that pays below market rates of interest to the financial institutions obliged to hold them and the individuals attracted by the freedom from fiscal reporting

requirements they offer. Ironically, their discontinuance has initially worked counter to the government's deht maturity objectives, since tha tendency was to replace them with shorter-term Treasury bills.

From next month, however Pagaré-holders will be able to exchange their investment for a new six-year instrument which will yield just 2 per cent and be known as Special Pub-lic Debt. The carrot will be the new instrument's guaranteed tax-exempt status.

"It was a compromise by the government which is not ready to grant a tax amnesty but wants to provide an honour-able way out to current bolders Conthe says. "According to the draft law, the bnyers may deduct their investment in these instruments from past income discovered by the tax

authorities."
According to some estimates, black market money in circula-

We had to strike a balance between our desire to lengthen the maturity profile and the fact that it would have been unwise from a monetary and budgetary viewpoint to lock in high yields."

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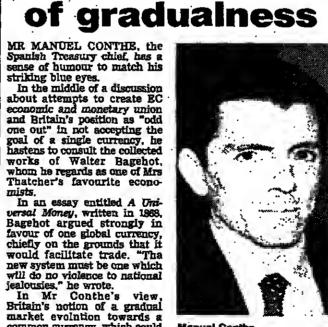
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Manuel Conthe

market evolution towards a common currency, which could become the single currency if governments decided so later, is like "letting people make up their minds what side of the road to drive on." It is very costly for the market to regulate itself," he says.

Nonetheless, the 37-year-old civil servant, who is starting to be viewed as a potential canto support the British proposal as a transitional stage on the way to Stage Three [full monetary union with a single curon the practical logistics of

moving towards Stage Three, Mr Couthe feels that there are a few "politically linked" ele-ments which make it "very hard to make progress on one without progress on another". "My personal impression is that, if there were a clear com-

mitment to convergence in terms of inflation and budget deficits, the Germans would be much mora forthcoming in devising Stage Two [the transi-tion phase], he says. "I think they are taking the view of not being ready to move on the monetary front until they have tangible evidence that everyone is taking the idea of con-vergence on inflation and budget deficits seriously."

# FINANCIAL TIMES CONFERENCES SPAIN'S ROLE IN THE **NEW EUROPE**

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### AND INVESTMENT

There's life still in the Spanish bids-and-deals market, reports David Owen

# Integration may spur mergers

come by, but the stampede to buy into Spanish companies that started when Spain joined the European Community in 1986 has calmed down.

Bostowing short

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Observers state that the Gulf war "really knocked the stuff-ing out of" the bids and deals market, although the number of offers doing the rounds looking for financing has again picked up since the war ended. This followed a moderate year in 1990, when spirits were two very large transactions in the final quarter. These were British Steel's prospective pur-chase of 45 per cent of Aris-train, the private steelmaker, as part of a joint venture; and Guinness'a agreed hid for Cruz dal Campo, Spain's largest brewer. The Guinness deal was

worth a hefty £533m; it is thought that the British Steel

transaction would weigh in at

A NEW hotel opened recently

in even the best-lined pocket.

But for businessmen in town

trying to secure an acquisition, the pricey premises may be

worth every penny.
The botel only provides

suites, and these come com-plete with individual board-

rooms and every extra, from

personal computers to multi-

lingual secretaries. The foreign

corporate buyer will need

need every business prop available as they sit down to deal

Acquiring a Spanish com-pany can involve crossing a fiscal and legal minefield, and no time, effort or money should be

instant market share in an expanding economy that can be dramatically upgraded by

importing management skills are often lucrative.

In the past year, Crédit Lyonnais has acquired two

banking natworks in Spain; Guinness has bought the big-gest domestic brewery; British Steel has purchased the most

profitable steel producer in pri-

vate hands; and Elf Acquitaine has gained a 30 per cent foot-

hold in the main private-sector

But the acquisition trail has

every inch of the luxurious space to pace about in, for his negotiations are likely to be torturous; and his advisers will

Madrid, which blows a hole

Various subsidiary factors are cited for the decline in

■ The elevated price aspira-tions of many sellers — Peo-ple want the same multiples as in 1986. That isn't realistic any more," says Mr Juan Perea of Coffir an investment company.

Most of the big deals have already been done - "There are very faw companies in hot sectors that don't have foreign participation," according to another observer.

The dollar's weaknass last year - this had "a significant impact" on the low number of US-related transactions, according to Mr Colin Blessley, a corporate finance partner with Coopers & Lybrand, in

All of this is not to say that there is not still life in the Spanish market. Participants reckon that with full EC integration beckoning, more com-panies will decide to merge to achieve critical mass.

Some will choose domestic partners, but there are compelling reasons for others to court foreign companies. According to Price Waterhouse partner Mr Augusto San Segundo, those in technologically advanced sectors will tend to seek ties with non-Spaniards. Elsewhere, he says, "size is what matters, so another domestic company will do just

In seeking to merge, compa-nies would be following the example of some of Spain's best-known banks and utilities. Late last month, Hidrola and Iberduero, the two large pri-vate electricity utilities, announced that they were in "advanced and serious" negotiations to create a new com-pany. Meanwhile, Repsol and La Caixa are attempting to merge their gas distribution

A veritable spate of banking mergers is gathering momentum in pursuit of critical mass. Until earlier this month, Banco Bilbao Vizcaya (BBV) - tbe product of a marriage between Banco Bilbao and Banco de Sanco Bhoso and Banco de Vizcaya - was Spain's largest bank. It has since been out-stripped first by the agglomera-tion of state-owned institutions into Corporación Bancaria Espanola and then by the Banco Central-Banco Hispano

Some also expect Spain's strict new accounting regula-tions (see this page) to spur more of the country's family businesses to sell out as they realise the full enormity of what is proposed. Such busi-nesses still form the backbone of Spanish industry, employing more than 85 per cent of the

gets that will be available.

the sharebolders and directors, and a very broad level of information on sales volume," says closure and filing requirements will change that."

about how this is going to work, at least in the initial

It is not just a target's previous fiscal practices that might be an issue, but the manner in which the seller proposes to minimise capital gains liabil-ity. Since the closing of a widely used loophole on Ash Wednesday 1989, schemes devised to achieve this end have ranged, in the words of one market watcher, "from the highly illegal to the imagina-tive and secure".

The inspiration for this creativity is a top rate of capital gains tax for Individuals pitched at 56 per cent and treated as an integral part of income tax.

Says Mr Blessley: "Any Spaniard thinking about doing a deal over the next couple of years will have put in place a structure to make sure some of the amount avoids the Spanish tax oetwork."

But relief may be at hand. Reforms are in the pipeline which could reduce substanwhich could reduce substantially the capital gains levied on assets held for long periods. Under current proposals, according to Mr Blessley, "if you have owned a business for 20 years or more, capital gains to write the core." tax will be zero."

From a buyer's perspective, the accounting reform will sooner or later produce an exponential increase in the amount of financial information concerning potential tar-

"Historically, the most you might have got was maybe the share capital, the identity of Coopers and Lyhrand's Mr Blessley. The changes in dis-

Mr Blessley harbours doubts. however, about just how rap-idly the Mercantile Register where accounts will be lodged - will begin to provide an effi-cient service. "The Registry will be literally hombarded with company accounts," he says. "One has to be sceptical

Serious foreign buyers will still be advised to conduct due diligence, however, with Spain's widespread tax-evasion problemproviding a strong motivation for doing so.

been created

firms can sign statutory audit reports.

# A credible exit from the neolithic age

The new accounting regulations offer . . .

A REVOLUTION is taking place in the bitherto arcane world of Spanish financial reporting. For many Iberian finance directors, the effect will be akin to marching out under arc-lamps after a very long spell in a very dark dun-

"The whole process of going from virtually nil disclosure requirement to what is a fairly complete set of accounts is causing a tremendous amount of heart-searching among companies," says the Madrid-based partner of one of the Big Six international accounting firms. Spain's 1986 entry into the European Community committed it to implementing the EC's company law directives. The Gonzalez government has opted to attempt to do this

A register of auditors, which have been popping up like mushrooms at the prospect of all the new business, has

with the minimum of delay. The upshot is that a country tbat, until very recently, was positively neolithic in financial reporting terms will be dragged into the modern age with disconcerting rapidity. The reforms have updated the Audit law, the Companies

Act and the Plan General de Contabilidad, the general chart of accounts. The main points to bear in mind are as follows:

An official register of authorised auditors - which have been popping up like mushrooms at the prospect of all the new business - has been created. Only registered

■ Commencing with the year ending December 31, 1989, Spanish companies must lodge their accounts with the Mer-cantile Registry (an institution similar to the UK's Companies House), where they are available for public inspection. Previously, there had been no fil-ing requirement whatsoever in

beginning January 1, 1990, there is a statutory audit for medium-sized and large compa-

Commencing with the year beginning January 1, 1991, the general chart of accounts must

According to Madrid-hased accountancy firm partners, the new-style and newly available accounts should be reasonably accessible to non-Spanish readers, although there are likely be some problems of interpretatioo. These could arise sometimes from unfamiliar presentation and/or conventions, and sometimes from transitional measures. Potential stumbling blocks include

the following.

Profit and loss account: Spanish companies will classify expenses by their nature, er than by the reason for which they were incurred, as is UK practice. Balance-sheets will be presented in the horizontal east-west format, rather

than vertically. Notes: in the words of one observer, the notes to the accounts of Spanish companies will be "almost as voluminous as those to British companies" There is currently no Spanish information requirement on directors' shareholdings or political donations, however. In addition, directors' remuneration need only be disclosed in total, and there is no obligation to disclose the value of land and buildings where it differs significantly from the value in

financial statements. Leasing: The capital cost will be included as an intangible, not a fixed asset, because, it is argued, the lessee does not become the registered owner of the Item until payments have been completed.

Pension liabilities: There will be a transition phase for the translation of accrued pension liabilities. According to Mr Ian Angus, a Coopers & Lybrand partner: "It will be 15 years before we are up to full accrual basis for all pension liabilities." He adds: "The transitlon provisions are very obscure; nobody really knows exactly bow the accounts for 1990 should be prepared."

tion phase will also apply to exchange losses arising from

foreign debt. One of the government's main motivations for pushing the rules through so quickly was fiscal: tax cvasion under the old regime was endemic. Accounting executives there-fore quail at the possible fallout from an element of the reforms that makes them responsible for reporting evi-dent fiscal irregularities. Says one: "This is not the optimum legal framework within which mutual trust between auditor best of all possible worlds."

Already, however, it seems clear that this particular stipu-lation is open to a variety of

One of the government's reasons for pushing the rules through so quickly was fiscal: tax evasion under the old regime was endemic

interpretations. "We will con-tinue to do what we did before," says Mr Augusto San Segundo, a partner with Price Waterhouse, "What we will not Waterhouse, "What we will not do is tell the fiscal authorities of any irregularity, however little. We are not civil ser-

In sum, it still remains unclear quite how smoothly these far-reaching reforms will click into action. But if they succeed in imbuing Spanish published financial information with greater credibility, they will be performing an immense service on various

■ Credit rating agencies should at last be able to get properly down to busine ■ Potential buyers and trade partners of Spanish companies should be taking less of a plunge in the dark.

■ The reforms may even belp the stock exchange to become a more useful vehicle for rais-

David Owen

## Buying a business in Spain

Even the steel industry is attracting foreign attention, though AHV's integrated plant in Bilbao is likely to stay in domestic hands

# It's a minefield

same family.

The acquisition by Bnpa, the UK bealth insurer, of Sanitas, Spain's largest private health.

found itself in is fairly typical, given the family share structure of most Spanish private, businesses. More than a corspared in order to come out safely the other side. Big acquiporate financier, yon have to be a marriage counsellor," says sitions take place almost every month, which means that it can be done, and the prizes an a London merchant banker with a long experience of deal-ing with feuding relatives dur-

ing with feuding relatives during Spanish acquisitions.

Bupa's problems made the news only because of the huge disparity of the sums involved. There are countless tales around of foreigners heing ripped off, paying 15 times earnings for companies whose real profits were a third of what had been stated.

The first "do" that a potential buyer of a Spanish comtial buyer of a Spanish com-

pany has to keep very much in mind is to call upon the skills of a regiment of accountants to go through the books. Mr Fern-ando Pombo, senior partner of Gomez-Acebo y Pombo, one of Madrid's leading law firms, stresses that, over and above everything else, the potential buyer must insist on proper, in-depth due diligence.

But the acquisition trail has also had more than its share of unexpected mishaps.

Germany's Benckiser bought a Barcelona-based, family-owned detergent company two years ago, and the following day was swept into a legal wrangle with Procter & Gamble of the US, which said it had already paid a deposit for the property to members (dissident ones, as it turned out) of the This goes a lot further than a tough accounting audit. There should also be a thorough legal audit, which goes through property deeds, employment agreements, supplier contracts

so do get help

bars, where confused business people swap "I was robbed" group a year earlier, is still keeping lawyers busy as both sides argue about the real net worth of the company. stories into the small hours, dark stories are told of real estate that was never in the company a name, of idle execuamnum para chutes, and of suppliers that have the morality of a highwayman and a contract that runs for 20 years.

Due diligence does not by any means end there. Mr Pombo warns that an environ-mental andit may be a more-than-wise move, and that prodthan-wise move, and that prod-uct liability is an issue that should be thoughtfully exam-ined. Anthorities may have turned a blind eye to a Spanish company'a habitual dumping of waste, and to its filthy clouds of poisonous fumes. Once under foreign ownership, however, officialdom might well insist that the same com-pany adhere to rigorous stan-dards that were once systemat-

ically flouted.

The second broad "do" has to do with attitudes, and is consequently less measurable. Foreign buyers might be better equipped to face hispanic busi-ness deals if they took a crash course in coping with different cultural standards.

cultural standards.

Some way down along the discussion line, the foreigner will coma across an approach to negotiations ("a souk-like approach," say the veterans at the game) that will draw on his reserves of patience. It is not just procrastination. The buyer

will bave to grapple with a for profit's sake might not nec-

essarily wash.

This leads directly to the "don'ts". What the potential foreign buyer in Spain should never do is rely on his own systems and on his experiences in other environments that may, superficially, resemble that of Spain. "Don't rely on verbal agreements." Mr Pombo warns. "Insist on agreements in writing and on proper con-

The other main "don't" may be something that the potential buyer is likely unwittingly to ignore, and by doing so could jeopardise the deal. No buyer should ever underestimate the tax implications of the purchase agreement for the vendors. The buyer might like to imagine the vendors laughing all the way to the bank, but in fact they are more likely to be worrying about fiscal authori-ties seeking around 53 per cent

of their capital gains.

Mr Pomho came face to face
with this problem when he
helped Guinness to acquire the heiped Guinness to acquire the Seville-based Cruzcampo brew-ery, which has more than a quarter of Spain's fast-growing beer market. The first problem was to identify the 170 mem-bers of the closely-knit, lan-downing aristocracy of Andalucia who owned the company. The second, and more complex one, entailed guiding them through the tax liabilities they faced as a result of the UK

group's £533m acquisition.
The foreign buyer will come across less sophistication and less experience than he may have bargained for. But the buyer will also come across a very positive attitude towards selling on the part of the ven-dors. With the sort of money that is changing hands, this is not altogether surprising.

# OF SPAIN'S FOREMOST BANK



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Today, we have 8 million clients; two thousand eight hundred offices; we are the Bank of 34% of the most important companies in Spain. This is our strength. This is our capacity for response in order to make of the BSV the international group par excellence in Spain and the Spainsh financial group par excellence on the international market."

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An 1996, the 1986 has been able to increase its market share with a 12.5% growth in resources.

In little over 8 months, the "Librerion" possissad account has obtained more than one million cleans and the "Cuerna Plus" high interes current account adds up to bolances above 500,000 million pescras. Consumer credits have risen above 455,000

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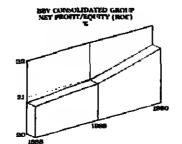
With four hundred thousand shareholders, more than 8 million customers, 30,000 employees and 2,600 offices, the RBV is first among Spanish financial groups.

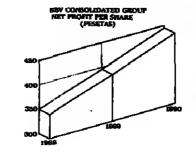
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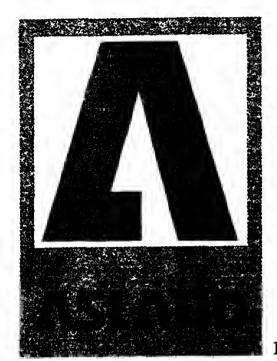
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FG Inversiones Bursátiles, S.A., a leading independent Spanish stockbroker, arranged an investment seminar in Madrid in April 1991 for an invited gathering of international institutional investors. As part of the



programme there were presentations from the following Spanish companies:



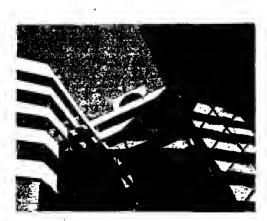
One of the ten most traded shares on the Spanish Stock Exchange.
Cement and ready-mix concrete are its main products, manufactured all over Spain, where Asland is the market leader, and Portugal.
With international investments in Europe and America, the Spanish Group ASLAND is integrated into Lafarge Coppée, the world's leading group in the field of construction materials. With total assets of U.S. \$1,218 million, the ASLAND Group in 1990 made a net profit of U.S. \$117 million, an increase of 17% over the previous year. Sales were U.S. \$600 million.

ASLAND is capitalized at U.S. \$1,300 millioo.



### **GRUPO ENDESA**

Endesa a State-owned holding company, is the leading producer of electricity in Spain. The Group is made up of seven companies, headed by ENDESA, Empresa Nacional de Electricidad S.A. Installed capacity represents 25% of the national total, and includes conventional thermal-generating, nuclear and hydroelectric plants. The electricity generated represents 35% of the national total.



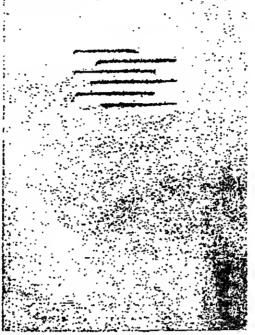


### VALLEHERMOSO S.A.

quoted in 1951, Vallehermoso is a mixed property and development company quoted on the Spanish Stock Exchange. Since the company's creation the average annual growth in its assets has been 25% compound.

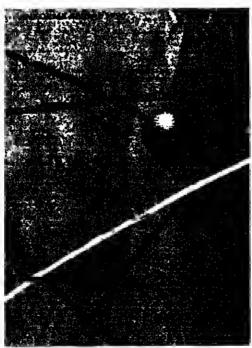
In 1989 Vallehermoso took over Corporación Inmobilitaria Hispamer S.A. and Inmobanif S.A., becoming thereby the largest company in its sector.

The consolidated profit in 1990 reached Ptas. 6,505 million, a 44% increase on



### **BANCO HISPANO AMERICANO**

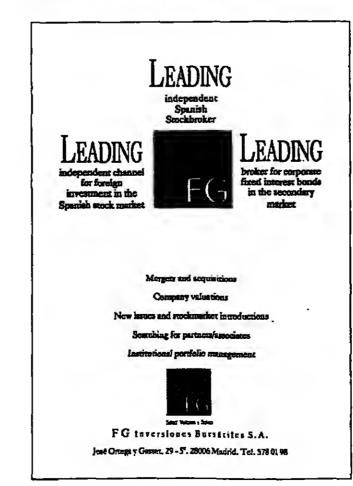
Banco Hispano Americano is the parent bank of the largest diversified financial group in Spain. Established in 1900, it is the only Spanish financial institution 1990 net profit; Ptas. 30,958 millio Number of branches: 1,462.



### **CORPORACION MAPFRE**

CORPORACION MAPFRE is the central holding company of one of Spain's largest insurance and financial groups. Its subsidiaries are grouped into six Operating Units: Life Insurance, General Insurance, Banking and Financial Services, Direct International Insurance, Reinsurance and Real Estate Development.

It is a subsidiary of MAPFRE MUTUALIDAD DE SEGUROS. Overall MAPFRE has over 1,600 offices in Spain, and operational investments in 15 countries, with estimated consolidated revenues in 1991 of Ptas. 300 BN.





both in Civil Engineering – bridges, tunnels, railways, maritime projects, hydraulies and roads – and in Building – industrial, urban and residential CURIERTAS is also involved, through its subsidiaries, in special cemen



### PORTLAND VALDERRIVAS, S.A.

Founded in 1923, Portland Valderrivas started its industrial activity with an annual production capacity of 50,000 tonnes of Portland cement. By 1972 the company had already achieved an annual production of 2 m. tonnes. In 1991 its new works at El Alto are alone capable of producing 2.8 m. tonnes. In 1985 Valderrivas acquired 70% (later increased to 80%) of the Picasso Tower project in Madrid. Promotion of the building started in December 1988 and ended in March 1990 with full occupancy of the building – which has 43 floors, over 78,000 sq. m. of office and shop space and 726 parking places.

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# **FINANCIAL TIMES** COMPANIES & MARKETS

Thursday May 23 1991

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CALCINE OF THE SPECIALISM SECURISM

INSIDE

**Courtaulds advances** by 11% to £186m



Courtaulds, the international specialist materials group, yesterday reported pre-tax profits 11 per cent higher at £186m (\$321m) for the year ended 31 March. Sir Christopher Hogg (centre), chairman, said the increase in profits has been achieved against a background of deterlorating by his finance director Richard Lapthorne (left) and managing director Sipko Huismans, asserted: "We have a firm business for the

More grief at Australian banks The Austrelian ANZ

country's three listed banks following the release of interim figures yesterday. Pre-tax profits fell 50 per cent, the group revealed. The bank also saw its charges for bad debts more than double in the six months. Mark Westfield reports. Page 18

Peru sews up its cotton.

Peru la struggilng to ehake up its cotton indusrefl is struggling to enake up is cotton incos-try – once the country's principal export – by liberalising trade measures and lifting export restrictions. However, production of Tanguis, an internetionally coveted variety which until now has been virtually unaveilable outside Peru, has been hit by a combination drought. scarcity of credit and increased terrorist attacks, Sally Bowen reports. Page 28

Sabena confirms talks with **BA** and Air France



British Airways, and Sabena are in advanced talks over a new part-nership which would see BA invest in e large direct stake in the finan-cially troubled Belgian airline. Sabena conirmed yesterday that the airline was in advanced partnership BA and Air France, the French national flag car-

rier, but that talks with BA were the mos advanced. Sir Colin Marshall (above). BA chief executive, also confirmed this week that the two companies were continuing discussions a new partnership following the collapse last January of the tripartite venture between Sabena, BA and KLM Royal Dutch Airlines.

End result for Japanese groups

The Japanese reporting season continues with year-end results from leading drugmaker Yamanouchi Pharmaceutical, Komatsu, the construction equipment manufacturer, Hiroeh-ima Bank, synthetic fibremaker Toray, and Oji Paper. All hut Oji enjoyed a rise in profits on the previous year. Page 18

**Market Statistics** 

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Cray Research
Devenish
Gramplan Holdings
Hiroshima Bank
HunterPrint

17 Macarthy 24 Manchester United 23 Royal Bank Scotland 25 Sabena 23 Sansui 24 Scapa

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# Renault and Volvo post poor results

VOLVO, the Swedish eutomotive group, yesterday reported con-tinuing operating losses for the first three months of the year, while Renault of France, its stra tegic partner, announced severely depressed profits.
The grand alliance announced

THE FINANCIAL TIMES LIMITED 1991

a year ago between the two com-panies, one of the most ambitious and complex restructuring operations under way in the European auto industry, is taking shape at a time when the finan-cial fortunes of both companies are being forced to a low ebb.

Yesterday'e announcement of quarterly results was the first attempt by the Franco-Swedish partners to co-ordinate their

partners to co-ordinate their financial reporting. The depressing figures highlight the scale of the task facing Mr Pehr Gylienhammar, Volvo chairman, and Mr Raymond Levy, Renault chairman and chief executive, the architects of the alliance.

Both companies have accepted that the fruits of the partnership will come only in the medium to long term, but in the short term hoth are having to take stern measures in order to bolster the creaking financial performance of their car and truck operations.

The substantial minority cross shareholdings now cemented shareholdings now cemented between Volvo and Renault mean that the two groups are having a

mutually negative impact on each other's financial results. In the western European car market (including eastern Germany), where sales remained virtually unchanged in the first four months of the year, Bensult suf-

fered e 4.5 per cent fall in sales volumes with its market share declining to 9.9 per cent from 10.4 per cent a year ago. In particular Renault has been

exposed to the sharp fall in new car sales in France itself in the first four months, where new car registrations fell by an estimated 16.1 per cent. This has been com-pensated in part, however, by a strong performance in Germany (including eastern Germany), the only European market still showing dynamic growth in new car

On the commercial vehicles

front Renault is still suffering continuing heavy losses from its Mack truck operations in the US. Mack truck operations in the US.

Volvo's car operations were
still operating at a loss in the
first quarter, as it battled with
the impact of the plunge in sales
in its three biggest markets, the
US, the UK and Sweden, as well
as in neighbouring Finland.

Volvo is being forced to take
drastic actions to improve the
industrial efficiency of its
operations. It said vesterday it

operations. It said yesterday it was aiming to have reduced its annual cost levels by SKr3bn (\$487m) by the end of 1991, and by SKr5bn by the end of 1992 when the property of the end of 1992 when the property of the statement of the property of the prope when the programme was fully implemented.

The immediate need for such fire-fighting operations by both companies underline the need to attain the considerable long-term cost savings they claim to have identified in their grand alliance. Yesterday's financial results add



Renault's Raymond Levy; depressing figures for one of the architects of the alliance with Sweden's Volvo's

# UK rent slump hits top property group

By Vanessa Houlder, Property Correspondent, in London

LAND SECURITIES, the UK's biggest property company, yes-terday aminomeed a 22.6 per cent fall in its net assets per share to 671p in the year to March 31, a decline that exceeded the City of However, the company's strong income flow led to a rise in pre-tax profits of 22.9 per cent

to £215:2m (\$872m). Land Securities is the undisputed beliwether of the UK property industry, accounting for a quarter of the value of the quoted sector. So the greater-than-expected drop in asset value represented more bad news for a sector already reeling from blows dealt over the past year.

Investors also found little comfort in Mr Peter Hunt's state-ment "It not yet clear how long the current problems will con-tinue to affect the industry or when growth will resume." property has to be reduced and the oversupply of accommoda-tion, particularly in the City of London, absorbed; this will take time," he warned.

This verdict is shared by most analysts, who forecast another sharp fall in values this year. Recession and oversupply are biting the property market in two ways. So far, the decline in value has been largely due to a rise in property yields, as inves-

tors demanded higher returns to. compensate for the oversupply and poor rental prospects of property. Land Securities yields have Jumped by 2.4 per cent to 8.4 per cent over the year. Yields may now be stabilising

- as they find support from the level of gilt yields - but falling rents are taking their toll on

asset values.

The oversupply of space and recession knocked an estimated 6.6 per cent off office rents last year, and will cut a further 15 per cent in the year to January 1992, according to the chartered surveyor, Richard Kilis. Overall, reuts are forecast to fall 8 per

Mr Colin Barber of Richard Ellis says capital values for the market as a whole have already fallen by 5 per cent since January (due, in part, to a steep rise in yields during March and ther 8 per cent to fall in the next

eight months.

These Richard Ellis forecasts created a stir when they were released to analysis a few weeks ago, prompting a cut in forecasts of Land Securities' assets to

between 675p and 725p.

In the end, the results were worse than even the worst predictions, resulting in a fall in Land Securities' shares yesterday of 9p to 521p. Several other

shares with large city portfolios also lost ground.

These declines are unsettling

for a sector that is already at a 22-year low relative to the stock market. However, it is not clear panies with March year-ends will fall as far as Land Securities. Analysts draw comfort from Land Securities' oddly robust performance a year ago, when its

assets actually rose in value.

If Land Scurities' worse-thauexpected performance was partly
due to last year's over-sanguine
valuation, then other results in the coming weeks may be better than feared.

# KLM falls into red with loss of F1630m

By Ronald van de Krol

KLM Royal Dutch Airlines yesterday unveiled a provisional net loss of Fl 630m (\$325m) for the year ended March 31, a sharp reversal from the previous year's net profit of Fl 340m.

The loss was stightly below the Dutch airline's earlier forecast of a deficit of F1 650m, and KLM's

a deficit of FI 650m, and KiM's shares rose by 5 per cent on the Amsterdam stock exchange to close np FI 1.30 at FI 27.10.

Almost half of the 1990/91 loss — or FI 300m — was due to a provision takeo to help restructure the carrier, reduce its annual operation costs and prune its workforce.

Excluding these and other extraordinary items, KLM's net results on ordinary husiness activities showed a loss of FI 353m compared with a profit of FI 156m in 1989/90, in line with the company's Fehruary with the company's February predictions.

The airline, which is 38.2 per cent owned by the Dutch govern-ment, will give details of its dividend on June 13, when it is due to publish definitive figures for last year. KLM puld an unchanged dividend of Fl 1.80 per share on 1989/90 results. Like several other Enropean airlines, KLM has been strug-

gling to contain costs egainst a backdrop of slower growth in world aviation. Because of its higher wage costs, KLM is par-ticularly vulnerable to competition from Asian carriers,
KLM's problems were apparent
even before the onthreak of the
Gulf war and the resulting down-

turn in international air travel. However, the war forced Mr Pie-ter Bonw, KLM's president since January, to accelerate and intensify the company's cost-cutting drive, which was first launched in October 1990.

The airline has been hurt by a

weak dollar because many of its costs are incurred in guilders, one of Europe's strongest currencies. KLM's results have also been affected by losses at Northwest Airlines of the US, in which it owns a minority stake.

By cutting more than 1,000 staff jobs and devolving non-core activities - representing a fur-ther 2,000 jobs - to external contractors, KLM hopes to achieve a 7 per cent improve-ment in productivity in each of the next three years. Other cost-cutting measures include delays in the delivery of new aircraft in the delivery of new aircraft.

The airline indicated that it could improve its operating margins to 5 per cent of turnover by the end of 1993/94, following the implementation of these

# Electrolux profits fall amid lower US and UK demand

By Robert Taylor in Stockholm

ELECTROLUX, the world'e largest white goods manufac-turer, auffered a 19 per cent decline in its profits (after finan-cial items) for the first quarter of the year, with the result falling to SKr414m (\$67.6m) compared with SKr511m for the same

period of 1990.

Sales dropped 6 per cent to SKr19.2bn from SKr21.3bn for the first three months of last year. The company's operating income declined 12 per cent after depreciation to SKr798m from SKr988m.

ation to SKr796m from SKr908m.
Electrolux also announced a
fall in earnings per share to
SKr3.60 compared with SKr3.90
for the first quarter of 1990.
The company attributed the
decline in its profits performance
on falling demand in the all-important US and UK core business

appliances and outdoor products.

Kiccirolux has also experienced signs of a downturn in its sonthern European consumer goods markets, particularly in

France.
It added that the effects of its restructuring programme begun in the second half of last year were "gradually becoming evident" and contributed to the growth of income as well as market share achieved in Europe.

Electrolux said that, while

profits continued to decline in its North American white goods operation compared with the first quarter of 1990, the latest figures were an improvement over last year'e fourth-quarter perfor-

Sales of household appliances fell to almost SKr10.7bn in the consumer markets for household first quarter from around

SKr11.3bn for the same period of

The company's sales in com-mercial appliances rose to more than SKr2bn from SKr1.9bn but dropped to SKr2.5bn from SKr2.8bn in outdoor products. The company's components product line and aluminium man-

ufacture in its industrial prod-ucts division suffered a profit decline in the fourth quarter with a fall in sales to SKr3.5bn from Commercial eppliances maintained operating margins and profitability as a result of a good performance in the food-service

equipment sector.

Low income was reported for industrial laundry equipment with a drop in sales to the US. As

# ICI move pressures UK government

By Our Industrial Staff in London

SENIOR UK ministers are concerned that a bld by Hanson for Imperial Chemical Industries would burt the government in the run-up to the general elec-

They fear a bid for ICI by the acquisitive British industrial conglomerate would become one of the most highly charged UK industrial policy issues of recent years and put the government in an almost impossible position. Meanwhile, it has emerged that the chairmen of Hanson and ICI, Lord Hanson and Sir Denys Henderson, met for two hours on Tuesday in the first meeting

between the camps since Hanson bought its 2.8 per cent stake in the chemicals group last week.
A terse ICI statement said that no further meetings ware planned Lord White, bead of Hanson's US businesses, and Mr Colin Short, ICI's finance direc-

tor, are also believed to have the government, because it raises

been present.

Ministers are publicly committed to not intervening as the situation develops, arguing that any decision on a bid should be left to ICI's shareholders and the European Commission competition authorities. It is widely expected that the EC would take precedence over UK authorities in vet-

ting a bid. Yet ministers believe they would face a political campaign would face a political campaign of mounting ferocity to intervene to prevent one of the country's largest industrial groups from being broken up. They fear the government would look impotent in the face of such a campaign, which would highlight Hanson's long-standing financial support for the Conservative Party.
One cabinet minister said:

asset stripping and capitalism run riot.

Although ministers doubt whether the UK could claim authority over the bid, Department of Trade and Industry officlais are examining whether there would any grounds on which the Office of Fair Trading and the Monopolies and Mergers Commission could review it.

It is unlikely the MMC could vet the bid on national interest grounds, as these are narrowly proscribed under the EC's rules to strategic industries such as defence, or on the grounds that a takeover would create a monopoly in the UK market.

According to ICI, Hanson reiterated on Tuesday that its purchase of shares had been for "Just with Hanson taking 2.8 per investment purposes "but thet all cent, this has been bad news for its options remained open".



In June 1990, three months after he had been told his company was about to be sold to a trade huver, managing director David Codling led a £24 million management buy-out of Hozelock Limited.

<sup>6</sup> They said it was impossible to put any other offer together in the time scale. But Citicorp brought credibility to the deal. We worked night and day together and completed the buy-out within the month. 9

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### INTERNATIONAL COMPANIES AND FINANCE

# Poor sales hold Volvo to SKr340m

By Robert Taylor in Stockholm

VOLVO, the Swedish vehicle group and largest company in Scandinavia, yesterday reported a sharp decline in profit after financial items for the first quarter of the year. The profit slid to SKr340m (\$55.4m) from SKr1.05bn during

the same period of 1990.

However, the result is an improvement on the SKr134m group loss after financial items in the fourth quarter last year.

Volvo made a SKr397m operating loss in the first three months of the year, compared with a SKr625m operating profit for the same period of 1990. The decline reflects a downturn in sales. The group said yesterday it was an "unsatisfactory" result.

Return on capital over the most recent 12-month period was 3.8 per cent, compared with 12.1 per cent for the pre-ceding 12 months. Income per

share was SKr4.4 in the first quarter, up on the SKr4.2 per share last time.

Continuing low sales volumes, depressed margins, and the high cost of under-utilised production capacity were blamed for the poor results.

blamed for the poor results.

There was a 10 per cent decline in group sales in the first quarter, to SKr17.46bn from SKr21.68bn for the same period of 1990, with a 17 per cent drop in car sales to SKr8.77bn from SKr10.59bn. The number of Volvo cars delivered to customers totalled 83,500, compared with 104,100 for the same period of 1990. Demand for Volvo cars fell in all the group's main markets, except Germany.

The truck division also suffered a net drop in sales to SKr4.9bn from SKr5.68bn, despite strong demand in the Middle East and Germany. Bus

sales fell — by 5 per cent to SKr85m from SKr89m — and there was a decline in sales for marine and industrial engines to SKr650m from SKr703m.

Volvo estimates that cost savings at a rate equivalent to around SKr900m a year were achieved in the first quarter. However, the group admitted that savings so far in its rationalisation programme had been "quite limited".

Volvo hopes to have reduced its costs by just over SKr3bn before the end of this year, with a saving of a further SKr2bn in 1992 through increased efficiencies The group's net debt rose sharply in the first quarter, from SKr10.7bn on December

31 1990 to SKr16.8bn on March 31 this year. This was due to a SKr6.45 payment to its new strategic ally, Renault, partly offset by a SKri.9bn sale of

assets. At the end of the first quarter, Volvo withdrew SKrl5bn from restricted deposits in the central bank.

Liquid funds in the group fell by \$Kr1.78bn to \$Kr15.8bn over the first three months of the year, and the book value of shares and participations rose by SKr10.1bn to SKr31.7bn, mainly as a result of the acqui-sition of shareholdings in Ren-ault. Mr Christer Zetterverg, Volvo's president and chief executive officer, said the com-

pany aimed to reduce debt by selling unspecified assets. Holdings in associated com-panies contributed SKr94m to earnings in the first quarter, compared with SKr250m last time. Volvo's share of operating income in Procordia, the food and pharmaceutical group, was SKr194m, while Renault accounted for SKr8m.

## Swiss lift the veil on directors' salaries

By William Dullforce in Zurich

ANOTHER CRACK has appeared in the crumbling dyke of Swiss corporate waiter Meier Holding (WMH), to be published today, will dis-close the remuneration paid to lts board of directors and

No other listed Swiss company has revealed these costs.
The few which have started to comply with tha European Community's directives on corporate financial statements have omitted payments to the

Nestlé, the biggest Swiss company, has refused to give information on directors' salaries. However, like other Swiss companies, it lists a global allocation from profits to non-executive members of the

In an earlier revolt this month against Swiss corporate practices, foreign and Swiss pension funds joined forces to persuade Holzstoff, a diversitying Swiss paper manufacturer, to withdraw proposals that would have restricted the number of shares and voting rights one investor could hold.

Now, WMH, a medium sized industrial conglomerate with a 1990 turnover of SFr692m (\$480.5m), is disclosing payment of SFr1.8m to its six directors and SFr900,000 to the four members of its executive

board.
Interest-bearing loans to members of the board totalled SFr800,000 at the end of 1990, while loans to senior executives amounted to SFrim.

Mr Werner Staub, chief financial officer, said WMH had decided that corporate transparency was basic to winning the confidence of investors.

WMH, still controlled by the founding Meier family, runs 40 subsidiary companies.
Since it went public in 1985, net earnings per share have climbed from SFr134 to SFr249 last year. The dividend has

For 1990, a difficult year, WMH is posting a 10 per cent increase to SFr27.8m in consol-idated net earnings.

risen by SFr5 per share each

# Land Securities earnings improve but assets slide

managing director said the year ahead would be primarily

He said the portfolio still had

reversionary potential (to increase its rental income after

one of consolidation.

By Vanessa Houlder, Property Correspondent

LAND SECURITIES, the UK's Peter Hunt, chairman and biggest property company, yes-terday announced a 22.6 per cent fall in its net assets per share to 671p over the year to March 31, a decline that exceeded the most pessimistic

The effects of recession and oversupply pushed the underlying value of Land Securities' portfolio down by 19.2 per cent to £4.7bn (\$8.1bn), according to Knight Frank & Rutley, the

group's valuers.
However, the company's strong income flow led to a rise in pre-tax profits of 22.9 per cent to £215.2m from £175.1m.
The dividend was increased by 16.2 per cent, from 17p to 19.75p with a final payment of 14.25p.
Earnings per share rose by 25
per cent to 30.85p from 24.84p.
In a cautious statement, Mr

rent reviews; although to a much reduced extent than last "At current values some additional incoma should therefore flow from reviews and renewals over the next two years or so," he said.

The company said it would be prepared to see a fall in its dividend cover to allow further increases in the dividend per share, although it would not sary continue at the cur-

The worst-hit part of the portfolio was City of London offices, the value of which fell

by 27.5 per cent. Properties in the West End and Victoria felt by 16.6 per cent, shops and offices elsewhere in the UK fell by 15.4 per cent, out of town retail fell by 20.6 per cent and industrial and warehouse prop-

industrial and warehouse prop-erty by 11.1 per cent.

Land Securities said that 79
per cent of the income from its development programme was secured by lettings. Excluding its development programme, voids represented less than 2 per cent of its annual rent roll.

"Rowever both voids and irrecoverable outgoings will increase in the current finan-cial year," warned Mr Hunt. Analysis forecast a further

fall in assets this year 35 a, result of the decline in rents. The decline in assets led to a rise in gearing to 32.6 per cent. Lex. Page 14

# Renault profit margins squeezed further

RENAULT, the French state-owned car group, saw profit margins dwindle further in the first quarter of 1991, hit by the continued drop in the first three months of 1991.

profit margins dwindle further in the first quarter of 1991, hit by the continued drop in demand and losses from Volvo, the Swedish car group in which it has a minority stake.

Renault made a FFr298m (\$51.29m) pre-tax profit in the first three months of 1991 on sales of FFr40bn, down 8 per cent on the turnover in the same period last year. Its taxable profit margin was 0.74 per cent for the first quarter, well down on the 1.05 per cent

to L114.4bn

IFIL, one of the main holding

companies of Italy's Agnelli

mchanged at L120 and L140

for ordinary and savings shares respectively.

Among the group's invest-ments are stakes in BSN, the

bani, the Italian foods group.

The squeeze on Renault's margins reflects the continuing decline in the French car mar-ket in the first quarter, when registrations overall dropped 20.6 per compared with the first three months of 1990, according to the CCFA French car industry association. However, there was a slight recovery in car sales last month, according to the latest

Renault gave no comparative quarterly profits figures since this is the first time it has pub-lished three-monthly results.

The company reformed its reporting policy in line with the disclosure practices of Volvo, the Swedish car maker, with which it completed a share exchange in January. Volvo contributed a FFr31m loss to the pre-tax result of Renault, representing the defi-cit attributable to the French carmaker's 25 per cent stake in

industry survey by Insee, the state statistics body. Volvo Car, its 45 per cent in Volvo Truck, and its 5.5 per cent in AB Volvo, the Swedish

partner's parent group.

Renault reported a FFr547m operating profit for the first quarter, representing 1.37 per cent of turnover, down from a 3.85 per cent operating margin achieved during the whole of

nearly 81 per cent of turnover, slightly up on last year, while the truck division represented 16 per cent of turnover, down from 17.7 per cent last year.

# Ifil net increases | WH Smith to focus on core units

WH SMITH, the UK retailing family, raised net group profits by 38.5 per cent to Li14.4bn (\$90m) last year from L82.6bn in 1989, writes Halg Simonian in Milan. group, yesterday announced a refocusing of its businesses involving the proposed sale of its television and most of its travel interests, and the expan-Net earnings at parent com-pany level increased by almost 16 per cent to L95.2bn from L82.1bn in 1989. The dividend remains

ravel interests, and the expansion of its core high street activities in newspaper, record, video and book retaiting.

The announcement was accompanied by a £147.8m (\$255.7m) rights issue and a forecast that pre-tax profits in the year to June 1 would advance by 3 per cent to advance by 3 per cent to \$88.5m. The company said its

The proceeds of the rights issue - the first in WH Smith's near 200 year history - will help fund the compa-ny's £300m investment programme over the next three years. This represents a marked acceleration in capital

expenditure, which was previously running at £65m a year.
The company intends to expand its Our Price record retailing business in the UK and US, and is opening up to 100 Our Price video shops in the UK are the president of the UK and US, and the UK are the part the president of the UK are the UK a the UK over the next three years. It also plans to expand Waterstone's, its book chain, in

the UK, and will open two stores in the US this autumn. It is estimated that WH Smith will receive about £65m

vision programme supplier, set against its net asset value of 559.3m as of June 1990.

The proposed buyer is a consortium of ESPN (owned by Capital Cities/ABC and Hearst), Canal + and Compagnie Géneralé des Eaux. WH. Smith said it was close to sell-Smith said it was close to sell-ing a large part of its travel operations to Carlson Travel Network of the US.

# Devenish to sell brewing side

By Philip Rawstorne in London

England brewer, yesterday provoked a fresh burst of hostility in its battle against a takeover bid from Boddington, tha hotels and puls operator, by announcing that it is to quit

brewing.

Mr Michael Cannon, Devenish chairman, said the company's beer brands and free trade business would be sold to Whitbread for £9.75m (\$16.8m.)

Under a proposed seven-year agreement, Whitbread would supply Devenish's 370 pubs with a large range of beers—including the Boddingtons brand and Devenisb's own Newquay Steam. Newquay Steam.

Newquay Steam.

Separate talks were being held about the possible sale of Devenisb's brewery in Redruth, Cornwall, which lost £1.7m last year. If the brewery is not sold, it will be closed.

The £5.5m costs of closure would be more than offset by a 25.9m gain from the sale of its wholesaling business last December. The Whitbread deal brought

an angry response from Bodd-ington, which launched a £127m bid for Devenish last month.

"The Devanish board is

determined to mortgage future determines to inorgage latest profitability to prop up its last line of detence – its over-stated asset value," said Mr Denis Cassidy, Boddington

Devenish had finally acknowledged the total failure of its brewing strategy on which millions of pounds had been wasted, said Mr Cassidy.

Mr Cassidy described the 25.9m gain from the sale of Devenish's wholesaling operations as "illusory". He

said it and would be written off if Boddington acquired the company.

Boddington intends to study the terms of the supply agreement — still subject to approval by Devenish sharebolders — before deciding whether to proceed with its

it bas warned that if it considered any such deal detrimental to future profits, it would withdraw.

The Devenish deal is made more interesting by the fact that Whitbread investment

Company has a 15.3 per cent stake in the company as well as just under 22 per cent of Boddington.

The proceeds from the sale of its beer brands would enable the company to expand and develop its pub estate, Devenish said.

# KSB cautious despite 33% advance

KSB, one of the world's leading pump manufacturers, raised group pre-tax profits by 33 per cent to DM83m (\$50m) last year. However, it does not expect to repeat this performance under the more difficult bouring countries and the fact that cost rises were moderate. conditions of 1991, Mr Kilian von der Tann, chief executive,

In the first quarter, turnover

rose by around 10 per cent Last year, turnover rose at the same rate to DM1.7bn, with around DM2bn expected for 1991. Mr von der Tann said KSB was feeling the effects of economic weakness, especially in France and other parts of

This announcement appears as a matter of record only.



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### INTERNATIONAL COMPANIES AND FINANCE

# earnings ts slide Mitel returns to red with C\$107m loss for year

By Bernard Simon In Toronto

ATT STORY MANY

MITEL, the troubled Canadian telephone equipment supplier which is 51 per cent owned by British Telecom, has suffered its sixth loss in the past eight years with a C\$107m (US\$93.8m) setback in fiscal 1991

Although part of the loss was due to the weak North American market, the bulk resulted from a sweeping restructuring which appears

designed to make Mitel more attractive to a prospective buyer. BT put its shares up for sale more than a year ago, but has so far failed to dispose of

has so far rauce.

them.

An official of the Ottawahased company said yesterday
that while "we'd rather have
the sale finalised, our main
the sale finalised, our main the sale finalised, our main concern is getting the company back to profitability".

The loss for the year to March 29 1991, which equals C\$1.41 a share, includes fourth-

cover restructuring costs and related asset writedowns. Mitel set declines in sales of analogue products. or 9 cents a share, in fiscal

The reorganisation, the third since 1985, includes a 15 per cent cut in the workforce, the closure of the US sales office, and a greater focus on the core business of small and medium-sized office switching systems. Mitel has also been hit this year by a spate of senior resig-nations, including its president and chief financial effects. and chief financial officer. The operating loss for fiscal 1991 totalled C\$31.3m, compared with income of C\$1.8m the previous year. Mitel said the market for switching equipment "continues to be highly competitive", especially in North America. Revenues for the year rose slightly to C\$431.3m, from \$427.4m in fis-

cal 1990. On a positive note, sales of

The company said sales in Surope grew by 6 per cent last year, with especially strong growth in Germany. It has set up a network of 150 dealers in certain Germany.

eastern Germany.

Mitel cautioned that its cash balances, which stood at C\$814m at the end of March, were likely to drop in the first two quarters of fiscal 1992. But, with long-term debt of only C\$55 m and unused cardi C\$5.8m and unused credit lines, the company was confi-dent it could meet all cash requirements, including

restructuring costs.

BT will suffer a large loss when it eventually sells its Mitel stake. The British company paid C\$320m, or C\$8 a share, in 1985 for its controlling interest. The shares were trading yesterday at just above \$1 on the Toronto Stock

Asea had profits of Skr645m, a 3 per cent increase. Asea's profits from ABB rose 3 per cent to SKr637m. Brostroms had earnings of SKr9m, np from SKr8m, on sales of SKr126m, a decline of

Asea sees

profits fall

SKr740m

ASEA, the Swedish joint partner in Asea Brown Boveri

profits after financial items fell 3 per cent to SKr740m (\$119.3m) for the first quarter

of 1991.

Asea is due to be split into

two listed companies on July 18. One will continue to trade

under the Asea name and con-

sist of Asea's 50 per cent hold-ing in ABB as well as its shares in the shipping com-pany Brostroms.

The rest of Asea's Swedish industrial operations will be

transferred to a new listed company, Incentive, adopting the name of the engineering conglomerate that Asea

bought last year. The new Asea had profits of SKr648m, a

3% to

By John Burton

in Stockholm

7 per cent.
Earnings for the units that
will comprise the Incentive
group fell 31 per cent to
SE192m. The SEV power company

reported a 33 per cent rise in profits to SKr101m, while sales increased by 15 per cent to SKr466m. The former Incen-tive group reported a loss of SKr87m on unchanged sales of

# L. A. Gear considers sale of Watson substantial minority stake

L.A. GEAR, the beleaguered US footwear and apparel maker, yesterday said it was discussing the sale of a sub-stantial minority stake in the form of a convertible security to an unnamed investment (ABB), yesterday reported that

group.
The company, which is struggling more than most of its competitors in the retailing siump, is also said to be actively soliciting potential investors.

It has retained Merrill Lynch as its investment banker to explore various financial alter-

L. A Gear, once the darling of Wall Street, has suffered a sharp reversal of fortune in the past year. At mid-session yeaterday, shares in the company traded at \$12, down \$1/4, on heavy volume. A year ago.

Dyno Industrier

DYNO INDUSTRIER, the diversified Norwegian chemicals and explosives group, is to acquire the New Zealand gine and formaldehyde facilities of A. C. Hatrick for an undisclosed sum, writes Karen Fossil in Oslo

Fossil in Oslo.

The acquisition will bring Dyno's total worldwide glue production to 500,000 tonnes annually, in 11 countries. The plant will be called Dynochem N.Z. Ltd.

to buy New

Zealand unit

Steinberg, it needs to become

AVESTA, the Swedish stainless steel group, reported that profits after financial items rose to SKr65m (\$13.7m) during the first four months of 1991 compared with SKr26m a

However, it warned that earnings for the year will be significantly lower than its 1990 result of SKr157m due to

It also announced 800 job

The improvement in the

By John Burton

year ago.

L. A. Gear's stock changed meteoric rise in the mid-1980s, when its high-fashion sports hands at more than \$50.

Analysts said the company was in great need of an equity shoes were de rigeur on the infusion. L. A. Gear, which in 1989 said it planned to be "No 1 streets of Los Angeles and the Wall Street trading floors. in in '91" has been posting net 1989, L.A. Gear posted earnlosses, when Nike and Reebok, ings of \$3.0i a share on sales of the two biggest sports shoe makers, are recording steady 3617.1m.

improvements in earnings.

Ms Heidi Steinberg, an analyst at Salomon Brothers, attriterly loss since it went public five years before. In March, the company restructured its credit facility buted L.A. Gear's problems to its dependence on fashion, its lack of diversification and it

relative youth. The company is also burdened by a glut of inventory, which has put pressure ou gross margins as the company slashes prices to sell old merchandise. According to Ms

Avesta climbs to SKr85m

The company enjoyed a in Sydney

The past year has been less kind to the company. In the fourth quarter, to November 30, it turned in its first quar-

with its banks. The bank group, ied by BankAmerica, cut the credit line from \$360m to \$300m. Letter-of-credit usage was to \$70m from \$125m. The agreement prohibits any losses for the quarter ended May 31 and thereafter.

period was primarily due to smaller losses in the value of

Avesta's stockpile. it suffered a loss of SKr4m

on its inventory this year, com-pared with a deficit of SKr150m

during the same period last

Excluding stock valuation

changes, profits fell 49 per cent to SKr89m.

Operating profits also tum-bled by 40 per cent to SKr148m,

### resigns from board of NAB By Mark Westfield

SIR BRUCE Watson, the chairman of Australian resource group MIM Holdings, resigned from the board of the National Australia Bank yesterday because of a possible conflict of interests during talks on the future of the company's loss-making Newlands and Collinsville coal mines. MIM has said it will close the

MIM has said it will close the mines unless it successfully renegotiates with its banks debts attached to the project of A\$560m (US\$437.5m).

NAB is one of the five lead banks in the syndicate which has financed the project, which cannot meet its interest payments. Sin Burnet Clasks the neots. Sir Rupert Clarke, bank's chairman, said Sir Bruce had resigned because of "circumstances which had recently arisen and which pos-sibly lead to a conflict of duties as chairman of MIM Holdings and as a director of the bank"

### Cray forecast on earnings

CRAY Research, the US supercomputer maker, expects earnings to be lower in the sec-ond quarter, flat in the third, but higher in the fourth quar-ter, Mr John Carlson, Cray executive vice-president and chief financial officer said,

# Laidlaw shares at four-year low

By Bernard Simon in Toronto

INVESTOR confidence in Laidlaw, the Canadian group which is the largest which is the shareholder in security and car shareholder in security and car anction company ADT, has eroded markedly in recent days, with its share price

days, with its share price dropping to its lowest level in four years.

The price of the Ontario-based waste services and school bus operator's class B shares dipped by another C\$%cents yesterday morning to C\$11.50 (US\$10) on the Toronto Stock Exchange, bringing the drop in the past two days to C\$1.75, or about 15 per cent.

per cent.
Analysts have ascribed the Analysis have assumed a recent dip in the share price partly to the likely costs of cleaning up a hazardous waste site near Montreal, which the company acquired as part of an Reports earlier this week

American Company

المحمة مع بيع الماسية

Exchange was investigating certain transactions by ADT and its chairman, Mr Michael chairman, Mr Michael Ashcroft Laidlaw has a 29 per

cent stake in ADT.
In an effort to boost its image, ADT earlier this week invited a group of North American analysts to a car

auction and one of its security centres in Chicago. According to one of the participants, ADT managers left with the impression that relations with Laidlaw have improved since last months's widely-publicised dispute over allegations by the Canadian company concerning ADT's company concerning ADT's true financial condition.

However, the two companies have apparently not yet agreed on the choice of independent directors who will be named to the ADT board in terms of the

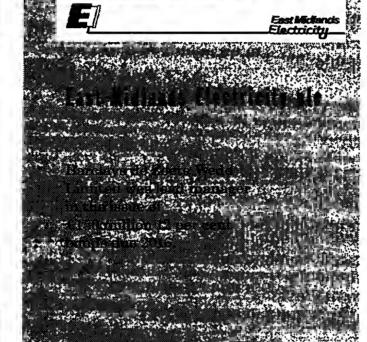
ADT intends to hold its annual meeting in Bermuda on

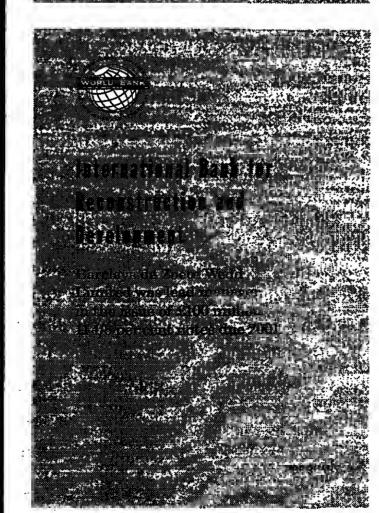
June 3.

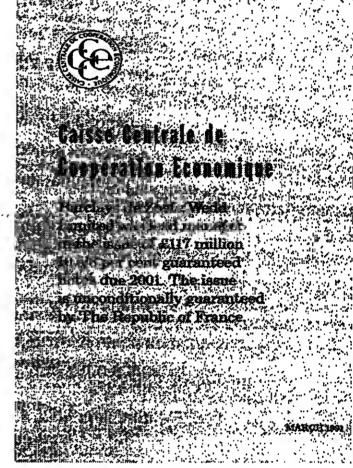
Laidlaw, which is 47 per cent owned by Canadian Pacific, was until recently regarded as one of North America's most hine-chip investments, its share price reached a peak of C\$28.38 last year.

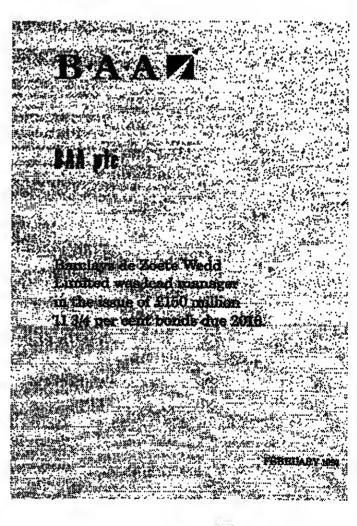
CP's share price also weakened slightly yesterday. The waste management business in general has turned out to be less immune from recession than was earlier thought, and Laidlaw has had particular problems with its US solid waste operations. Laidlaw's income from continuing operations sagged to US\$17.8m in the three

months to February 28 from US\$60.9m a year earlier. After taking into account its share of losses suffered by ADT, net income was a meagre











### ORDINARY GENERAL MEETING OF WILRIG AS

on 6 June 1991 at 1300 hours at the Grand Hotel in Oslo, Norway for the purpose of considering and passing resolutions in respect of the following matters:

- 1. Approval of the Directors' annual report for 1990, the Company's profit and loss account for 1990 and balance sheet as per Dec. 31st, 1990. Settlement of the result for 1990. Auditor's report.
- 2. Approval of the Group's profit and loss account for 1990 and balance sheet as per Dec. 31st, 1990.
- Remuneration to the Board of Directors for 1991.
- 4. Approval for the remuneration to the auditor for 1990. 5. Changes in the Articles of Association.
- The following paragraphs are proposed to be changed to read:
- §2 The Company has its registered office in Bærum. §3 The object of the Company is to own and operate drilling rigs and other floating units suitable for exploration, exploitation, storage or transportation of natural resources in the sea bed or in its subsoil or suitable to assist in such operations, to provide services to the oil industry, searching for and exploitation of petroleum, gas and natural resources of any kind, to own or manage reel estate and to carry on any activities related thereto or associated therewith and to do all or any of the things or matters aforesaid either as principals and/or guarantors or by mortgaging its assets as security for liabilities of other companies, by subscription or purchase of shares or parts in other companies or in any other manner or capacity
- §5 The Board of the Company shall consist of three to five directors. The Company in general meeting shall elect the Chairman of the Board. Two of the members of the Board shall be nominated by With. Withelmsen
- A director shall retire from the Board at the first Annual General Meeting of the
- Company held after he has reached 70 years old. §7 An Annual General Meeting of the Company shall be held in each calendar year before the end of June. Annual General meetings and the Extraordinary General Meetings shall be convened by the Board on not less than 14 nor more than 21 days notice to the shareholders in Financial Times, London, Aftenposten morning issue and Dagens Næringsliv, Norway.
- A general meeting of the Company shall be held in Bearum, but the Board may in any case resolve that it shall be held in Oslo.
- The Annual General Meeting shall consider the following matters:
- 1. The approval of the profit and loss account and balance sheet. 2. The allocation of any annual profit or coverage of any loss in accordance with the adopted balance sheet, together with the declaration of dividends. 3. Elections to the Board.
- 4. The approval of the Directors' Annual Report and the Auditor's Report.
- 5. Any other matters that according to the law and these Articles of Association must be approved by the Annual General Meeting of the Company. Shareholders who will participate in the general meetings shall report so to the

Company in writing not later than three days prior to the general meeting and send the proxies to the Company in advance.

The previous §8 will be deleted and the previous §9 and §10 become §8 and §9.

- 6. The authority to the Board of Directors to issue up to 1.500,000 shares for consideration other than cash to be prolonged for one year until the ordinary general meeting 1992 for the unused portion of 970,529 shares.
- 7. Authority to the Board of Directors to Issue up to 30,000 shares at nominal value NOK 50 each to key employees of the Group. Shareholders who wish to attend the Ordinary General Meeting are requested to

inform Christiania Bank and Kreditkassa, Security Services, P.O. Box 1186 Sentrum, N-0107 Oslo 1, Norway, no later than 3rd June 1991: Shareholders who can not attend the Ordinary General Meeting may appoint a proxy to attend and vote on their behalf.

> Oslo, 22 May 1991 For the Board of Directors Sir Kerry St. Johnston ...

# Williams & Glyn's (Nederland) B.V.

US\$ 100,000,000 11% Guaranteed Bonds 1993

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Royal Bank of Scotland Group pic

Notice is hereby given that, in accordance with the Terms and Conditions of the above-mentioned loan, Bonds for the principal amount of US\$ 20,000,000 have been drawn, in the presence of a Notary Public, on April 24, 1991 for redemption at par on June 30, 1991. The following Bonds have been drawn and may be presented to Kredietbank S.A. Luxembourgeoise or to other Paying Agents

Bonds surrendered for redemption should have attached the coupon due on June 30, 1992. Coupon due on June 30, 1991 should be detached and collected in the usual manner.

Amount outstanding: US\$ 60,000,000

Bonds previously drawn and not yet presented for redemption: nll

Luxembourg, May 23, 1991



U.S. \$100,000,000



### Allied Irish Banks plc

**Undated Floating Rate Notes** Subordinated as to payment of principal and interest

Interest Rate Interest Period

6½% per annum 23rd May 1991 25th November 1991

Interest Amount per U.S. \$10,000 Note due

U.S. \$335.83 25th November 1991

**Credit Suisse First Boston Limited** 

### U.S. \$100,000,000

### Taiyo Kobe Finance Hongkong Limited

Guaranteed Floating Rate Notes Due 2004 Guaranteed as to payment of principal and interest by

The Mitsui Taiyo Kobe Bank, Limited

Interest Rate Interest Period

61/2% per annum 23rd May 1991 25th November 1991

Interest Amount per

U.S. \$10,000 Note due 25th November 1991

U.S. \$326.15

**Credit Suisse First Boston Limited** 

### INTERNATIONAL COMPANIES AND FINANCE

# Sony surprises with 16% increase in pre-tax profit

By Robert Thomson in Tokyo

SONY Corporation, the Japanese consumer electronics maker, yesterday reported a maker, yesternay reported a 16.3 per cent increase in consolidated pre-tax profit for its last fiscal year. The figures surprised stock market investors, who pushed down the Tokyo market index yesterday on rumours that the company's reported had meakered.

profits had weakened. Pre-tax profit for the year to end-March was Y264.59bn, up from Y227.43bn, while sales rose 25.6 per cent to Y3,616.5bn as international demand remained strong for the company's audio and video prod-ucts. Sales for the current year are expected to be Y4,000hn, with a pre-tax profit of Y320hn. Consolidated returns include

the software sales of what was formerly CBS Records and Columbia Pictures Entertain-

ment, which was bought in cent to Y114.5bn. Sales of video November 1989. The company said music entertainment sales rose 4.1 per cent to Y473.98bn and filmed entertainment sales advanced by 178.4 per cent to

Sales in Japan rose 9.5 per cent to Y952.4bn, in the US by 22.9 per cent to Y1,053.9bn, in Europe by 42.2 per cent to Y1,017bn, and elsewhere by 35.7 per cent to Y598bn. Sony officials said future returns have become "ever more difficult to forecast"

because of the slowing of

Japan's economic growth rate, "worsening economic and trade friction", and "intensity-

The parent company reported a 22.4 per cent increase in sales to Y1.890bn, with pre-tax profit up 22.8 per

equipment rose 30 per cent, audio equipment 11.4 per cent, televisions 16.6 per cent and other products 30.5 per cent. Sony said the "other prod-

ucts" classification included semiconductors, which were reported to have performed well, while the company's computer display operations were particularly successful.

Concerned that the current year could mark a turning point for the company's someth Sony executives said.

point for the company's growth, Sony executives said the company would "improve its financial soundness", "upgrade efficiency in all areas", and further develop its overseas operations to build a "solid corporate structure capable of responding to any change in the operating environment".

# **Building boom boosts Komatsu**

By Stefan Wagstyl in Tokyo

KOMATSU, the Japanese construction equipment maker, yesterday reported a 41.1 per cent increase in consolidated annual pre-tax profits to Y85bn, (\$620m) due largely to the capital spending boom in

Group sales for the year to Group sales for the year to end-March rose 11.5 per cent to Y989bn. Domestic sales were up by 12.8 per cent at Y688bn and overseas by 8.6 per cent at Y301bn. The economic slow-down hit sales in the US and parts of Europe and even the previously-buoyant market in south-east Asia showed some signs of weakening, said the company.

company. Komatsu delivered a power-

ful vote of confidence in the continued growth of the Japa-nese economy, despite warn-ings of deceleration from some other companies. It maintained that the domestic market would remain stable due to continuing investment in plant and equipment and the govern-

The group's net profits rose 14.6 per cent to Y31.2bm. By sector, the group's fast growing

per cent rise in domestic sales was partly offset by a decline in overseas turnover. Construc-tion equipment sales rose 9.4 per cent to Y550hn. For the current year, Komatsu forecasts a rise in consolidated sales to Y1.050hm. But group profits, depressed by a downturn overseas, are expected to fall to Y75bn. Net income will rise to Y33.5bn, due to better results from non-consolidated affiliates.

ment's commitment to increasing public works.

It added that recession in the US and parts of Europe ruled out unbridled confidence. consolidated affiliates. industrial equipment division, which makes robots, recorded

The parent company, which accounts for most operations inside Japan, is forecast to increase sales and pre-tax profits. Sales are predicted to rise from Y674bn to Y690bn and profits from Y445bn to Y47bn. the biggest sales increase -30.4 per cent to Y86.7bn. A 48.6

have put pressure on industry earnings. However, Yamanouchi predicts sales will

Yamanoucin predicts sales will climb 3.3 per cent to Y220bn and pre-tax profits by the same amount to Y61bn in the year to end-March 1992.

Company officials expect a drug to treat schizophrenia to gain approval under Japan's national health insurance proferance by the end of this

# Toray turns | Yamanouchi edges ahead despite decline in prices

By Emiko Terazono in Tokyo

in record

results

TORAY, the Japanese synthetic fibre maker, announced a 4 per rise in consolidated pre-tax profits to a record Y72.7bn (\$523m) for the year to March 1991.

Sales rose 8.7 per cent to Y917.1bn due to strong growth in the fibre division, with polyester filament offsetting price rises in raw materials such as nantha and higher interest

naptha and higher interest

payments.
Totay posted a 6.9 per cent
decline in after-tax profits, but
the previous year's figure had
been boosted by land

sales. Fibres and textiles sales Fibres and textiles sales increased 4.3 per cent to Y443.8hn due to brisk sales in the company's Tetoron fibres, and fabrics for sportswear. Toray's plastics and chemicals division saw a 5.4 per cent rise to Y229hn in sales of resins and polyester film for magnetic tape.

Toray posted a 1.6 per cent rise in unconsolidated pre-tax profits to Y56.2hn on a 6.6 per cent increase in total sales to

cent increase in total sales to Y585.4bn. After-tax profits fell

7.7 per cent to Y28.9bn.
For the current year, the parent company expects pretax profits to remain flat at Y56bn due to higher labour and transportation costs and interest rate payments. Sales are expected to rise 7.6 per cent to Y630bn. Toray expects to increase capital spending by 21.5 per cent to Y58bn.

### Oji Paper **falls 36%**

By Nell Weinberg

OJI Paper, Japan's largest paper manufacturer, suffered a 36.7 per cent plunge in pre-tax profits to Y25.8bn (\$185.6m) for the year to end-March.

Heavier interest payments for Y101.8bn in capital spending were blamed for the disappointing profit figures. Sales for the year rose only 2.8 per cent to Y481.9bn due to lower paper prices.

cent to Y481.9bn due to lower paper prices.

Oil expects to post a 22.7 per cent drop in pre-tax profits to Y20bn for the year to end-March 1992, which would be the third consecutive decline. Continued high depreciation costs and rising distribution and material expenses were cited as reasons for the grim forecast.

forecast.
Sales are projected to rise 5.2
per cent to Y507bn and capital spending is set at Y47bn.

Banque Indosuez U.S. \$125,000,000 Floating Rate
Notes due 1997
For the three months 20th May,
1991 to 20th November, 1991 the Notes will carry an interest ate of 61 1/2% per annum and coupon amount of U.S. \$330.63 per U.S. \$10,000 Note. Litted on the Loxenbourg Stock Exchange

By Neil Weinberg in Tokyo

YAMANOUCHI Pharmaceu-tical, one of Japan's top drug makers, overcame a decline in prices last year to post gains in sales and pre-tax profits for the year to end-March.

year to end-March.

Pre-tax profits advanced by
2.7 per cent to Y59.61bn
(\$428.80) on sales 9.3 per cent
ahead at Y213.18bn. Strong
demand for mainline anti-dicer
and anti-gastritis drugs; plus
higher royalty revenues, was
behind the strong performance.

The Japanese government
has forced price cuts for a
number of drugs, and these

programme by the end of this month. Approvals for oral contraceptives and treatments for urinary disturbances and hypersensitivity are likely to follow in 1992. Spalvins sells half of his share stake in Adsteam

MR JOHN Spalvins, departing Adelaide Steamship Company chief executive, has sold half of his shares in the company as part of a share and option deal to cash in his rights to shares in the proposed A\$235m (US\$183.5m) National Foods Limited flotation.

Minority Adsteam shareholders have been granted by the Australian Stock Exchange preferred rights to one National Foods share for every 5.78 Adsteam shares they hold. National Foods will buy most of the food businesses of Adsteam Associates Industrial Equity for A\$411.4m and float next month before listing.

Mr Spalvins sold 8.7m shares

# Earnings at ANZ dive by 72% to A\$105m

By Mark Weetfield in Sydney

ADSTRALIA and New Zealand Banking Group (ANZ) suffered a 58 per cent drop in pre-tax profit to A\$232.6m (US\$181.7m) for the six months to Starch 31, making it the worst performer of Anstra-lia's three listed banks.

It reported a drop in after-tax earnings of 72 per cent to just A\$164.8m, compared with a net profit of A\$350m for the

sume period last year. The bank more than doubled The bank more than doubled its charges for bad debts to A\$534.7m over the March half last year, and loans not paying interest have nearly quadrupled in the six months to A\$5.1bm, due mainly to the severe recession in the ANZ's home state of Victoria.

Its bad debt charge was slightly better, however, than the A\$568.7m taken in the previous six-month period to September 30.

previous six-month period to September 30.
Last week, Australia's other major listed banks, National Australia and Westpac, reported 18 per cent and 38 per cent net profit falls respectively for the six months to Mayor 31.

io March 31.
Mr Will Bailey, ANZ group chief executive, said he saw signs of the growth in problem loans easing, but expected difficult trading conditions for the rest of 1991.

"Our problem loans remain concentrated in the small and madium-sized business sector,

particularly in our home base of Victoria where munufacturing industry and the property sector have been hardest hit by recession," he

Institutional investors in Australia are also concerned that the bank's interim dividend has more than halved to 10 cents. Despite the dividend cut, the payout of \$160.3m almost accounts for the \$4104.8m net profit.

Return on shareholders' funds fell to 4.8 per cent, compared with 18 per cent a year ago. Strokers revised their

year ago. Brokers revised their full year profit forecasts from about A\$350m to between A\$300m and A\$320m and they expect a full-year dividend of 22 cents to 24 cents.

ANZ's shares dipped sharply by 14 cents to A\$3.71 after

release of the profit figures yesterday, while the shares of its two competitors both rose on the day.

Hiroshima Bank does better By Neil Weinberg

HIROSHUMA Bank, which ranks seventh among Japanese regional banks in fund volume, posted 2 5.6 per cent rise in pre-tax profits to Y25.36hn (\$182.4m) for the year to end-march.

The bank earlier had expec-

The bank earlier had expected pre-tax profits to drop 24 per cent as a result of rising fund-raising costs.

However, it said that the value of its stock portfolio recovered sharply in the second half of the year. Profits from loans and bond trading also surpassed expectations.

The bank, active in the Japan Sea region, is predicting pre-tax profits will fall 10.5 per cent for the current year to March 1992 to Y22.8bn, with no further stock portfolio no further stock portfolio gains expected.

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# **FEMSA**

Fomento Económico Mexicano, S.A. de C.V.

23,811,987 American Depositary Shares Each Representing One Share of Series B Common Stock

Price US \$3.6733 Per ADS

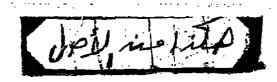
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**BT Securities Corporation** 

Inverlat International Inc.

Nacional Financiera, S.N.C. Acciones Bursátiles, S.A. de C.V. acted as advisor to the Selling Shareholder in connection with this Offering.



### INTERNATIONAL CAPITAL MARKETS

# French yields rise sharply by 72% as political fears mount A\$105% By Sara Webb in London and Patrick Harverson in New York FRENCH government bonds fall vesterday on political wor BENCHMARK GOVERNMENT BONDS West No.

fell yesterday on political wor-ries and remours that the gov-ernment might introduce a withholding tax. The market is showing signs of nervousness about economic policy under Mrs Edith Cresson, the new prima minister, traders said.

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The yield on the French gov-ernment bond with a 9.5 per cent coupon, due January 2001, rose to 8.94 per cent yesterday afternoon, compared with 8.85

The state of the s afternoon, compared with 8.85 per cent at Tuesday's close. The Matif futures contract opened at 106.60 and fell back to 106.30 by late afternoon.

The yield spread between 10-year French and German government bonds widened by a further three to four basis points to 59 basis points; compared with 44 two weeks ago.

Traders said that there has The state of the s

Traders said that there has been a marked switching out of the French government bond market in recent days follow-ing dissatisfaction that tha Bank of France has not deliv-

### GOVERNMENT BONDS

5 per centre. ered the long-awaited cut in the interest rate.

March of the fig. Elsewhere in Europe, German government bonds firmed following the US lead. The Liffe bund future, which closed at 85.36 on Tuesday, traded at CZECTALE M around 85.52 by late afternoon.
The Bundesbank announced

yesterday that it will offer four-year Treasury notes with a fixed coupon of 8% per cent a fixed coupon or experiment at its auction today, the first of a series of such tender sales.

Results are due in the afternoon. A portion of the issue

By Stephen Fidler, Euromarkets Correspondent

Novo Nordisk Foundation, has owned oil company, under a indicated that it will not take previously-reported offering of up its rights to about 620,000 7.6m shares. Shares, all of which will be ... They will be offered in the

A SIGNIFICANT proportion of the 4.5m shares to be created under a rights issue by Novo Nordisk, tha Danish health

care and pharmaceuticals company, will be sold in the international market.

Goldman Sacbs International which together with Den Danske Bank has formed an underwriting group for the offering of B shares, said one prominent shareholder, the Novo Nordisk Foundation, has indicated that it will not take

9.000 01/01 104.0600 0.250 8.35 8.44 9.750 06/01 101.2500 +0.200 9.55 9.63 9.74

10,000 06/00 105,0000 +0,050 8,16 8,96

will be set aside for the Bundesbank's market operations.

WUK government bonds opened up slightly higher on the back of the strong US Treasury bond market, but later fell back. The benchmark 11% per cent gilt due 2003/07 rose & to 109% to yield 10.35 per cent, while the shorter-dated gilts barely changed on the day. The Bank of England said it bad exhausted its £100m tranche of inder-linked stock due 2001.

bond prices fell yesterday ahead of the monthly auction of 10-year bonds, due to worries about oversupply. Traders said there had been some heavy selling by city banks of their bond portfolios in recent days, belong to decrees prices. days, belping to depress prices.
However, the auction of
Y800bn of bonds was well
received with the big four bro-

placed internationally. Using a technique it used previously in rights offerings from Volkswa-gen and Norsk Hydro, Gold-

man will attempt to buy up other rights in Denmark in order to create shares for an

offering in the international market.

Goldman Sachs is also arranging the placement in the US of some 3.2m shares of Eff

Aquitaine, the French state-owned oil company, under a previously-reported offering of 7.6m shares.

Novo Nordisk shares to be sold abroad

index-linked stock due 2001.

kers taking over half of the issue which carries a coupon of

TRADING on the US bond market was again quiet yester-day morning, with prices slightly easier across the board ahead of the second tranche of the week's Treasury refunding

By midday, the benchmark 30-year government bond was down & at 98%, yielding 8.255 per cent. The short end was also weaker, down at 100%, to carry a yield of 6.804 per cent.

Activity was reported to be very light, said analysts. The market's attention remained firmly focused on the notes, which was due later in the afternoon. Although it was expected to go well there was some worry that tomorrow's auction of five-year notes would prove less popular.

US under the Securities and Exchange Commission's pri-

vate placement rule rule 144a, with an over-allocation option

of a further 400,000 shares. Some 2.6m shares are being offered in the international

market through Paribas and
1.8m in France through
Banque Nationale de Paris.
The total offering, which
accounts for 3 per cent of share
capital and is being made to
coincide with the listing on the

New York Stock Exchange of Elf'a shares, is expected to

### Euroquote christening may become its funeral

Franco Nobili

Chairman, Istituto per la

Ricostruzione Industriale (I.R.I.)

HIS weekend is an important national holiday in Greece It marks the anniversary of the Battle of Crete, one of the bloodiest of Second World War encounters. As if in celebration, there will be fresh blood on the floor. For at the Zappion conference centre in Athens, European nation will again confront European nation in epic strug-

gle.
The cause: the seemingly endless tussle between stock market authorities over what if anything, they should do to promote greater cross-border share trading within the Euro-

Many officials of the 12 nations gathering for the two-day Athens meetings, which starts today, are expect-

ing the worst.
It is now two years since the bourses, through the Federation of Stock Exchanges in the European Community, first agreed to a joint venture

Richard Waters describes the latest epic European struggle over what should be done to promote

cross-border share trading

through which they would seek to serve the European cross-border equity market. That initiative looks finally to have come to nothing – at least as originally envisaged. The exchanges attention has

been focused on the creation of a joint network to disseminate share prices and company

In tims, that would have been developed into a full-blown trading system, eventually linked to arrangements for settling cross-border deals.

Called Euroquote, the ven-ture already exists as a sepa-rate company and has a skele-It now needs Ecu12.3m of new capital to continue its

This is the point at which the exchanges must finally decide whether they want to proceed with Euroquote in its present form. The answer is likely to be

Two countries, the UK and Germany, seem likely to vote against the idea. eight of the 27 votes on Euro-

quote. Without their support, it

without their support, it seems impossible for the proposal to proceed.

The UK's objections were based, in the early days of Kuroquote, on the argument that no one had made a proper business case for the development of the system, and that it should be based on a proper commercial case rather than a visionary bope.

commercial case rather than a visionary bope.

In recent weeks, the London Stock Exchange has been more open about its real objection: that its own price quotation system, SEAQ International, already supports a substantial international equity market in London, so why should it give up its leadership without a fight?

The German objections are more difficult to decipher.

The Federation of German Stock Exchanges has never been keen on stage one of

been keen on stage one of Euroquote (price dissemina-tion), and in recent weeks seems to have turned away as well from the creation of a full trading system.

Its interest seems instead to have turned to cross-settle-

ment arrangements, arguably an area where the infrastructure to support cross-border deals is far more necessary. The French, who also hold four votes in Euroquote, have also been lukewarm about Buroquote, but have given lit-tle public indication about their voting intentions.

The European Initiative

European investments in this new region of the

European Community.

Banco di Roma, Banco

Hispano Americano.

Commerzbank, Crédit Lyonnais, Karstadt Instituto Nacional de

Industria (I.N.I.), Istituto

per la Ricostruzione

Industriale (I.R.I.), and Martin Bangemann. Vice President of the

for Eastern Germany has been established in

order to promote

Members:

only the Spanish, the only other holders of four votes, seem committed to the idea. Faced with mitted to the idea. Faced with such opposition, it seems likely that Euroquote will not get the backing it needs, though a face-saving accommodation may be possible to allow it to limp on in some form.

If the bourses can't agree on a great account of the course border.

a way to serva the cross-border share market, who can? Considerable work has already been carried out by GE Infor-mation Systems (the contractor selected to build the system) and Quotron (another contrac-tor adminated at an earlier stage): it seems likely that, if the exchanges decide not to go ahead, one or other of these will look to find alternative

Candidates are likely to be information suppliers, like information suppliers, like Reuters, and stock market participants (after all, banks already have plenty of experience of joint electronic projects like Swift, the international payments system). For rivals, Athens could prove the turning point.



economic development of Eastern Germany should involve us all."

> History has changed the face of Europe within the space of just a few months. Only yesterday a border province of the Soviet empire, Eastern Germany has 10day become again the centre of our continent. To contribute to the rebirth of this new region of the Federal Republic and of the European Community is to participate in the construction of the Europeau common house and to invest in the very heart of Europe. Let's not miss this great oppor-

# diotabima base paragram abera province 93/893 alseria OTHER STRANGHTS BAVERSCHE VERBISS INT 794 LFY MORE PETONOP 795 LFY WORD BANK 896 LFY WORD BANK 896 LFY RABIODAMK 5349 3F T RABIODAMK 539 97 S BRITSH COLUMBAN 9 1/4 93 CS BRITSH COLUMBAN 9 1/4 93 CS FORD CHECKT CLAMADA 1094 CS FORD CHECKT CLAMADA 1094 CS CKNERAL CHECT CAP 100 1/4 98 CS MONTARON PONON 10 778 97 CS QUEBEC PHINT PONON 10 778 97 CS QUEBCC PONON 10 778 97 CS QUEBCC PONON 10 778 97 CS QUEBCC PONON 10 778 97 C #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 #24-50 die femil Wester THE PARTY OF THE P +10 ESC 51 14 95 EB 7 34 95 EB 7 35 9 Maria Maria Maria The maria Maria Ind. The Lat. Lat. The Control of the Lat. THE STATE OF THE S -12 0ffer 7:00 1144, +12.49 124 +12.55 120 +12.55 1553, +2.15 1553, +2.15 1553, +2.15 1553, +2.15 1554, +2.12 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1554, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3.15 1154, +3

day. PLANTING RATE NOTES: Descripted to dollars unless otherwise indicated, Coupon shown is minimum. Spread—Margin above stamonth offered rate (three-month subove mean rate) for US dollars. Con-The current coupon.

CONVERTIBLE BOMBS: Descripted in dollars unless otherwise indicated. Con: price=Nominal associal of bond per share appreciate indicated. Con: price=Nominal associal of bond per share appreciate indicated in currency of share at convenient rate fixed at leave. Prem=Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.



P.O. Box 100505 National secretarias D-6000 Frankfurt/Main Paris Tel. (1) 49 26 71 31 Tel. (0 69) 13 02-26 36 Rome Tel. (06) 54 48 26 28 Fax (0 09) 13 02-93 36 Madrid Tel. (91) 5 70 22 02

### INTERNATIONAL CAPITAL MARKETS

# EIB provides further test for Euroyen sector

THE European investment Bank maintained the recent supply of yen-denominated paper in the international bond market yesterday, launching a Y50bn issue.

10-year deal, lead-managed by IBJ International, brings to Y170bn the amount of Euroyen bonds launched since KFW, the German financial institution, re-opened the market for large international issues two weeks

Bonds offered yesterday carry a 6% per cent coupon and were re-offered to investors at a fixed price of

At this level the yield is 6.83. a pick up of 5 basis points over the yield on the Y50bn World Bank issue launched via Nomura last week.

Participants in the deal commented that demand for longer-dated Euroyen bonds was growing among European the prospect of more sovereign or supranational issues.

The recent spate of Japanese borrowers issuing in sterling bas created opportunitles for swapping the proceeds of yen issues into the UK currency. Yesterday's issue was partially swapped into

The KIB also offered L600hn 10-year paper in a deal lead managed by Banca

US DOLLARS Caripio (London Gran Toyo Construction(a)4

AUSTRALIAN DOLLARS IEM Australia Credit(a)1

Dresdoer Finance BV(c)t

GUILDERS Wolters Kluwer NV(d)51

### INTERNATIONAL BONDS

Commerciale Italiana. The paper carries a coupon of 11.10 per cent and was re-offered at 99.95.

However, the bonds traded up to 100.90 bid when freed to trade, surprising even the lead The deal was supported by

demand from Italian investors. which do not pay withholding tax on bonde isened by a number of supranational institutions, including the EIB. The performance euggests that either the deal was priced

too cheaply for the Italian market, or that overeeas demand for quality lira assets at this maturity is etill The Italian government launched its first fixed-rate

10-year bond in February.

The Eurodollar sector is also regaining confidence following eeveral weeks of subdued activity.

Recent issuance has been dominated by borrowers offering higher-yielding assets at gradually longer maturities. Yeeterday, Cassa Di Risparmio Delle Provincie Lombarde (Cariplo), the Italian savings institution, offered

\$200m seven-year paper in a

**NEW INTERNATIONAL BOND ISSUES** 

10112

100

(c)

10112

100

#APrivate placement, \$Convertible, \$With equity warrants. \$Floating rate note. †Final terms. a) Non-callable, b) Deal issued in form of Depositary Receipts via Law Debentura Trust Corp. Non-callable, c) issue and redemption prices are finited to the Dax Index. d) Early redemption 20496 at 193% declining by 1% per annum. Callable from 1/1934 it 130% rule applies. e) Coupon pays 30bp over 8-month Libor, Non-callable, i) Total amount of issue - FFr2bn. Callable at per from 1/184 it 31/12/96. Unconverted bonds will be redeemed at 110% on 1/1/99. Conversion premium fixed at 12% over the ex rights share

1995

2001

7.25

1212

11.10

61<sub>2</sub>

11.20

100

200

deal lead managed by Nomura

International The 8% per cent paper was re-offered at a fixed price of 99%, where the yield spread over US government securities is 70 basis points.

This offers a small pick-up over recent comparable deals now in the secondary market. For example, Credit Lyonnais' \$300m seven-year deal was launched at a yield spread of 74 basis points last week but has now tightened in to around 62 basis points.

Elsewhere, the anticipated npturn in iesuance of convertible bonds by European companiee began with a F1200m deal from Wolters Kinwer, the Dutch publishing house, lead managed by Bank

Mees & Hope.

Late in the day, Beghin-Say, the French sugar and food oils group, launched a FFr2bn convertible deal lead managed by Credit Lyonnals - of which FFr455m will be placed internationally. The company also announced a one-for-five rights sue yesterday, and the bonds

offer conversion into Beghin-Say shares at a 12 per cent premium to the ex-rights share price.
The bonds carry a 7½ per cent coupon but unconverted bonds will be redeemed at 110 per cent of face value in 1999, giving a yield of 8.27 per cent.

Book ramper

2/11/2 Hambros Bank

26/11/2 Credit Lyonnals

17/14 Bcs.Comm.ttstians

212/112 Bank Mees & Hope

32.5/17.5bpIBJ Int. 35/20bp Daiwa Europe

13/13 Union Benk of Finland

## Securities : role urged for Japan's banks

By Emiko Terazono in Tokyo

THE Japanese banking industry has produced a report for the Ministry of Finance stressing the importance of banks' entry into securities activities as part of the liberalisation of the Japanese finan-

cial system.

The report, prepared by the committee of the Financial System Research Council, an advisory panel to the Ministry of Finance, echoes the indus-try's arguments that banks be allowed into the securities industries through subsidlaries.

Ministry officials are at the final stages of the assessment on the ongoing financial reforms, and the draft is the last of the reports prepared by the committee, which represents the interests of the bank-

Ing industry.

A report backed by Japan's securities houses recently reaffirmed the industry's opposition to banks entering stock broking, the most incrative part of the securities business. The Financial System Research Council's report pro-Research Council's report pro-poses that although banks ehould be restricted from broking at the initial stages of deregulation, specific subsid-iaries should eventually be allowed to enter businesses permitted under law.

The report's recommenda-tions that "firewalls" between the securities and banking business within the same institution should be kept at a minimum is also likely to trigger controversy.

The report is also likely to trigger renewed debate over the prolonged reform of Article 65 of the Securities and Exchange Law -- Japan's version of the Glass-Steagall Act in the US. Some proposals have highlighted the differences within the banking industry. Japanese commercial banks, or city banks, are angered by the proposals that long-term credit and trust banks, with far fewer branches than the city banks, should be given priority in entering the ecurities business.

Final reports by the advisory groups are expected to be presented early next mouth.

# Learning to live with municipal risk

Simon London on the growing dilemma for international bankers

unchallenged assumption in the capital markets that local government car-ried the implicit guarantee of central government. However, recent events in Europe are forcing bankers to differentiate between municipal and sovereign credit risk.

Events such as the UK local.

authority swaps case - in which it was ruled illegal for local authorities to enter into interestrate swaps contracts -have underlined that central government will not automatically bail ont local govern-

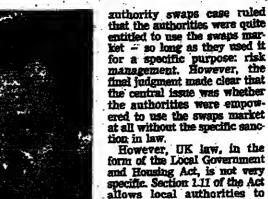
But the focus is not only on the UK. In Spain, the southern local anthority of Aguilar de la Frontera, in the Cordoba region, last month defaulted on a Pta350m (\$3.27m) eight-year loan arranged through Banco
Portugues do Atlantico and
Mitsubishi Bank. The banks
thought the credit carried a
central government guarantee;
the issue will now be decided in the courts.

There are similar cases in France. For example, the city of Angouléme, in western France, is currently facing a budgetary deficit of FFr170m (\$29.3m) and an appeal for central government intervention did not yield results. In September, the city government suspended debt service payments. It has asked banks to waive interest payments over five years. If this is granted, the banks' losses could total

A report published last month by Moody's Investors Service, the US credit rating agency, noted "greater uncer-tainties about the predictability of the behaviour of central governments towards subnational governments in their

territory in particular, ill-managed local authorities". Ms Thuy Tranthi, a Moody's analyst, does not believe that credit risk is rising for all local governments. Rather, the relative risks are widening. However, analysing the credit risk of a local authority is no simple matter. Loans to

local anthorities are usually secured on the revenue accruing to the borrower rather than municipal assets. Hence the power of local anthorities over revenue and expenditure is a vital component of the overall credit risk. "Changes in scope and



Michael Heseltine: ruled out retrospective validation

can cause significant changes in non-payment rates, which could affect the financial health of the local authority." said Ms Tranthi.

The introduction of the UK community charge is a case in point. Rate capping of UK local authorities has also restricted the amount which can be lev-

the amount which can be levied in local taxes.

Equally, controls over expenditure can take a number of forms. Spanish communidads face strict limits as to the amount of debt which can be incurred — the government will only guarantee debt up to 25 per cent of the local authority's earnings and if repayment does not exceed 5 per cent of annual cash flow.

annual cash flow.

Many countries demand that local government budgets are balanced. Independent anditors, such as the UK National Audit Office and the French regional courts of account, are iso powerful checks on expenditure and borrowing.

Moreover, local authorities

have become more sophisticated in their use of debt instrument and debt management techniques. Unexpected contingent liabilities can arise from off-balance sheet expo-sures such as guarantees. As new financing and risk management techniques are devel-oped, legislation and regulation does not always keep pace. Moreover, it is not always clear just what legislation does

allow. Early judgments in the local

entitled to use the swaps mar-ket — so long as they used it for a specific purpose: risk management. However, the final judgment made clear that the central issue was whether the authorities were empowered to use the swaps market at all without the specific sanc-

and Housing Act, is not very specific. Section 1.11 of the Act allows local authorities to undertake transactions which facilitate or are ancillary to

"facilitate or are ancillary to borrowing".

While Mr Michael Heseltine, the environment secretary, has ruled out legislation to retrospectively validate existing swaps contracts, the financial powers of local government may still require clarification.

The Chartered Institute of Public Finance Accountants (Cinfa), which represents most (Cipia), which represents most UK local authority treasurers, has joined the British Bankers

has joined the British Bankers
Association in calling for legislation to be tightened up.
Straight borrowing by UK
local authorities is not seen as
a problem. But, in the absence
of tighter legislation, local
anthorities which need to
refinance off-balance sheet
credit arrangements, sale-andcredit arrangements, sale-and-leaseback agreements, develop-ment finance deals are finding

the market nervous.

In an attempt to soothe the nerves of the banking community, many authorities are considering applying for credit ratings. Both Moody's and Standard & Poor's rate local government bodies in other countries and have looked at countries and have looked at the rating criteria which could be applied in the UK.

However, there are worries that neither the rating agencies nor the banks are fully qualified to rate UK local anthorities. Both the Audit Commission and Cipfa are con-cerned that inadequate ratings are worse than no ratings at

Cipfa is working on its own credit rating criteria which it hopes will be adopted by rating agencies and banks alike. "If city institutions are exercising a kind of informal credit rating system already, then it is bet-ter to bring the whole issue out into the open and introduce some rationality into the pro-cess," commented Mr Bernard

LONDON TRADED OPTIONS

authority swaps case ruled that the authorities were quite of London and chairman of entitled to use the swaps mar-

But credit ratings will not solve the central problem that the law gives only the broadest indication of what the financing powers of UK local authoriing powers of UK noth authorities are, Lessing activity, guarantees, indemnities and other off-balance sheet finance activities might all — if challenged in the courts — be judged to fall outside the law. It is doubtful whether even the most accurate credit rating can rate the willingness of a local authority to test the outer lim-its of legislation.

In the absence of either a formal system of credit rating or legal clarification, UK authorities are concerned that

authorities are concerned that they are paying more than necessary for finance.

"There is a feeling that local authorities are being asked to pay more than is necessary—including expensive legal opinion for every transaction," said Mr Richard Harbard, chief executive and treasner of Richmond borough in

Richmond borough in south-west London.
Business is still being done. For example, the London borough of Islington is close to completing a £200m refinance. ing of a deferred purchase arrangement with a group of

r Alan Stenning, director of finance, said the negotiations were clouded by the impact of

"Anything other than straight borrowing has become more difficult," he said. "Foreign banks burnt by the swaps case have pulled back from the market, some of them com-

nietely."
Among the complex refinancing arrangements considered by Islington to satisfy the banks was a form of loan insurance provided by a US company which carries a top triple-A credit rating. However, such a solution would have meant Islington being rated by an outside agency to satisfy the insurance company. This was a process Mr Stenning could not accept.

"All UK local authorities should carry the same credit rating," he said. "Being rated by an outside agency will only add to the cost of local govern-

### **LONDON MARKET STATISTICS**

RISES AND FALLS YESTERDAY

### CAPUTTY GROUPS  ### & SUB-SECTIONS    Index   Day's   Est   Gross   Est   Gross   Est   Est		<sup>e</sup> The Financial Time in conjunction with the										
Second   Index   Day's   Features   Charge   C		EQUITY GROUPS		Wedne	esday k	lay 22	1991		Tot May 21	MAR		Year ago Cappro
Captral Goods (186)	FI	jures in parentheses show number of			Earnings Yield%	Oiv. Ylekt X	P/E Ratio	1991				Index
2 8uilding Materials (24)		stocks per section	No.	Change %	(Max.)		(Net)	to date	No.	MQ.	PEG.	
Contracting, Construction (31)	ī											876.6
3 Contracting, Construction (31)   1309, -1,2   9,33   6,19   14,09   30,41   131,93   132,48   124,76   1394,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,76   1294,76   1394,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1494,77   1	2	8uilding Materials (24)	1067.77	-13								
9 Motors (1.3)	3	Contracting, Construction (31)	1303.09	-1.2								
9 Motors (1.3)	4	Electricals (10)	2349.67	-0.3								
9 Motors (1.3)	?	Electronics (25)	11/63.65	-0.3								
9 Motors (1.3)	0	Engineering-Aerospace (8)	420.01	~0.4								
9 Motors (1.3)	!	Engineering-General (47)	430.08	.04								
1 CONSUMER GROUP (189)	Ö	Metars and Metar Forming to	324 63	-0.4								
1 CONSUMER GROUP (189)	ř	Other Industrial Materials (20)	1477 49									
5 Food Manufacturing (20)	ĭ	CONSUMER GROUP (188)	1444 93									1261
5 Food Manufacturing (20)	7	Brewers and Oist) Ners (22)	1792.67							1797.16		1508
9 Hotels and Leisure (23)	5	Food Manufacturing (20)	1158.68				12.42		1162.27	1153.26		1067.
9 Hotels and Leisure (23)	6	Food Retailing (16)	2742,16	8.0-	7.96							
9 Hotels and Leisure (23)	7	Health and Household (21)	3279.21									
5 Textiles (10)	9	Hotels and Leisure (23)	11295.14	-1.2								
5 Text	0	Media (26)	1440.82	-0.2								
5 Text	1	Packaging, Paper & Printing (17)	667.93									
2 Chemicals (21)	4	Stores (33)	898.11	-0.5								
2 Chemicals (21)	5	Textiles (10)	533.65									
2 Chemicals (21)	۲	Purines Services (12)	1224 00									
Conglomerates (10)	5	Chamien le (21)	1327 B1									
7 Water (10)	i	Conclomerates (10)	1457 93									
7 Water (10)	4	Transport [13]	2199 20									
7 Water (10)	5	Flectricity (14)	1236 43									
7 Water (10)	6	Telephone Networks(4)	1458.55		9.10	3.42	14,30			1452.45	1432.52	1153.6
8 Miscellaneous (23)	7	Water(10)	2455.46	-0.4	13.81	5.71						
1 Oil & Gas (19)		Miscellaneous (23)	11874.05	0.6	6.31	4.98	20.29	22.21	1884,75			1722.0
9 500 SHARE INOEX (500)						_						
1 FINANCIAL GROUP (97)	1	Oil & Gas (19)	2345.00									
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40pening index 2488.1; 9 am 2490.3; 10 am 2482.6; 11 am 2476.1; Noon 2474.2; 1 pm 2470.3; 2 pm 2469.5; 2.30 pm 2469.0; 3 pm 2469.8; 4.10 pm 2466.2; (a) 8.44am (b) 3.50pm t Flat yield. Highs and lows record, base dates, values and constituent changes are prohibited in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1.99h. The FT-ACTUARIES SHARE INDICES SERVICE includes details of the information used in the construction of these indices. These are available by Subscription from FINSTAT, 071-925 2323. CONSTITUENT CHANGES: Manchester Ship Canal (44) has been deleted and replaced by Stoclair

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### **UK COMPANY NEWS**

# Bass falls 15% to £209m as recession takes its toll

By Philip Rawstorne

BASS, the brewing, hotels and leisnrs group, yesterday reported a 15 per cent decline, from £247m to £209m, in interim profits reflecting the impact of the economic downturn on trading conditions in the UK and US.

Mr Ian Prosser, chairman, who had warned of the effects of the recession during the six months to April 13, said that any recovery would probably come too late to have a significant impact on annual profits. Trading levels had remained below last year's, but he was optimistic that the outcome would compare more favourably with last year'a results than the interim figures. Analysts are forecasting pre-tax

profits of £520m.

Turnover during the first half fell marginally from \$2.26bn to £2.24bn, but operating profits dipped 10 per cent to £266m (£296m).

Blacks treads

to hit £3.5m

By Michiyo Nakamoto

fashionable path

The rise from £1m was accompanied by moves to raise £4.7m through a 2-for-5 rights issue of 8.3m shares at 62p

apiece. The shares rose 4p at

The sports distribution divi-

sion put in strong pre-tax profits of 23.59m (£637,000) while the retail division contributed

£3.03m (£1.88m). Overall turn-over rose to £59.9m (£53.8m).

from 176 per cent to 112 per cent at the year end on net assets of £8.58m.

Part of the proceeds of the

rights issus will go towards

reducing gearing further to about 60 per cent, after pay-

ment of £1.2m to cover part of

Earnings per abare were up to 12.64p (3.83p) and a final div-idend of 2.25p is recommended,

a deferred consideration.

Gearing has been reduced

Earnings per share declined 18 per cent to 42-1p (51-5p). The interim dividend, however, rises to 9.9p (9p). The recession was felt across Brewing profits fell to 277m (£79m) on turnover of £820m

(£798m). Total beer volumes declined by 3 per cent – due partly to the disposal of pubs from the Bass estate. However, free-trade volumes rose 1.5 per cent and the group claimed it had increased its market lead in the take-home trade. Profits from soft drinks

dropped 37.5 per cent to £5m (£8m) on turnover only slightly lower at £205m (£208m). Pub retailing turnover fell to £627m (£653m) and operating profits to £115m (£128m). Trad-ing conditions were toughest in the south of England and in

pub restaurants.
Another 360 pubs were sold for £67m during the half-year

orders, the group has to free 2,750 pubs from tied beer supplies, but it intends to invest in new pubs in growth areas such as city centre bars. The Holiday Im hotel divi-

bringing total disposals to 540.

Under the terms of government

sion recorded a reduced operating profit of £42m (£47m), on turnover down from £255m to £274m. Occupancy rates were down, but by less than those for the industry overall, it Mr Prosser said occupancies

had shown an encouraging recovery since the end of the Gulf war and that reservations were now ahead of last year.
Leisure turnover - including that of Coral, the bookmaker which is now up for sale declined from £523m to £512m and operating profits were 17 per cent lower at £24m

# complete £73m buy-out

Recession-resistant popularity of fashion footwear supported a substantial rise to £3.5m in taxable profits at Blacks Leisure, the camping goods and sportswear retailer, in the year

had received £30.2m for its 41 per cent share in the company.
Courage had a similar stake,
and S&N is understood to have held about 9 per cent.

The three brewers put the Somerset-based company — which claims a 33 per cent share of the £570m cider market - on sale in February after a review of their A number of Taunton's pre-

vious regional brewery share-holders have retained an investment in the new com-

chief executive who led the buy-out team, said that the deal would give all the com-pany's 450 employees a stake in the business.

DILUTED NET ASSETS Per Share 671p

NET RENTAL INCOME

EARNINGS PER SHARE

DIVIDENDS PER SHARE

the company a major incentive in developing a successful long

PRE-TAX PROFITS

term future for the business," he said.

have taken a 15 per cent stake and institutions are taking 80 As well as the employee As well as the employee investment, principal equity funds have been underwritten by Morgan Grenfell Development Capital and banking facilities have been provided

Directors and employees

by Samuel Montagu. Taunton, set up by the brewers' consortium in 1969. made estimated pre-tax profits of £10.5m in the year to

May 6.

Though number two to Bulmer in the overall cider market, Taunton's Dry Blackthorn vies with Bulmer's Strongbow for brand leadership in draught sales. Taunton occupies third place in take-home sales. Much of Taunton's recent

growth has come from brand innovation. Its Diamond White and Red Rock ciders, backed by vigor-ous marketing campaigns, have become strong contenders in both the packaged and draught markets.

£,215.2M

### Grampian offers £56.5m for

Macarthy By Clare Pearson

GRAMPIAN HOLDINGS, the Glasgow-based mini-conglom-erate, last night launched a £56.6m all-paper hostile take-over offer for Macarthy, the pharmaceuticals group with a recent history scarred by its now-sold wholesaling busi-

Grampian is offering eight new convertible cumulative redeemable preference shares at 10p each, plus one ordinary share for every five Macarthy

20p shares.
At Grampian's close yesterday of 185p, up 2p, that valued the shares at 206.6p. Shares in Macarthy jumped 24p to 192p.
Mr Ian Parsons, Macarthy's chief executive, dismissed the offer as "clearly inadequate" and urged shareholders to

Grampian, which hae diverse interests including sports goods and transport as well as pharmaceuticals, said there would be benefits from integrating its own pharma-ceuticals manufacturing and

cetticais manufacturing and veterinary medicine busi-nesses with Macarthy's.

It attacked as "sub-standard and muddled" the recent track record of Macarthy, which ear-lier this year had to dip into reserves to maintain its divireserves to maintain its divi-dend after reporting 1990 pre-tax profits of £4.61m (£6.5m). It also pointed out that Mr Bill Hughes, Grampian's phar-macist chairman, formerly ran the Drummond chemists chain which Macarthy bought from Guinness in 1987.

Last August Macarthy finally abandoned a battle for market share in the UK phar-maceutical wholesaling market by selling that operation to the Dutch Medicopharma for £15.75m. Gramplan said its terms rep-

times Macarthy's historic carnings. The preference share structure would provide a level of income comparable with, but more secure than, that on Macarthy's charge.

with, but more secure than, that on Macarthy's shares. Grampian increased pre-tax profits by 8 per cent to 213.1m last year. This is its first offer for a listed company.

Grampian is advised by Morgan Granfell and Macarthy by Schroders.

+22.9%

-22.6%

+21.1%

+25.2%

+16.2%

There was also a £368,000 exceptional gain (£602,000 charge) as the cost of moving

# RHM cautions after small midterm fall

By Roland Rudd

RANKS HOVIS McDougail, the food and bakeries group, yes-terday reported a small fall in interim taxable profits from 276.9m to 276.5m on turnover down by 16 per cent from £914.5m to £766.3m.

However, the group had better news to announce from its cash control policies, which blamed a disastrous peanut crop, which doubled prices. resulted in interest receivable of £3.9m for the half year to March 2, against a charge of £19.9m previously. Cadbury's cakes were behind the fall in Manor Bekeries to

Mr Stanley Metcalfe, chairman, said he was pleased that profits had held up well, despite severe competition and recession on both sides of the

By Andrew Bolger SCAPA GROUP, the Blackburn-based manufacturer of specialist products for the paper and printing industries, is raising £55.6m in a fully underwritten rights issue to reduce borrowings and fund

further growth.

The group is issuing 44.89m new shares at 127p on a 1-for-4 basis. Scapa shares closed 8p lower at 150p.

Scapa also reported a 6 per cent decline in pre-tax profits to £42.3m in the year to March 31. Turnover was ahead just 2

per cent to £290.9m. Mr Bill Goodall, chairman, said the group's main busi-

HUNTERPRINT Group, the printing combine rescued late last year by a new manage-ment team led by Sir Ian Mac-

Gregor, cut pre-tax losses from £6.62m to £4.68m in the six months to March 31.

The reduced deficit came on sales down 36 per cent to £23.21m (£36.17m). About £5m

of that drop was accounted for by the disposal of loss-making

At the operating level, losses

By Jane Fuller

nesses continued to stand up well in a difficult environment. He said that as forecast, much of the world papermaking activity remained at a high level, and even though profits had declined in the paper industry, the demand for engi-neered fabrics and engineered roller coverings was at a good level although competition

But he added: "There are no indications that the difficult

trading conditions experienced in the first half, including the property sector, will improve during the second half."

Despite an increase in dollar

sales, the US companies

reported reduced pre-tax profits of £5.8m (£8.7m). The group

An increase in the costs of advertising Mr Kipling and

Grocery products, helped by last year's cost reduction,

reported static profits at £17m,

Scapa makes £55.6m cash call

£7.4m (£8m).

remained strong.
Orders for new paper machines, however, slowed appreciably and initial start-up orders for the group's products were lower than usual. Mr Goodall said that year-end net borrowings were

HunterPrint cuts loss to £4.7m

British Steel and the National

Coal Board, said revenue in the ongoing businesses was down by 25 per cent because of the depressed state of the market, the industry's overcapacity and intense competition. It was estimated that the market was

down 25 per cent compared

with two years ago. HunterPrint's revenue had

"big holes" in it from October to December, before new man-agement settled in.

Their arrival was accompanied by the issue of 150m shares

£62.2m, representing gearing of 40 per cent, a level which had begun to constrain the group from taking advantage of external and internal investment opportunities.

despite the strength of sterling.
Milling and bread haking increased profits from £31.2m to £33.3m due to reduced overheads. Food services achieved

The interim dividend is

nuchanged at 3.82p on increased earnings per share of

Shareholders have two ressons

to be disappointed by these results. First, they expected an increase in the dividend; in the

event it was held investors

a rise from \$5.6m to \$8.9m.

14.9p (14.5p).

• COMMENT

Expansion in engineered fabrics and engineered rolls would continue in Europe, North America and in the Pacific region. A similar policy expansion was being followed in the industrial materials division, where complementary husi-

nesses would be acquired. Earnings per share were 15.7p (16.5p). A final dividend of 3.76p is proposed for a total of 5.26p (5.01p).

year, Sir Ian said. Mr David Dalton, managing

director of operations, said the

Corby factory, which cost £34m to build causing a large chunk

of the previous losses, had increased output while operating for five days a week instead of seven. Machine downtime had been halved and

ner. With most of the busi-nesses reporting increased profits, the group appears to be keeping its powder dry for later in the year. Earnings per share are expected to increase to 20p for the year end, puting the shares on a progressive were not alone in hoping for better dividend news - most analysts had forecast a rise. If the shares on a prospective multiple of 9.8. Charterhouse likely to bid for BCMB

that was not enough bad news

that was not enough bad news for one day the group decided to put out a very gloomy profit forecast. The outlook may appear bad, but few chalemen put it in such stark terms as Mr Metcalfe, who said there were no indications that things months right up in the magnet

would pick up in the second half. However, better news should be just round the cor-

ner. With most of the busi-

By David Lascelles, Banking Editor

Charterhouse, the merchant banking arm of the Royal Bank of Scotland, is close to announ-cing its interest in buying Brit-ish & Commonwealth Mer-

chant Bank, currently in the hands of the administrators. Charterhouse is believed to have uegotiated exclusive rights to make a due diligence examination of BCMB, the main step towards making an actual purchase. It has indicated that it would be willing to bid about £20m, based on a formula linked to the quality of

BCMB's loan book.

BCMB has been in administration since the collapse last year of its parent, British & Commonwealth, and its assets have been frozen.

An earlier attempt by the Cukurova group of Turkey to buy the bank failed after two UK clearing banks with deposits in BCMB would not agree to the purchase terms.

About £100m of stockbroker client money is locked away in

BCMB, and many have been unable to recover funds. An acquisition by Charterhouse would increase their chances of obtaining full repayment. Depositors who had money in their own names have been

receiving payments from the Deposit Protection Board which pays out 75 per cent of deposits up to £20,000. The Board, which published its annual report yesterday, expects to pay out £24m to BCMB depositors.

# **Taunton Cider managers**

Year ended 31st March 1991

A CONTRACT OF THE PROPERTY OF

(Proposed Final 14.25p)

PORTFOLIO VALUATION £4,708.5M

SHAREHOLDERS' FUNDS £3,370.9M

79% of income from development programme secured by lettings

Only 7.3% of debt repayable before year 2000

Interest payable covered 2.8 times

Gearing 33% (net)

By Philip Rawstorne

MANAGEMENT AT Taunton Cider, the UK's second largest cider maker, yesterday com-pleted a £72.5m buy-out from the company's main shareholders, Bass, Courage and Scottish

Mr Peter Adams, Taunton's

"This will give everyone in

were cut to £3.41m (£4.16m) and interest costs came down equipment turned out to be less than expected.

by the end of the calendar Sir Ian, former chairman of

downtime had been halved and the factory was operating at 90 per cent capacity over five days.

Mr Jonathan Stuart, finance director, said debt stood at £10m. Gearing, which was 50 per cent excluding leases (140 per cent with them) after the share issue had some at 10p each which had raised £13.6m. Nearly half of that had gone to satisfy trade credishare issue, had gone up because of the retained loss, but was now declining. Losses per share were 3.89p (33.85p).

The group was now cash pos-itive and should be in profit

This announcement appears as a matter of record only



Countryside Investments Limited

a wholly owned subsidiary of

Countryside Properties PLC

£20,250,000

6 Year Fixed Rate Investment Loan

Arranged by

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft London Branch

Funds provided by

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft London Branch



April 1991

# 16.18 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 16.19 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 03300 033000

Tokyo Pacific Holdings N.V.

At the Annual General Meeting of Shareholders held on 21st May, 1997 a cash dividend of US\$ 9.39 per Ordinary Share was declared payable a

Plerson, Rokin 55 1012 KK AMSTERDAM

PEuropéenne de Banq 21 Rue Laffitte, Paris 9

Sal. Oppenheim jr. & Cle. Unter Sachsenhausen 4

Curação, Netherlands Antilles

At the Annual General Meeting of Shareholders held on 21st May, 1991 a cash dividend of US\$ 6.88 per Ordinary Share was disclared payable as from 31st May 1981 against delivery of dividend coupon No. 21 with any

Tokyo Pacific Holdings (Seaboard) N.V.

Pierson, Heidring & Pierson N.Y. Rokin 55. 1012 KK AMSTERDAM

Stock Office 5 3rd Floor 20 Old Broad Street

# LAND SECURITIES PLC

The Report and Financial Statements for the year ended 31st March 1991 will be posted on 8th June 1991. Non-shareholders who would like a copy are requested to write to: The Secretary, Land Securities PLC, Landsec House, 21 New Fetter Lane, London EC4P 4PY

Königsallee 21-23 D 4000 Düsseldorf 1

National Westminste Stock Office Services

3rd Floor, 20 Old Broad Street London EC2N 1EJ 3 Rue d'Antin, Paris 2

Boulevard Emile Jac

msor

### **UK COMPANY NEWS**

# lift restructured Courtaulds 11%

i harterhow

COURTAULDS, the specialist materials group, raised pre-tax profits by 11 per cent to £186.3m for the year to March 31; but the company set aside £1.9bn but all five business sectors — coatings, performance materials, packaging, chemicals, fibres and films — increased operating profits in £68.7m as an extraordinary item to cover the costs of further restructuring during the

ther restructuring during the coming year.

"The increase in profits has been achieved against a background of deteriorating economic conditions," said Sir Christopher Hogg, chairman.

"The manner in which the group'e businesses have coped with these conditions in the first year following the demerger of our textiles operations success we have a sound businesses we have a sound businesses. suggests we have a sound busi-

The profits were about £10m above market expectations mainly because the group was less affected than expected by adverse currency movements - and the shares rose 6p to

Conviguids refused to divulge details of the coming year's restructuring plans. "We cannot say anything because we are very sensitive to the commercial implications," Sir

This year's £68.7m charge follows an extraordinary item of £41.8m last year which related mainly to reducing overcapacity in the acrylic fibres business. Courtaulds' closed but the planned sale of its factory in Barcelona to Enichem, the Italian chemicals group, may not go through after all.

Courtaulds is also looking for a buyer for its fine chemicals business which is "highly profitable" and has a turnover of 260m a year but which needs unlikely to be much higher turther investment and is not a and the shares, which have performed strongly over the last year, are high enough. further investment and is not a core business.

cals, fibres and films -increased operating profits in

The strongest growth came in marine paints, on the back of a shipbuilding boom in the Far East, and in cellulose fibres (rayon) which are much in demand by the US fashion

Esrnings per share rose by 14 per cent to 36.5p (32p) and the final dividend of 8.6p makes a total for the year of 12p (11.1p).

Courtaulds bas a very firm vision of its future after the textiles demerger as "an international specialty materials company" making chemicals that "protect and decorate" surfaces. It wants also to continue making cellulose films and fibres made from Wood pulp. As the continuing restructuring costs show, there are still several operations that do not fit - for example mak-ing acrylic fibres, polythene films and cigarette filter tips. Although Sir Christopher Hogg is passing on the chief execu-tive's role to Mr Sipko Huis-mans, Courtaulds remains an extremely well-managed com-pany and the vision is within reach. Even so, there are sure to be some stumbles on the way. Two strokes of fortune boosted 1990-91 profits: rayon clothes came back into fashion in the US and the dollar sud-denly strengthened before the

end of the financial year.

Unless Courtaulds is Incky again in 1991-92, profits are

# WHS sells TV side to consortium for £65m

By Alice Rawsthorn in London and William Dawkins in Paris

BACK IN the early 1980s when WH Smith first ventured into the world of television, cable and satellite broadcasting looked like a exciting new medium with a lucrative

progress of the cable and satel-lite market has been far slower than it expected. WHSTV, its television business, has already absorbed an estimated

280m and is still two years away from break-even. Yesterday, WHS announced it was calling a halt to its expensive foray into television by selling WHSTV to a consor-tium of investors — including Canal+, the French TV com-pany; Capital Cities/ABC, the US communications group; and Compagnie Générale des Eaux, the French water company; and the WHSTV management - for £65m.

The consortium has bought a business which includes three cable and satellite channels -Screensport for sports, Life-style for women's interest and the Cable Juke Box service – as well as Molinare, the Lon-don-based television services group and a 19.5 per cent stake in Yorkshire TV, the indepen-dent television company. Canal + said its main reason

for investing in WHSTV was to broaden its portfolio of theme channels, one of the fastest

growing areas of its bus-

It. is particularly interested in sports broadcasting having invested in the area last sum-mer. Canal+ is also keen to expand into pay-TV outside France partly to compensate inal French service as its

rated.
The WHSTV theme channels. Screensport and Lifestyle, which are both broadcast which are both broadcast across Europe by the Astra sat-ellite, are still loss-making. Screensport is now received in 20m homes and is expected to reach its break-even level of 30m homes in 1992. Lifestyle, which reaches 8m homes, is scheduled to break even within a year providing it reaches 15m homes.

Both Screensport and Life-style will need further invest-ment until they break even. Mr Francis Baron, WHSTV's chief executive, said that when the retail recession etruck it became clear that WHS needed to concentrate resources on its

core businesses. Negotiations with the other consortium members – all existing partners of WHSTV -started in January. When the sale is completed WHSTV will turn into a new company, with a new name, armed with new investment for the future.

### Carlson to expand UK base by acquiring Smith Travel By David Churchill, Leisure Industries Correspondent

CARLSON TRAVEL, the privately-owned US group based in Minneapolis, is negotiating to buy the retail travel operations of WH Smith. The consideration was not discovered to the consideration with the consideration was not discovered to the consideration was not discovered to the consideration with the consideration was not considerated to the consideration was not discovered to the consideration was not discovered to the consideration was not discovered to the consideration was not considerated to the c

consideration was not dis-The move is part of Carlson's plans to take a significant stake in the UK travel market. Last year it acquired the AT Mays travel agency chain, the fourth largest, for £15m from the Royal Bank of Scotland.

Smith Travel is the seventh largest travel agency chain in the UK with 60 stand-alone shops and 89 outlets within the Smith retail chain.

The combination of Mays, with 297 outlets, and Smith Travel will still leave Mays in fourth place in the market, behind Lunn Poly, Thomas Cook, and Pickfords Travel.

Carlson, however, is also understood to be negotiating group, to acquire its Pickfords Travel retail subsidiary. If suc-

the UK.

NFC has been anxious for some time to sell off Pickfords because it does not fit in with its core strategy. Apart from Carlson, it is also talking with Wagon Lits, the French travel

group.

WH Smith said yesterday that it had signed heads of agreement for Carlson to buy the stand-alone travel shops. It seems unlikely that it will also want to buy the in-store outlets, which Smith's plan to convert into retail selling space vert into retail selling space.

Smith's departure from travel retailing had been widely expected, after the problems the industry has faced over the past six months as a result of the recession and Gulf War. Package holiday bookings fell sharply during the first part of the year and even now the market is reported to be at least 10 per cent below last year's levels.

### BOARD MEETINGS

# All divisions help Partnership talks could lead to BA taking direct stake in Sabena

By Paul Betts in London and David Gardner in Brussels

BRITISH AIRWAYS and over a new partnership which would see BA invest in a large direct stake in the financially troubled Belgian airline.
Mr Pierre Godfroid, chairman of Sabena, confirmed yes-

terday that his airline was in partnership negotiations with both BA and Air France, the French national flag carrier. But talks with BA were the most advanced. Sir Colin Marshall, cblef

executive of BA, also confirmed this week that the two companies were continuing discussions over a new partnership following the collapse last January of the tripartite venture between Sabena, BA and KLM Royal Dutch Air-

Talks between BA and Sabena have been at top level. Unlike the aborted partnership involving KLM, the current negotiations would involve an alliance with only one partner. Lord King, BA chairman, had also indicated that BA was interested in investing directly in the Sabena parent company rather than taking a stake in a Sabena subsidiary, as was the

case with the original BA-KLM-Sabena deal. Mr Godfroid said yesterday his airline had fixed an end of July deadline to reach a provi-sional agreement with a partner. He expected the new partner to buy at least a 25 per cent stake in Sabena. An evantual partnership

agreement is part of Sabena'e long term recovery plan, which

also includes substantial Belgian government financial sup-port. The government owns 52 per cent of the airline.

The European Commission is examining a Belgian governinto Sabena. However, Mr Karel van Miert, the EC trans-port commissioner, said in an interview he expected the aid clear and unequivocal thet this

isfy EC competition authorities that this will not lead to the monopoly of important routes.

# Provisions and write-down hit Chesterfield

CHESTERFIELD Properties CHESTERFIELD Properties reported a 5 per cent increase in taxable profits for 1990, despite a £2.26m write down in the value of property held as dealing stock.

However, failure to generate sufficient profits in the UK to offset against advanced corporation the forced the company.

ration tax forced the company to make an exceptional write-off of £3.4m. Barnings per

(£10.03m) excluded develop-ment outgoings of £16.28m (£13.38m) before tax relief. Borrowings of £200m, represented 88 per cent of shareholders' portfolio fell by 10 per cent to £346.69m. A further £29.5m nf provisions have been made in respect of developments comwhich have therefore not been

Brussels would insist on two conditions for the Sabena bailout. The first is that Sabena must make more room for other operators in Belgium.
The second is that after negoti-

share fell from 34.3p to 10.8p. Pre-tax profits were £12.78m (£12.12m) on turnover of £35.3m

(£28.61m). The revaluation of the Bridgend shopping centre caused the write down. Interest charges of £9.76m included in the 1990 valuation. The final dividend of 11.5p makes 18.5p (17.6p) in total.

funds. Net asset value fell to £225m (£307m). The value of the investment

# KING & SHAXSON HOLDINGS PLC

EXTRACTS FROM THE STATEMENT OF THE CHAIRMAN, MR. W.E.C. D'ABBANS

Your Directors have pleasure in reporting a profit for the year ending 30th April 1991 of £1,800,000 after providing for rebate, taxation and transfer to contingencies reserve. A final dividend of 7.75 pence per Ordinary share is proposed, making a total for the year of 10.25 pence, the same as the previous year.

King & Shaxson Money Brokers Ltd has had an excellent year and made an important contribution to Group profits. I am pleased that all the efforts of the management and staff are bearing fruit. As I forecast last year the Government has returned to the Gilt Market as a borrower which should increase the market makers' needs for the services of our Company. In addition, the recent increase in activity in the Equity Market has reflected in the Money Brokers' profits.

Last year I informed you of two trade investments we had then very recently made in Just Ice (U.K.) Ltd. and Choefleet Ltd. (now renamed Kingfries Ltd). Just Ice, which virtually broke even in the year to September 1990, is looking forward to a profitable year in 1991, and hns ndded substantial new business in the past twelve months. The effects of recession, and the longer timescale needed to introduce a new product into the market, have meant that Kingfries is only now beginning to show its potential with initial orders being received from at home and abroad. It is therefore expected tbnt in the current year both these investments will show an improved contribution to nur profit and loss account.

As always it is extremely bard to look into the future. It will probably be some time before we see the full effects of the reduction in Base Rates from 15% to 12%. I am sure that there will be conflict between factors - such as the underlying rate of inflation, output prices, wage increases (particularly in the public sector) and the discipline of the E.R.M. - calling for caution in further declines in interest rates and those on the other side - such as the level of unemployment, the fall in industrial productinn and the desires of politicians - arguing the other way.

Copies of the 1991 Annual Report and Accounts may be obtained from the Secretary, King & Shaxson Holdings PLC, 52 Cornhill, London EC3V 3PD.

# "An encouraging set of results."

THREE MONTHS RESULTS

£1=\$1.91 for 1991 (\$1.79 for 1990)

Three months to March

Change

CONTINUING GROUP TURNOVER (including Farmers' exchanges)

£4 170m

PRE-TAX PROFIT

£159m

£223m

+40%

EARNINGS PER SHARE

5.3p

7.7p

- Quality of Group businesses demonstrated by encouraging performance in difficult times for world economy.
- Tobacco: volumes up 5 per cent. Trading profit of £191m.
- Financial services: Farmers, Allied Dunbar and Eagle Star Life performed well. Eagle Star's underwriting results unsatisfactory.
- Board to consider declaring first interim dividend on 29 May, at a meeting before Annual General Meeting.
- "The Group's first quarter's results are encouraging and I will comment more fully on our prospects at the AGM."

Sir Patrick Sheehy, Chairman



The full quarterly report is being posted to shareholders and copies are available from the Company Secretary, B.A.T Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H ONL.



**MONTHS'** REVIEW

# Good life performance Non-life remains unprofitable

★ Operating loss £24.2m.

premium rates affected

Continental Europe.

in the United Kingdom and

- ★ Higher claims and inadequate non-life results, particularly
- ★ Life profits increased to £26.5m.
- ★ Life premiums 13% higher despite more difficult market conditions in the United Kingdom.
- ★ Shareholders' funds increased by £123m to £1,358m.

HIGHL	IGHTS	
	3 months 1991 Unaudited	3 months 1990 Unaudited
Total premium income	£1,107m	£1,051m
Operating loss before taxation	£24.2m	£25.6m
Operating loss after taxation	£19.7m	£20.0m
Loss per share	4.6p	4.7p



### Commercial Union plc





**FUTURES** AND FOREIGN EXCHANGE 24 HOUR COVERAGE

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ALCATEL ALSTHOM COMPAGNIE GENERALE D'ELECTRICITE COMPAGNIE GENERALE D'ELECTRICITE
Corporation organized under French Law (Société Anonyme)
Capital: French Francs 4,341,397,360
Head Office: 54, rue la Boétie - 75008 PARIS
Registered Head Office: PARIS B 542 019 096

FIRST NOTICE The holders of 632% 1990-2000 Bonds of FF 680 nominal value issued by ALCATEL ALSTHOM COMPAGNIE GENERALE D'ELECTRICITE are convened to a General Meeting to be held at 50 rue Taithout 7 75009 PARIS (France) on June 10, 1991 at 3.30 p.m., in order to consider the following agenda:

their deposit receipts, must be deposited at least five days the measings, at the offices of the banks having participate sounds and from whom proxies or admission cards can be a shall be validly held if the holders of twenty five per cent of filled to vote are present to person or represented.

This announcement appears as a matter of record only.



Hambro Countrywide Relocation plc

£70,000,000 Revolving Credit Facility

> Arranged and provided by **Barclays Bank PLC** Financial Institutions Group

BARCLAYS

May 1991

### **UK COMPANY NEWS**

Many of the difficulties experienced in the UK general

insurance market continued

into the first quarter. Eagle Star's overall trading loss of

29m was an improvement over the comparable period, but this

was principally due to the

increased investment return. Sir Patrick sald underwriting remained unsatisfactory with

losses up from £99m to £113m. The UK household and motor accounts in particular suffered from increased claim costs and

frequency.

Premium rate increases have

been introduced, or were planned, for all lines of busi-ness, but it would be some

time before Eagle Star's results fully benefited from this action. A further provision of £5m had been made in respect of discontinued lines of finan-

Allied Dunbar, the UK's larg-

est life assurance and unit trust group, contributed f31m to group trading profit, an increase of 16 per cent. Sir Pat-rick said that while new initial

commissions were 8 per cent lower, this performance was a creditable result in difficult

economic conditions.

# Cigarette sales fuel 40% first quarter rise at BAT

BUOYANT SALES of cigarettes helped BAT Industries, the tobacco and financial services conglomerate. increase pre-tax profits by 40 per cent to £223m in the three months to March 31.

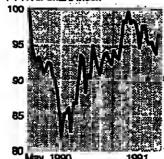
However, the underwriting results from Eagle Star, the UK general insurance business, continued to be unsatisfactory, said Sir Patrick Sheeby, chair-

Turnover rose by 2 per cent to £4.17bn and earnings per share increased by 45 per cent to 7.7p (5.3p). Sir Patrick said tobacco

made an excellent start to the year, with cigarette volume up 5 per cent. Trading profit was 22 per cent higher at £191m. Growth had been particularly marked in the Far East, while further sales were expected from joint ventures, such as one currently being negotiated in Hungary. He said that while the

tobacco results were encourag-ing, the first quarter tradition-

**BAT Industries** Share price relative to the FT-A All-Share index



ally accounted for the smallest proportion of trading profit, so the 22 per cent increase might not be typical of the year as

Trading profit in financial services recovered from £79m to £115m. The life businesses contributed £59m, an 11 per cent increase, and general business more than doubled

# Flotation values Man Utd at £47m

THE FOOTBALL season may be over but Manchester United is about to enter a new financial league with a stock market flotation that values it at £46.8m - more than initially

expected.

With the polish barely dry on the European Cup Winners Cup, won in Rotterdam last week, the club can boast a likely pre-tax profit of 25,26m for the year to July 31 on sales of £17.5m. The European cup run brought in about £2.5m

being the second UK foot-bell club to come to the main market. London rival Tottenham Hotspur has had its shares suspended pending refi-nancing of its heavy debts.

United's fans - and other members of the public - can apply for 56 per cent of the 4.68m shares available at 385p each. The minimum number which can be applied for is 50, which will cost £192.50.

United will receive net proceeds of £16.5m from the flota-tion, of which £6.7m will go towards the £12m-£18m cost of redeveloping the Stretford End

of the Old Trafford ground.
The directors, led by chief executive Mr Martin Edwards who owns 5m shares, will receive a bigger portion as they reduce their total holding shares are being placed on their behalf and 2.1m new ones being issued to take the total to 12.16m.

Mr Edwards was bullish about business prospects.
Admission prices were going up by 30 per cent, there would be more home games, including at least two in European tonrnaments, and interest

income would be collected on the flotation proceeds as well as the £3m that the club already had on deposit. For fans who read the FT,

ths dividend forecast for 1991-92 is 17.4p, giving a 6 per cent yield, and the price-earn-ings ratio is 10.6 on forecast

earnings of 36.2p.

Neither of these figures put
United in the top league. The
yield is more generous than
the FT-A All-Share average, which stands at about 4.8 per cent. While the prospective p/e is well below the market and also less than the flagging lei-sure sector's historic level of

Mr Glenn Cooper, managing director at Henry Ansbacher, United's financial advisers, said the "Spurs effect" had probably increased the yield that United had had to offer potential investors and

reduced the p/e ratio.
The dividend will cost about the most rearry 10 times the most that has been paid out before. It may be only twice covered by 1991-92 after-tax earnings per share from "core" profits, which assume no progress in cup competitions. Next year, core profit should at least equal the £6.1m pre-transfer

total forecast for 1990-91. The plan is to use any extra tions to build up a reserve fund to buy players. Mr Alex Fergnearly £6m net on players since 1986 and in 1989-90 some of those costs knocked the club into a pre-tax loss of £3.1m.

Mr Edwards said that as no dividend was being paid this year, about £2m would be put in to launch the transfer fund.

### Debt laden **Trencherwood** incurs £29m loss

By Andrew Taylor

TRENCHEEWOOD, the heavily-borrowed residential and commercial property developer which is in lyear of its loss agreements, years, and a recognised a 1995 New Years. day amounced a £29.2 m pre-tax loss for the year to October 31. That compared with a profit of £8.72m for the previ-

ous 12 months. The group, which had bank borrowings of \$40.5m at the end of October, equivalent to 186 per cent of shareholders' funds, said refinencing negoti-ations with bankers were in

their final stages. It was confident that new facilities would be available shortly.

Mr John Norgate, chairman, said that in light of the results the company would not be paying a final dividend. It had previously cut the interim div-idend from 1.5p to 0.5p. The share price fell from 87p to

cial insurance.
The contribution of Farm-The contribution of Farmer's, the group's California-based insurer, to trading profit increased by 12 per cent in dol-lar terms to £82m. Higher profit from the management company reflected increased business and greater invest-ment income. More policies in force and slightly better pre-mium levels resulted in higher fee income. Pre-tax losses included an Pre-tax losses included an exceptional item of £23.3m, mainly attributable to a £21.4m write-down against commercial and residential properties. A further £1.7m had been set against the failure of three commercial property joint venture partners to meet their financial obligations.

Net asset value per share declined from £1.88 to 87p. Mr Norgate said the group was reorganising its business to concentrate more heavily on housebuilding, which would in future account for about 75 per cent of group activities, instead of 50 per cent as at



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price of the stares to the Funds may go down as well as up 5 in pacts of exchange may also after the value of the shores In terms of the investors own currency

## CU to push for increase in non-life premiums

By Clare Pearson

COMMERCIAL UNION, the UK general and life insurer, yester-day reported pre-tax losses for the three months to end-March of £24.2m, down from £25.6m last time.

Mr Tony Brend, chief executive, said the company would be pushing for further increases in rates on non-life husiness after a continuing deterioration in results, despite the absence of the storms which affected the comparable

He said non-life business had been particularly difficult in the UK where rates generally remained "substantially below the levels needed to provide an acceptable return".

In addition, that business was affected by higher claims for subsidence, fire and theft and a number of large claims from commercial risks.

Mr Brend said the worldwide ife operations had continued to make good progress with underlying growth in premi-ums of 13 per cent.

Total premium income was broadly static at £1.1bn. In local currency terms life premium income rose by 13 per cent while on the non-life side it was up by 6 per cent. With investment income

amounting to £59m (£54.8m) and underwriting losses up to £120.6m (£117.7m), non-life operating losses amounted to £50.7m (£51.6m). Life profits were £26.5m (£26m).
The small cut in non-life

osses reflected the absence of the storm factor. There were also slight improvements in operations in some parts of the world, notably the Netherlands and the US. A breakdown of operating

results from total operations showed the UK increasing losses to £14.4m (£13.9m) while the Netherlands pushed profits ahead to £15.4m (£10.6m). The US moved into a profit of £3.2m (£200,000 loss).

Thanks to gains in stock markets, shareholders funds grew by £123m during the

three months to £1.36bn. The operating loss per share worked through at 4.6p (4.7p).

### Extra capacity helps **Bio-Isolates surge** Strong sales of Bipro,

protein-rich powder, snabled Bio-Isolates (Holdings), the whey protein isolation com-pany, to increase profits from £5,229 to £277,829 in 1990.

Substantially increased capacity following the comple-tion of the new production facility at the Le Susur plant in Minnesota helped the company to lift sales by 77 per cent to 23.95m

(£2.23m).
Earnings per share at the company, which is quoted on the USM, came through at 1.7p

# June 17 1991

More than half of Europe's top Chief Executives read the FT. If you would like to reach important decision makers across Europe call one of the people listed below or your usual FT representative.



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er Row, St. Panils, London EC4M 7DH

Debt laden Trencherwood incurs £29m loss By Andrew Taylor CHERROOP

FINANCIAL TIMES THURSDAY MAY 23 1991

the Application Form, and an Application Form, it does not contain any information about Manchester United PLC ("the Company") or its substitiary. The Manchester United Facility and substitutions set out in this advertisement. Expressions defined in the Prospectus have the same meaning in the Company you will be treated as applying on the basis of the mismutation in the Prospectus have the same meaning in this advertisement.

If you need advice, you should consult a stockbroker, solicitus, accountant, bank manager or other professional adviser.



# Manchester United PLC (Incorporated and registered in England under the Companies Act 1985 with registered number 2570509)

Placing and offer for sale by Henry Ansbacher & Co. Limited of 4,675,326 ordinary shares of 10p each at 385p per share, payable in full on application, of which 2,077,922 shares are being placed and 2,597,404 shares are being offered for sale to the public Authorised SHARE CAPITAL

issued and now being issued fully paid



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The Control Transfer 2008 

31.

£1,600,000 in ordinary shares of 10p each confinery shares of 10p each confinery share expiral of the Company and part passure in all respects with the Copies of the Prospectus and Application Form Copies of the Prospectus and Application Form may be obtained from:
Manchester United PLC, Old Trafford, Manchester M16 0RA
Henry Anchor Cope Mittee Copies London EC24 SAN Manchester United PLC, Old Trafford, Manchester M16 ORA
Henry Ansbachet, One Mitre Square, London EC3A 5AN
Smith New Court, 20 Farringdon Road, London EC1M 3NH
Charlton Seal, 76 Cross Street, Manchester M60 2EP
National Westminster Bank PLC, New Issues Department, 153-157 Commercial Road, London E1 2DB
National Westminster Bank PLC, New Issues Department, 2 Princes Street, London EC2P 2BD
and the Commany Anonomicement Office of The Stock Exchange, 46-50 Finsbury Square, London EC2

National Westminster Bank PLC, New Issues Department, 2 Princes Street, Loudon ECZP ZBD and the Company Announcement Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD (for Collection only, during normal business hours for two business days after publication of this notice), from The Stock Exchange Companies Fiche Service and from the following branches of National Westminster Bank PLC: 32 Corn Street Edinburgh 80 George Street 14 Blythswood Square 8 Park Row Manchester Glasgow Manchester
Newcastle upon Tyne
11 Spring Garde
87 Grey Street

Terms and conditions of application The Application List will open at 10.00 and on Pricing, 31 May 1991 and will close as stone the exalter as Henry Anabactust may described. The basis on which applications

It is expected that renounceable fetter of socieptance will be posted to successful applicants on Peding, 7 June 1991 and that dealings to the ordinary shares will be contacted on Monthly 10 June 1991. connected on Menday, 10 Jane 1991.

The contexts remaining from acceptance of applications under the offer for sale (the "Offer") will be contituousl on the wines of the ordinary share capital of the Offers being admitted to the issued pursuant to the Offer, being admitted to the Offers being admitted to the offers being admitted to the offers are the sale of the Offer Agreement (density of admitted are set out in page 59 of the Prospectus) becoming wholly nacconditional becomes effective. Menus collected in respect of application will be returned through the post to the address of the first atmost application will be returned (persons) and only in the processing without surrers if the conditions amendations of the first of the accordance will be extracted to the adversa of the first atmost of application and the first of the accordance will be extracted by National Resulting Rank FC, New Issues Department, in a separate account.

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The right in reserved to present cheques and busher's drafts for announce payable and application for payment on receipt thereof by National Westimisaer Bank PLC, New Issues Department, or before the conditive stated in purposable 1 Department on retain recovanceable leaves of secretaince and surplus application moutes pending clearance of each applicant cheque or hundred statement of each application in respect of which the Thompson, Cheque or hundred state has not been cleared by 5.00 pm on Thompson, Gione 1991.

Subject to the arrangements for employees described in "Attriumstateous for

Thereby, 6 have 1901.

Subject to the arrangements for croployees described in "Arrangement for supplying its paragraph 12 below, the basis of allocation for applications will be determined by Ficary Anabachry in its absolute discretion after constitution with the with the Discretion. The construct resulting from each acceptance of an application (whether in whole or in part) shall constitute as separate construct for the precision by the relevant application of ordinary states the subject of the Office and these recents and constitutes shall be consumed accordingly.

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and these treats and conditions shall be consumed accordingly.

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Applications must be made on the accompanying Application Form or (to the

by a power or substiley where necessary.

Applications must be made on the accompanying Application Form or (so the extense that persons are eligible as described in "Arrangements for Employees" in completing and delivering an Application Form or a special Application Form. By each applicator:

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in consideration of Rency Austracher agreeing that it will consider and process applications for the ordinary starte in accordance with the processes referred to in this document, and as a separate collected considerate heavy Austracher which will become building to consider heaviers have and fastly Austracher which will become building to in the case of applications delivered by hand application from or speech Application form to, or from at speech Applications delivered by hand upon receipt of the Application form by Nazional Westminster Bank PLC, New James Department.

agrees that his application may not be revoked until other Monday, 10 June 1992.

June 1991:

(ii) warmen that his cheque or hanker's deaft will be honoured on first prescursion, and agrees that if such cheque or hanker's deaft is not so honoured, he will not be entitled to receive a letter of acceptance or honoured, he will not be entitled to receive a letter of acceptance or shows expense in cleaned from for such states and such payment is cleaned should for such states and such payment is accepted by Neury Anshacher in its absolute discretion (which acceptance may be on the basis that he indemnifier Remy Anshacher of the should acceptance on the basis that he indemnifier Remy Anshacher or in connection with the balance of his reministence to be honoured on first presentation) and that, at any time pairs to the unconditional acceptance by hierry Anshacher of such payment, heavy Anshacher and their rights) result the agreement to sell each shares and may sell such there to none other person, in which case he will not be cooled in any payment in respect of such shares. (it is agrees that any sentence and any mondes returnable may be

(iii) agrees that any teners of acceptance and any monies returnable may be retained by National Westminster Bank PLC, New Issue Department pending clearance of his cheque or banker's dealt and will not bear interest. (N) agrees that prantity upon request being made he will supply Rency (Anitacher with any information requested in respect of his application. (d) spaces that all applications: acceptances of applications and continued about the Differ that the Differ that the Experiment by and constraint acceptances with English courts; and further subpass to the continue furification of the English courts; (e) contains that if he signs as Application form or a special Application Form

11 Spring Gardens on behalf of any other person (a) or a corporation he had due authorisy to do so and that each person will also be bound accordingly and be decaded to have, given the confirmations warrantes and madernatings translated becomes

nerung shat he is not, not is the applying at nonthnee or agent for a person flowing the liable to manup duty or stamp duty reserve but moder any of ections 67, 70, 93 or 96 of the Finance Act 1986 (depository receipts and statement services).

Sections 67, 70, 95 or 96 of the Paramee Act 1986 (depositary receipts and classeance services).

(g) continue the making his application he is not relying on any information or representation in relation to the Company or its subsidiary or related contracting the properties and he for the properties and he person expensive than such as may be contained in the Prospectus and he Directors not any other person actions the contract of any of them not any and the person exponents actly or jointly for this document or any other not any and have any liability for any such other information or representation.

(a) agrees that his Application Form is addressed to Houry Ausbacher, the Company and the Pirectors and that the benefit of (g) above shall extend to the persons referred to thereby.

(i) increasely sutheriest National Weaminister Bank PLC, Registrate or Heary his associate, which all the persons the product of the persons of the product of the persons of the persons and the persons of the persons the persons of the persons of the persons of the persons the persons the persons of the persons of the persons the persons the persons of the persons of the persons the p

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may result he has not taken any action or omitted to take any action which will or
negotivements of any territory in connection with the Coffer or his
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application;

(a) agrees that Henry Anshacher will not treat him as its ensumer for the purposes of the Rules of The Securities and Pattures Ausbartey, by visite of such application being accepted or otherwise and that Henry Ausbarter will not one him any duties concerning the price of the singues or the substants for him as an investment, and

(b) extracts that he is not, and is not consistent on behalf of economies on money management cause as an investment of an economies for the is not, and is not applying on helatif of, a person who is node; the age of 18,

noner the age or 18.

Acceptance of an application, subject to paragraph 3 above, will be effected at the electron of Henry Anthocher either by notification to The Stock Exchange of the basis of allocation (in which case allocation will be on that basis) or by Bask P.C., New James Department,

Bank P.C. New lastes Department.

No person receiving a copy of this document audion so Application form in any note that the UR may even the same as constituting as invisation or offer to him, nor should be in any event use such an Application Form, unless to the national contribution of any continuous of offer could invalid be made to him authors construction of any regulatory and other legal requirements. It is a submitted of any polythesis of the UR that be has assisted inconscition therewith, including the obtaining of any relevant servicing to consents which may be required and compliance with other necessary sections in a supplied to the construction of the part of the part

recrisory in respect of any stames acquired under the Office.

The ordinary shares which are being offered for sale have not been, and will not be, regitared under the United States Securities Act of 1955 as amended, excuratingly, the ordinary shares may not be offered, and, excurated or any US parson or to any person purchasing such attents for nevotic, sale, recursions or to any person purchasing such attents for nevotic, sale, person as part of the distribution of such shares. These areas and conditions of such shares in the United States of to, or for the benefit of, any US person as part of the distribution of such shares. These areas and conditions of out applying on behalf of or with a view to the re-offer, sale, remarkation or crausier m, or for the benefit of any US person.

In accordance with the arrangements described under "Arrangements for

transfer in, or me the Denem of any US person.

In accordance with the arrangements described under "Arrangements for employees" to passgraph 12 below, certain of the ordinary abares being offered are being accerted to more applications must be made on the special Application from which has been made applications must be made on the special Application of the described by the most of the Group on a present application must be made on the special Application.

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The dates and times referred to to these "ferror and Conditions of Application" may be always by Beary Arabacher so as to be consistent with the Office Agreement (as the same may be varied from time to time; with the Office (input 259,740 ordinary shares being officered for sate) are being reserved to meet applications by or for the benefit of employees and correst directors of the Company and the Glob. Such made available to such persons. Excess applications form which has been said to the forested as invitig been made on a public application form unless Henry application.

Listing and dealing arrangements Guide to completing the Application Form r kizan 1,000 sixaren, bast sont route tiban 5,000 ahanen, so 3 metabloske of 500 our field manne and address to BLOCK CAPITALS In Box 4. to the state of th noming the solution of the sol (.000 states).

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for more than 10,000 shares, to a multiple of 5,000 shares, in a multiple of for more than 10,000 shares, to a multiple of 5,000 shares.

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Applications may be accompanied by a cheque drawn by someone other than the applications in any montes to be returned with the want by Crowled therpus in the top right of the provided in any montes to be returned with the want by Crowled therpus in the law may be accompanied by a cheque drawn by someone other than the Lawrence of the persons is a named in Boars 4 and 6 (if any). tenor of the persons a native in neural and to it any a five imply apply foliably with other persons. But must then avanage for the Application Form to be completed by de discharge for the Application for the folial application for the neural nations of three other personal. In Box 6. Sign and due the Application form to Box 3.

The Application form may be algored by someone else or analog on a behalf of any joint applicant(s) if duly authorise the power(s) of attorney or a duly certified copy thereof as box 7 mains be algued by or on behalf of each John applicant (other than the first applicant who stroud complete Box 4 and algo Box 3).

If anyone is agrange on behalf of any fund applicant a), the function of attorney or a duly certafied copy thereof must be enclosed by suspection. Instruction for return of your Application Form Applications must be received by 10.00 am on Friday, 31 May 1991

FLC, New Issues Department, PO Box 33, 153-157 Commercial Road, London E1 2DB or by hand only to National Westminster Bank Issues Department, 2 Princes Street, London EC2P 2DB so as to be received no later than 10.00 am or Friday, 31 May 1991, or by hand only to National Westminster Bank PLC, 55 King Street, Manchester M60 2DB so as to be received no later than 3.00 pm on Thursday, 30 May 1991, or by hand only to fine free class over and allow at least two business days for delivery.

Photostat copies of the Application Form will not be accepted. Offer for sale by Henry Ansbacher & Co. Limited of 2,597,404 fully paid ordinary shares of 10p each in Manchester United PLC at 385p per share, payable in full on application. Before making any authorised under the Financial Services Act 1866. **Application Form** You may only apply for shares in the proportions stated in Note 1 of the accompanying guide. FOR OFFICIAL USE ONLY 0 fully paid ordinary stares of 10p each in Manchester United PLC (or any smaller number of stares for which this application is accepted) at 385p and subject to the Memorandum and Articles of Association of Manchester United PLC. 1 Acceptance number For which the amount payable is: 2 Shares allocated £ Please use BLOCK CAPITALS 3 Amount received Mr. Mrs. Miss or title Forenzme(s) (in full) 4 Amount payable Address (in full) 5 Amount returned -- [] Pin here your cheque, banker's deaft, made payable to "National Westminster Bank" and crossed "Not Negotiable -- Manchester United \* for the amount in Box 2.

"Not Negotiable -- Manchester United \* for the amount in Box 2. ③ 6 Cheque number

Fill in section 6 only when the application is being made jointly or on behalf of more than one person. The first or sole applicant should complete Box 4 and sign at Box 5. Insert in Box 5 the names and addresses of the second and subsequent applicants (up to a maximum of three additional applicants), each of whose Mr. Mrs. Miss or title Forename(<) Mr. Mrs. Miss or title Forenamet at Address (in full) Address (in tull) Ø No. must send this completed Application Form together with the cheque or banker's straft by post, or deliver it by band, to National Westminster Bank PLC, New Issuer Department, PO Box 53, 153-157 Commercial Road, London E1 2DB or by hand only to National Westminster Bank PLC, Princes Street, London EC2 p 2DB so as to strive not later than 10.00 am on Prints; 31 May 1991, or by hand only to National Westminster Bank PLC, 55 King Street, Manchester M60 2DB so as to strive not later than 3.00 pm on Prints; 31 May 1991, or by hand only to National Westminster Bank PLC, New Issuer of attorney of attorney of attorney for a duly certified copy thereof). Postcode:

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In Equation

 $g_{N_{i}} \leq 2 \cdot n^{2} \log n^{2}$ 

# Return to financial health proving a difficult uphill climb

David Barchard and Michiyo Nakamoto on the flagging fortunes of Sansui, the Japanese electronics subsidiary of Polly Peck

HEN POLLY Peck International announced in October 1989 that it was buying Sansui, the Japanese electronics group, the move seemed like a brilliant coup.

But when creditors of the collapsed fruit and electronics group meet at Alexandra Palace tomorrow, few tasks are likely to be harder than evaluating the future worth of its

Japanese subsidiary. Polly Peck owns 72 per cent of Sansui's sbares on the Tokyo stock exchange, where they have been languishing at around Y620, far below the Y1,270 they touched after the

But under Polly Peck's own-ership its fortunes have continued to flag. Four years of losses were reported, included an operating loss of Y4.8bn on sales of Y221bn in the year to October 1939, the last year for which full year results have been published. In the nine months to last December San-sui reported s loss of Y1.7bn on in its year-end and e reconstitution of the company which consolidated some subsidaries.

To staunch its losses, San sui's management has tried various remedies. They have cut costs in Japan sold real estate and shifted production to Taiwan. They have been diversifying into new businesses such as car audio and musical equipment.

At the same time, Sansui has changed its profile. Last year it began producing video recorders and Mr Koichi Enomoto, business general manager in Tokyo, is hopeful that sales in 1991 will gross Y10bn this year.

rising to Y15bn in 1992. "We are diversifying our product line in Japan from hi-fi equipment, which we bave always been in, to general eudio, portable players, tele-phone sets, and TV and computer displays." says Mr Enom-

For the 12 months to December this year the group is forecasting profits of Y800m on turnover of Y35bn. The return to financial

health is proving a difficult uphill climb for the company, which once enjoyed interna-tional acclaim for its high quality eudio equipment.

The four-year run of losses meant that without an ontside Set up in the late 1940s by

Mr Kosaku Kikuchi, Sansui's early years as an electronics and audin producer gave it an internationally-known brand name and a string of small sub-sidiaries across the world.

The new securities will be delivered as soon as possible.

**Exchange of securities** 

be exercised only outside the United States.

coupans, will be exchanged for

Participation certificates

ff. and renewal slip, will be exchanged for

The following banks will oct as exchange agents.

coupans no. 60 ff. and renewal slip, will be exchanged for

- registered shares of SANDOZ LTD with a nominal value of Sfr. 250

- bearer shares of SANDOZ LTD with a nominal value of Str. 250 and

- participation certificates of SANDOZ LTD with a nominal value of Sfr. 50

From Thursday, May 23rd, 1991, only the following will be officially traded: registered shares of SANDOZ LTD with a naminal value of Sfr. 100
 bearer shares of SANDOZ LTD with a naminal value of Sfr. 100 and
 porticipation certificates of SANDOZ LTD with a naminal value of Sfr. 100

Bourer shures

Official trading in

The offering is not being made in the United States and offering materials with respect to the

offering may not be distributed or sent into the United States. The rights described herein may

As a result of the capital restructuring decided upon at the 1991 Ordinary General Meeting of SANDOZ LTD (increase in nominal value of shares and participation certificates and split of shares), the existing securities with the old nominal value have to be exchanged for new securities

with a new nominal value. The banks undersigned below will exchange the existing registered shares, bearer shares and participation certificates as follows:

Registered stores

1 existing registered shore of SANDOZ LTD with a nominal value of Str. 250, certificate without

5 new registered shores of SANDOZ LTD with a nominal value of Sfr. 100, certificate without

I existing bearer share of SANDOZ LTD with a nominal value of Sft. 250, with coupons no. 60

l existing participation certificate of SANDOZ LTD with a nominal value of Sfr. 50, with

I new participation certificate of SANDOZ LTD with a nominal value of Sfr. 100, with coupans

The exchange of securities will commence on May 23rd, 1991. As from August 30th, 1991 only the new securities will be acceptable as agood deliverys on the stack exchanges.

will continue until Wednesday, May 22nd, 1991; trading shalf cease on all stock exchanges as from **Thursday, May 23rd, 1991.** 

The listing of the new registered shores, bearer shares and participation certificales on the Zurich, Basle and Geneva stock exchanges has been requested and approved as from May 23rd, 1991.

5 new bearer shares of SANDOZ LTD with a nominal value of Sfr. 100, with coupans no. 1 ff.

Norbert Wirsching: declined to comment on his resigntion rescuer, Sansui faced an

increasingly bleak future with the patience of its banks steadily wearing thinner.
Its problems had several different roots, some going back many years. One was that San-sui had been hard hit by the

7. Restriction of the offering

appreciation of the Yen against the US dollar after 1983, pushing up the price of its goods in US and European markets.

"We faced lost sales and shrinking markets," sxplains Mr Enomoto. Other factors involved in Sansui's problems included a legacy of difficulties with left wing unions from the 1970s and a delay in shifting production overseas when its rivals were doing so.

The deficit was financed by five Japanese banks, led by the Bank of Tokyo. By the time Polly Peck arrived nn the scene, the deficit had reached Y20bn, while total borrowing for the group was about Y35bn. By 1989, after four years of losses, a purchase by a foreign company was viewed both by Sansui and its creditors as virtually the last hope for the

group.
Then Polly Peck Internetional emerged from a number of possible foreign bnyers. Negotiations were conducted by Mr Norbert Wirsching, the olly Peck director responsible for electronics.

The tie-up with Capetronic and Polly Peck promised both a stream of dividend payments

to help pay off the group's dehts, and a link with an aggressively managed interna-tional electronics group.

The takeover was announced in October 1989 after talks lasting nearly seven months. The deal was the first foreign takeover of a Japanese company and was announced by a triumphant Mr Nadir to a press conference of 200 journalists. The Ministry of International Trade and Industry and the Ministry of Finance both issued wel-

Polly Peck aimed to link Sansui to its existing electronics operation, Capetronic, in Taiwan. An initial Y15.6bn, the amount paid by Polly Peck, was injected into Sansui and a shake-up of its upper management began.
Eleven new directors from

Polly Peck were appointed to the Sansui board, headed by Mr Wirsching. The most impor-tant change of all until July 1990, when Capetronic formally became a Sansui subsidiary with Polly Peck's stake rising from 51 per cent to 72 per cent. Today - after Capetronics, PPI's older electronics business in the Far East and Imperial in

Milan have been merged into it - the group has 5,000 employ-ees with two plants in Japan, three in Taiwan, one in Hongkong, one in Malaysia, one in the US, and an Italian subsidiary, Imperial, based in Milan.

Japanese specialist audio makers were forced in the 1980s to come to terms with the difficulty of surviving as spe-cialist makers. Most have long

since joined larger groups.
Having been one of the few
specialist audio makers that
remained independent and specialist, Sansui is having to enter the race to compete as a diversified audio-visual company in areas, such as VCRs and laser discs, where its competitors have a substantial

Mr Enomnto believes the Polly Peck deal can benefit it through the complementary strengths of Vestel and Sansui for example, Vestel made small TV screens to supply to imperial, Sansui's Italian offshoot, while Imperial can supply large screens to Vestel. He believes that the linkage stimnlated increased production for both companies.

Europe appears to be a main

to £1.07m

target in its strategy for survival in this field. The com-pany announced that it is plan-ning to increase VCR output fourfold, for sale meinly to

eastern Europe. easern curves.
The view among electronics
analysts is that while the market is highly competitive there
is considerable area for growth in the European VCR market.

While prospects look better than they have for some time. Sansui's bid for survival depends to largely on keeping the overall formula intact: On May 10 Mr Norbert Wirsching, resigned from the Polly Peck board of which he had been a member since Octo-

ber 1989. Contacted in New York this week he declined to comment on his resignation. He appears to have been the driving force behind the growth of Capetronic and the link up with Sansui. His departure adds to the uncertainties surrounding

the future of the group. In Tokyo, there is considerable scepticism about the Administrator's plans for a refloat of the group. The whis-per there is that the search is

### **NEWS DIGEST**

# **SANDOZ LTD, Basie Capital increase 1991**

### **Subscription offer**

The Ordinary General Meeting of Shoreholders of SANDOZ LTD held on May 15th, 1991 passed a proposal of the Board of Directors as follows:

1. Increase in the shore capital of SANDOZ LTD by Sfr. 329 623 300 from Sfr. 299 657 500 to Sfr. 629 280 800 through and increase in the nominal value of the existing registered and bearer shores by Sfr. 250 each from Sfr. 250 to Sfr. 500, followed Immediately by a split of each regis-tered and bearer share with a nominal value of Sfr. 500 Into five registered or bearer shares respectively with a nominal value of Sfr. 100 each,

in conjunction with the issue of 260 829 new registered shares and 38 829 new bearer shares with a nominal value of Sh; 100 each, which are offered to existing shareholders for subscription. 2. Increase in the participation certificate capital of SANDOZ LTD by Sfr. 7f 785 400 from Str. 65 259 400 to Str. 137 044 800 through on Increase In the nominal value of the existing participation certificate by Str. 50 from Str. 50 to Str. 100,

in conjunction with the issue of 65 260 new participation certificates with a naminal value of Sfr. 100 each, which are offered to existing holders of participation certificates for subscription.

A syndicate of banks led by Credit Suisse, Zurich, and also including Union Bank of Switzerland, Zurich, Swiss Bank Corporation, Basle, Bank J. Vantabel & Co. Ltd., Zurich, Bank Sarastn & Cle., Bosle, Lombard, Odier & Cie., Geneva, Pictel & Cie., Genevo, has firmly underwritte 260 829 new registered shares with a possingly value of Sfr. 100 each.

certificates without coopers,
38 829 new bearer shares with a nominal value of Sir. 100 each, bearing coupons no. 1 ff., and
65 260 new participation coefficates with a nominal valve of Str. 100 each,

with entitlement to dividends as from January 1st, 199f,

and hereby offer the said shares and participation certificates to the present shareholders and holders of participation certificates for subscription during the period from

on the following terms:

### 1. Subscription ratio

I new registered share with a nominal value of Sfr. 100 for every 4 existing registered shares with a nominal value of Sfr. 250 each (before split)

May 23rd to June 5th, 1991, noon

I new bearer share with a nominal value of Sfr. 100 for every 4 existing bearer shares with a nominal value of Sfr. 250 each (before split)

I new participation certificate with a nominal value of Sfr. 100 for every 20 existing participation certificates with a nominal value of Sfr. 50 each.

### 2. Subscription price

Sfr. 1 100.- net for each new registered or bearer share with a nominal value of Sfr. 100, i.e. Sir. 100 naminal value of the new share plus Sir. 1 000 increase in naminal value (4 × Sir. 250 lar 4 existing registered or bearer shares, before splitf.

5fr. 1 100 -net for each new participation certificate with a nominal value of Sfr. 100, i.e. Sfr. 100 nominal value of the new partiapation certificate plus Sfr. 1 000 increase in nominal value (20 × Sh. 50 for 20 existing participation certificates).

Federal Stamp Duty at 3% will be bame by SANDOZ LTD.

Subscription rights are exercised upon presentation of the appropriate subscription right certificate for realistered shares and of coupan no. 59 for bearer shares and participation certificates, using the appropriate subscription form.

Subscription rights from the different categories of securities connot be combined. The banks are willing to organize the buying and selling of subscription rights. These will be traded between May 23rd and June 4th 1991 of the stock exchanges of Zurich, Basie and Geneva on the basis before split.

The Company will send the subscription right certificates and the subscription forms directly to holders of registered shares who keep their shares at home, while the other certificates and forms will be sent to the depository banks concerned.

### 4. Entry in Shareholders' Register

In occardance with the already published new practice of SANDOZ LTD Executive Board, for this copital increase Swiss citizens and foreigners are entered in the shareholders' register, although the Executive Board may refuse such entry for the reasons mentioned in article 5 of its by-law, to particular no single shareholder or group al shareholders may acquire more than 2 percent at the registered share capital. The holdings of Swiss investment funds, are entered at a ratio of one new share per 4 shares of existing entered holdings. When rounding up the number al subscription rights held. Swiss investment funds may buy a maximum at 3 additional sub-

### 5. Paymout

May 23th 1991

The payment for the new securities must be made as per June 20th, 1991.

# **Credit Suisse**

Committee of the second of the second

**Union Bank of Switzerland** Bank J. Vontobel & Co. Lid Lombard, Odier & Cie

### Registered shares (nom. value Sfr. 250) 226 328 Bearer shares (nom. value Str. 250) 226 332 Participation certificates (nom. value Sfr. 50) Registered shares (nom. value 5fr. 300) 226 329 226 333 Bearer Shares (nom. value Str. 100) For further information regarding SANDOZ LTD or the obove mentioned transactions please

refer to the prospectus in German, English and French which is obtainable at the banks.

**Swiss Bank Corporation** 

**Bank Sarasin & Cie** 

Pictet & Cie

improve. However, price com-petition and reduced demand meant that operating profit from brickmaking fell 23 per

that the second half would be arduous. Unless production nationally was brought into line with sales volume there would be continuing downward pressure on prices. Earnings per share for the period were 1.79p (4.25p).

# Chamberlin & Hill

Further downturn in trading conditions at Chamberlin & Hill resulted in a 32 per cent fall in taxable profits, from £2.36m to £1.59m in the year to

Sales were down 5 per cent to £19.47m (£20.57m).
Directors said the decline was felt most by the two businesses involved in conduit fit-tings and supplying compo-nents to the electrical installations markets. A cost reduction programme had been undertaken based on moving

The final dividend is 4p for an unchanged total of 5.75p, on earnings per share of 16.64p

(23.41p).

The new financial year had started with a lower level of activity than in the comparable period.

# edges higher

### Administrators for Westerly Yachts

Westerly, the West Midlandsbased boat builder and shoe manufacturer which last week announced that it was closing down yacht production at its Westerly Yachts subsidiary, said yesterday that bankers had demanded an immediate repayment of the offshoot's. overdraft amounting to some

tors requested its bankers to appoint administrative receivers to Westerly Yachts. For 1990 Westerly Yachts had turn-over of £12.1m but incurred

once again on for a buyer.

### **Baggeridge** Brick dips

BAGGERIDGE Brick reported a shump in pre-tax profit from £2.58m to £1.07m in the half year ended March 31 1991. The interim dividend is maintained

The group was hit by the recession in the construction industry and also by the seasonal closure of construction sites at Christmas being aggra-vated by adverse weather in

the following two months.

Turnover fell from £15.92m to £13.26m. Sales volume was only 7 per cent behind while market share continued to

rom brickmaking fell 23 per cent to £1.7m.

Lower profits of £193,000
(£1.03m) in landsource were expected as there was an exceptional receipt last time.

Directors were 'in no doubt'

# Further downturn at

March 31 1991.

both businesses to one site.
Costs of the reorganisation,
amounting to £100,000 had
been taken against taxable

# Ferry Pickering

Taxable profits of Ferry Pickering, the carton manufacturer and printer, edged ahead from \$1.16m to \$1.2m for the half year to February 28. Turnover expanded by £1.22m to £15.12m.
Earnings worked through at 6.1p (6.07p) after tax of £385,000 (£347,000). As predicted, the tax charge rose to 32 (29.9) per cent. The interim dividend is a same-again 2.1p.

£2.3m In the circumstances, direc-

they were in discussions with the group's bankers with a view to securing support for the financing of the remaining subsidiaries nn an ongoing

### Whessoe rises 14% to £3m

Whessoe, the project management, engineering services and instrumentation and control grnup, returned profits of £3.09m pre-tax for the half year ended March 30.

The 14 per cent improvement over last time's £2.71m was struck on the back of a 12 per cent rise in turnover to

Mr George Duncan, chair-man, said that the increase in profits was achieved in the face of difficult trading conditions in the UK and abroad. He added that there was currently "little evidence" of any improvement in the economic

The interim dividend is stepped up to 2p (1.75p) from earnings of 10.9p (9.6p).

### Printech moving to main market

Printech International, a Dub-lin-based computer documentation company, is moving from the Unlisted Securities Market to the main market. Dealings should start in Dublin on Mon-day May 27 and in London on the following day.

The company joined the USM in December 1987 and in 1990 reported pre-tax profits of 1£3.27m (£2.98m) on turnover of 1£19.27m. Directors said that they expected a satisfactory outcome in the present year in the absence of unforeseen cir-

### **Dunedin Worldwide** asset value rises

Dunedin Worldwide Investment Trust reported a rise to 576.9p in net asset value per share at April 30 1991, compared with 568.7p at the end of the previous first half and 467.4p at the end of the year to October 30.

The interim dividend is unchanged at 2.4p on earnings per share of 4.17p (4.3p). Direc-tors said the final dividend would be maintained at 6.60.

### Minstergate jumps to £1.32m

against £927,000 allowed restructured Minstergate to announce a jump from £543,000 to £1.32m in pre-tax profits for the six months to February 28. The company's main activities now comprise property management and development, together with one manufactur-ing subsidiary. Turnover fell

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BE WORK!

Interest received of £1.42m

ing subsidiary. Turnover fell from £13.45m to £1.39m, reflecting the effect of the disposals in manufacturing together with insignificant property development sales.

Losses on trading activities were cut from £433,000 to £172,000 due to the sale of foesmaking subsidiaries. Several offers are being considered in offers are being considered in the property development sub-sidiaries.

Earnings per share improved from 8.86p to 36.43p.

### Archimedes Inv net assets ahead

Archimedes Investment Trust reported an increase to 577.03p in net asset value per capital share at end-April 1991, compered with 523.19p a year ear-

Net revenue for the six over of £12.1m but incurred trading losses of £364,000 on capital employed of £4.26m.

Directors of Westerly said the remaining businesses within the group were trading satisfactorily. They added that

Net revenue for the six months to April 30 increased by 25 per cent to £149,000 (£118,000) for earnings per income ahare of 12.169 (9.67p).

A first interim dividend of 9p (7.25p) is declared.

### **TECHNOLOGY**

lands-based blender of industrial lubricants, has recently been adding to its range of oils and filtration equipment. The cost of developing these products in-house would be prohibitive for a small company — Penz has turnover of £3.5m and a workforce of 50 - so these extra items have been sourced

from other manufacturers.
We are buying in eq "We are buying in equipment that other people have researched to relieve ourselves of the burden," explains Paul de la Pena, chairman of the

Persbore, Worcestershire company. "R&D is very unattractive in the UK."

At first sight Pena's experience appears to confirm suspicions that companies of all sizes, but particularly small ones, are cutting back innova-tion spending in the face of the recession. One of the findings tof the recent CBI/NatWest Innovation Trends survey was that fewer companies employting between 50 and 199 people expected R&D spending to increase during 1991 compared with 1990.

But the picture is more complex than this, as the experi-pence of Pena and similar com-panies ahows. Innovation in spending responds to the eco-innomic cycles of individual com-panies which may not mirror broader economic trends. It also takes account of other management policies towards areas such as marketing and exporting.

Innovation policy at Pena, for example, is strongly influenced by an expensive programme the company is under-taking jointly with Iritech, an Italian investment group. The two partners are developing a sensor which indicates the degree of fouling of oils within minutes instead of the 24 to 48 hours usually required. Tha venture will absorb most of. Pena's innovation budget for some time to come.

At the same time Paul de la broaden his company's own range of products with oils and equipment supplied by other manufacturers as a move to a more marketing oriented pol-:- icy. In recent months Pena has come to regard itself as the provider of a complete lubrication management service to manufacturers instead of sim-

Paul da la Pena says he regrets this shift in emphasis but the move appears to have done nothing but good for the company's profits. "We are trading quite well," he notes. Charles Batchelor continues a series on innovation in the recession by examining the factors which influence R&D spending among small companies

# A restructure of priorities

What has been the trent over the past. 12 months (expected frends for the			months monthe)		***
in the following areas?	UP	DOWN	SAME	. N/A	
R & D (products)	47 (40)	12 (8)	26 (38)	15 (14)	Sp. 13
9 & D (processes)	33 (32)	10 (8)	36 (40)	21 (20)	
censing of other inventions	3 (7)	1 (2)	30 (28)	85 (64)	
Services of consultants	34 (10)	. 18 (29)	40 (49)	13 (12)	
Soint ventures or collaboration with UK companies	8 (19)	2 (2)	31 (21)	59 (58)	
ičini ventureė or colleboration	19 (40)	1' (1)	34 (20)	46 (39)	
with overseas companies	19 (40)			46 (39) ration Trends	



ing are not being cut comes

from organisations such as

Inventalink, of London, which

matches inventors to compa-

nies seeking new products.
Interest in new products on the
part of companies both large
and small is higher now than it

Although Paul de la Pena may be gloomy about prospects for R&D in the UK, smaller firms generally have remained remarkably positive about innovation spending, according to the CBI/NatWest survey.

Fewer manufacturing companies (employing 50-199 people) expect to increase R&D product spending next year but in both 1990 and 1991 companies increasing spending in this this area ontnumber those reducing expenditure. Some 44 per cent of companies surveyed per cent of companies surveyed expected total innovation spending to rise this year companed with 20 per cent which expect a fall. In 1990 42 per cent increased spending.

Within this overall spend, the outlay on licensing other companies' inventions and on companies' inventions and on joint ventures or collaboration with UK and overseas partners will rise quite sharply. Like Pena companies are learning to

spread the innovation burden.
Further evidence that over-all levels of innovation spend-

with," he adds. Many companies appear to be taking a long-term view,

ard Paine, chairman, "Companies are looking for products to come out of the recassion

protecting their innovation

stripper were four times higher than expected; four years ago Shelbourne made its first-ever loss; and Keith Shelbourne was forced to sell off a 30 per cent stake in the company to avoid going into liquidation. "We acted three years ago and that is paying off today."

Innovation spending is now going into refining the basic design of the stripper to make it more reliable and into mak-

pany is on 24-hour working. But getting this far nearly pushed the company under.

Development costs of the

ing engineering changes so that it can be made more easily in volume. Improving on existing products rather than launching off into new directions is a tactic which is being adopted by smaller companies. Loctronic Graders, an Essexbased manufacturer of equipment for sorting potatoes, is concentrating on changes to double the speed of its equipment. "The research work we are doing was initiated two to these years are "cour Mich three years ago," says Mick Cowlin, chairman of the £1.25m turnover company. We have to work this through before we

Part of the funding for this project is being provided by the government under its Link collaborative research initia-tive. Loctronic has teamed up with the Silsoe Research Instiwin the sisse Research insti-tute in Bedfordshire on a two-year project valued at £360,000.

Like many small companies
Loctronic has been forced to adapt its innovation policies to changes in government sup-port programmes. Link funds are intended to go to strategic research into technologies for future commercial products and not for highly specific product-oriented projects.

spend while cutting hack in

other areas. Shelbourne Reyn-olds, a Bury St Edmunds-based

agricultural angineering com-

pany, has reduced overbead spending by £200,000 after a

thorough review, according to

Keith Shelbourne, chairman and managing director. Shel-

bourne employs 100 people and expects sales of £4m this year.

A switch to exports and away from the depressed UK

market meant the company

was able to reduce its UK sales force from three to two; insur-

ance cover was reviewed and reduced; and a reorganisation

of the factory lay-out allowed parts of the building to be let.

"If anything our commit-ment to R&D is greater today," says Keith Shelbourne. The

bulk of the company's innova-tion budget is currently allo-

cated to developing a grain stripper which speeds up the

harvesting process. Worldwide demand for the stripper has taken off and for the first time

in its 19-year history the com-

This move away from near-market finance and the longerterm nature of projects means small companies must take a deep breath when embarking on government-funded research, says Cowlin. For a company which has made extensive use of government finance - Elm over the past 10 years - changes in govarn-ment innovation policies can have a considerable impact.

As Pena, Sbelbourne and Loctronic illustrate, innovation is a complex Issue for the smaller company. Government policy, changing management priorities and a company's own business cycle can all influence spending at least as much as external economic factors.

The final article in the series, on the agenda for innovation policy in the UK, will appear

# Fresh flow of ideas to fuel the 'think tank'

Andrew Fisher visits BMW Technik, which seeks to stimulate creativity in automobile design

MW's Z1 sports car is sleek, luxurioue -Band expensive. In Germany, it costs DM89,000 (£30,000) and the Munich company only expected to produce around 5,000. Since the car's introduction late in 1988, however, nearly 8,000 have been made. Flaming red is the most popular colour - and the most appropriate for a car of such flamboyant glam-

Soon, BMW will stop making the car. The market, after all, is extremely limited compared with that for its basic models. But for BMW the significance of the Z1 goes far beyond the life of the car itself.

For the ZI did not come roaring out of the company's normal research and development activities. It emerged from a separate unit formed with the sole purpose of giving people normal constraints associated with turning out

This subsidiary is called BMW Technik GmbH and it was founded in 1965 as an experiment. BMW reckons it is nnique, though other compa-nies have their own design studios. Its staff of 120 people is far emaller than BMW's hig research and develop-

ment department, which has 5,000 employees. "We act as a think tank that produces hardware," says Klaus Faust, the head of BMW Tecbnik. which operates from its own building near Nobody stays at the

company for more than five years, the ldea being to maintain a fresh creative atmosphere. Most of the BMW's Z1, the result of a free-wheeling approach designers, engineers, and other staff come from within the group, hut BMW Technik also takes on experts from outside when necessary; its

present ranks include people from Austria, the UK, Denmark, the Netherlands, and the US.
How did the Z1 come about? It did not just evolve by accident, says Faust. "We wanted a successful project to motivate our employees, Building a car was the best way to do this. So we tried to develop a fun car that contained new

technology."

The result was a vehicle with a body of light, resilient, and recyclable thermoplastic, devel-oped by General Electric of the US; plastic is not cheaper than metal but it is easier to shape. especially into sporty curves. The Z1's doors are electronically powered to move up and down rather than swing out, and its advanced rear axle system is now used on the latest generation

of its small 3-series model.

It took one-and-a-half years from the first designs on paper to production of the first Zi prototype. Today, Faust says, BMW Technik can come up with a complete concept car in a year. There was also an off-road design of the ZI, but

this was not put into production.

The success of the Z1 meant that BMW Technik became more than just an experiment. Today, it is working on a variety of projects. It tends to have two big projects going at once -which involve whole vehicles - and about 10

Faust is cagey about giving too much away on its present work. One idea is to come up with a method of darkening car window panes by elec-tronic controls. "Our work can cover any aspect of the car, whether it is air-conditioning, the engine or the body."

engine or the body.

BMW Technik carries out external work, tco. It has made studies for German Federal Railways on new carriages – these were not implemented – and tried to develop a futuristic design for the humble motor-scooter. Although the company was set up so people could develop their ideas in a free-wheeling, informal environ-ment, it has a formal structure to ensure that projects do not simply lead to dead ends.

Eight divisions cover design, bodywork, pro-pulsion, the engine, aerodynamics, materials, electronics and the company'e workshop. These are subject to financial

and project co-ordina-tion controls. Explaining BMW Technik's risk-oriented approach, Faust says:
"Our aim is that
roughly a third of our
project ideas should be
followed np further and end up in the car in some way; a third should at least provide research impulses: and

as being too risky." To help stimulate the right climate, BMW Technik has flexible working arrangements allowing staff some freedom to choose their own working hours. Thus employees can work at weekends and take a weekday or two off, depending on the urgency of the project on which they are working.

There is an overall 40-hour week, but no over-

MIJW 6787

time. People tend to work longer hours anyway, notes Faust, since they become bound up in their projects. There is the additional spur of special payments for successful projects.

The rotation at the company means that

around 20 people come and go each year. The idea is to avoid hierarchy and creative staleness. Time at BMW Technik also helps in people's later careers, adds Faust, since it is recognised in the rest of BMW and elsewhere that the unit's purpose is to unlock creative energies and develop an individualistic approach.

It can be fun, too. At a recent staff party the company's advanced wind tunnel - equipped for both aerodynamic and acoustic testing was used to see which employee had the best windsurfing position.

Printech more main market

Dunedia Welk

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performance.

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In accordance with the parishes of the Notes, notice is being the that for the six month interest period from May 23, 1991, to November 25, 1991, the Notes will carry an interest rate of 6.375 per cent per date which will be November 25, 1991 to USD 1,646.98 for USD 50,000 to principal amount of Notes.

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Brussels Branch

### **COMMODITIES AND AGRICULTURE**

# MacSharry digs in heels as farm ministers try again

By David Gardner in Brussels

agriculture ministers last night began work on a new attempt to agree on this year's farm prices, after Mr Ray Mac-Sharry, EC agriculture com-missioner, said Brussels was prepared to make no further

concessions on its proposals.
Following a sterile debate on the modified proposals - which had been brokered by the Luxembourg presidency of the EC and embodied shifts from the commission proposals of three months ago - Mr Mac-Sbarry said he doubted whether (ministers) wanted to, or were capable of making a decision."

He told ministers: "You can sit here till Doomsday, but the commission is not going to

The Irish commissioner's demarche followed renewed attempts by France and Ireland to force an increase in the binding guideline on farm spending, set this year at Zcu32.5bn (\$38.8bn).

However, officials said he appeared more provoked by the negative reaction to con-cessions the Commission has made on the cereals, beef and milk regimes, the three areas where EC supply most clearly

The Luxembourg compromise on this year's prices – backed by the Commission – suggested that:

EUROPEAN COMMUNITY in existing five-year set-aside schemes would get the benefit of this year's special plan to take 15 per cent of land out of production, in order to avoid paying the doubled production tax, of 6 per cent, proposed by Brussels. This met UK and French objections. on milk: though the 2 per

cent cut in the quota would stand, member states could buy up milk, and thereby restore part of the cuts, and would be reimbursed at a rate of Ecu7 per 100 kilos per year - to start from the EC's 1993 farm budget and stretch over five years. This met the demands of several milk pro-

on pigmeat: a partial restoration of private storage aid for pork, suspended earlier this year - in response to Danish

on beef: the Commission would be empowered to man-age with greater discretion the now open-ended interven-tion system. This was an ettempt to pacify the Irish, over two thirds of whose beef goes straight into intervention because of depressed markets.

As ministers went into late night session, it nevertheless seemed a better than even bet - 64 according to John Gummer, the UK agriculture - that some sort of leal would be agreed.

The Council hopes to reach

accord on the big-spending areas - cereals, beef and milk - with the intention of then adding them up and seeing how they square with tha spending guideline.

There was a widespread assumption that a way would then be found to fine tune the budget to keep it inside the formal limit.

Senior Commission officials say privately that a small amount of budgetary overrun

- amounting to barsly a
week's apending - could be
pushed into next year's budget.
A senior French official was equally sanguine. "Technical adjustments will take care of it," he said.

This sort of dexterity is already evident in the proposal to manipulate spending on

Mr Gummer, who along with his Dutch colleague has backed the Commission's attempts to hold the guideline, said of the plan to bump forward part of the milk bill that there was "imprudence in making decisions now which have to be paid for later; but we can't complain. It is not outside the guideline".

Spanish officials also saw a good chance of freezing the budget issue, if not the budget. They foresaw e political agreement late tonight which would leave a number of "loose ends" to be tied up later this

Meanwhile, Codelco is step-ping up prospecting in the hope of finding new deposits to arrest declining production at its ageing mines. Geologists this week announced the dis-covery of a lung deposit 5km south west of Chaquicamata. Inital projections show the Initial projections show the deposit could rival Chuquica-

## **Drivers** act over deaths at Chilean copper mine

By Leslie Crawford in Santiago

TRUCK DRIVERS Chuquicamata, the world'e biggest open pit copper mine in northern Chile, are staging a go-slow to protest against the dangerous working conditions that caused the deaths of seven miners this year. The go-slow is causing chaos

in an operation that has to remove 600,000 tonnes of rock a day and where traffic is com-puter-controlled to avoid a delay of even a couple of min-utes. Mr Federico Gana, Chuquicamata's public relations manager, said extraction over the past week had fallen to 540,000 tonnes a day but it was too soon to tell the effects

The drivers, who operate the glant earth-removing trucks, are upset about management's allegation that the pit acci-dents were caused by their own negligence. Mr Luis Vergara, a union leader at the mine, says that drivers had been urged to work faster to comply with Chuquicamata's production goals. "It is unfair to blame the drivers for the accidents when they were merely obeying orders," he

The labour protest coincides with the start of pay negotiations. Chaquicamata's 8,500 miners last week lodged a claim for a 9.95 per cent real increase in wages for the next two years. The Chilean state corporation corporation Cod-elco, which owns Chnquica-mata, has until the end of May to study the claim and negotia-tions are expected to begin in June. Pay talks at Codelco's three other mining divisions, Andina, Salvador and El Ten-

25m cubic metres. To be sus-

tainable only 4.5m cubic metres should be cut annually. WWF has also drawn up a

report on the use of eco-labelling. These are placed on

some timber products to claim

that they are environmentally acceptable. "Most labels cannot be believed," says WWF. It

WORLD COMMODITIES PRICES

m, 99.7% perky (\$ per tonne)

1296-8 1327-8

1296-7 1327-8

1308-6

### The federal agriculture NEARLY one in five Canadian

By Bernard Simon in Toronto

farmers is technically insoldown slightly from C\$23.2bn in

The committee, helped by a

ing the financial condition of the farming sector.

Although the average debt is

C\$91,000 per farmer, there are wide variations according to regions and individuals. The report estimates that one third of all farmers have little or no debt. About 47,000 are unable to repay the money they owe to financial institutions.

Conservation group accused of neglecting environment

management practices on the

ground. Social and environ-

mental issues continue to be neglected by loggers and forest

departments as well as by

A report published by WWF calls for an independent review

of the ITTO on which 47 countries are represented. This

demand will be pursued by WWF when it speaks as one of

TTTO itself."

entrey to new suisanes intro-duced earlier this year, Aggre-gate income this year of C\$2.6bn will still be less than last year's C\$3bn and well down on earnings of almost C\$4bn in 1988 and 1989, mainly because of low grain prices. Early indications point to a good wheat crop on the prairies this year. Soaking rains have fallen across Manitoba,

the non-governmental organi-

sations at the meeting of the ITTO council in Quito, Ecua-

out adequate checking. Sara-wak was still exporting 10m

cubic metres of timber a year and felling between 18m and

Mr Sullivan said that inadequate forestry conservation schemes were being approved

dor, from May 29 to June 6.

# Peru moves to revive cotton trade

Sally Bowen finds hopes pinned on the coveted Tanguis variety

PERUVIAN COTTON, once the country's principal export, is undergoing its biggest shake-up for years. March trade liberalisation measures and the lifting of export restric-tions mean that Tanguis, an internationally coveted variety which until now has been vir-tually unavailabla ontside

Peru, will be widely exported.

Production, however, is in crisis. A combination of last year's drought, increased terrorist attacks on coastal farms and scarcity of credit means that only 68,000 hectares of Tanguis were planted in Peru this season compared to a "his-torical" 120,000 ha.

Although this is double the acreage the Peruvian Cotton screage that predicted for this season, production has been maintained at the expense of good agricultural practice.

Nearly a quarter of the total area was not cleared and replanted at the and of last seareplamed at the and of last sea-son – plants were cut back and allowed to sprout again, with savings on costs but potential difficulties with dis-ease. First indications, however, are that the harvest has

suffered little, say traders. The Cotton Board estimates Tanguis output this year of about 50,000 tonnes, nearly 40 per cent lower than three years ago. Tanguis accounts for 60 per cent of cotton grown in Peru – the rest is mostly long-staple Pima – and is the variety principally used by Peruvian cotton garment manufac-turers. It has a bulk and

ideal for underwear and sports shirts, the products on which Peru's booming cotton apparel export business is based.

Until government-imposed export restrictions were lifted in March, the local market had first claim on Tanguis. Only small quantities surplus to domestic demand, perhaps 7,000 tonnes a year, were exported under special licence. However, this year, with the

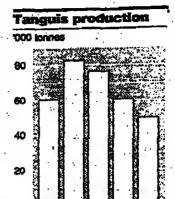
traders expect at least half of the season's Tanguis 50,000 tonne crop will go abroad. Leading private exporters will compete for the 40 to 50 per cent market share traditionally held by Enci, the increasingly weakened state food and com-modity marketing board. Tanguis is likely to sell in

domestic market in recession,

Europe this year at about \$100 per quintal, according to last year's leading exporter Coral S.A. However, local Peruvian costs to cover transport, customs and re-pressing of bales before shipment, are high. Cotton exporters receive no tax drawback and bear an addi-tional 5 per cent "temporary"

tax on every tonne exported. "Current local costs are abnor-mal," says Coral's managing director Gonzalo Priale. "A fair price to the Tanguis producer would be around \$70 per quintal, if the exchange rate was not so far out of line."

Producers say they can no longer make money growing cotton. Federico Leon, presi-dent of the Peruvian Cotton Board, and himself a grower



principal cotton-growing region on Peru's north coast.
"It's a viable size — you should be able to make money off

be able to make money off that," he says.

It is no longer possible. The Cotton Board estimates production costs at \$1,400 per hectare, including peeticides, machinery hire and transport. However, in areas such as Federico Leon's, where traditional yields average only ten to twelve quintals per hectare, cotton farming is unprofitable.

This year, "like all other medium-sized farmers in my area, I haven't grown cotton", says Leon. Fifteen hectares are planted "to maintain my property rights and for security reasons. Even if you lose money, you must plant something or landless peasants invade your land and settle on it".

A graver threat than land invariants to more presented.

A graver threat than land invasions to more prosperous farmers is terrorism. Both

Peru's subversive groups, Sendero Luminose and the MRTA (Tupac Amaru Revolutionary Movement) demand contribu-tions to their fighting funds they kill if these are dealed.

"Nobody lives on the farm any
more," says Leon. "Maybe you
visit once a week with a car
load of armed guards in attendance. It's no way to live."

For most small growers in

the Piura area there is no real alternative to the traditional alternative to the transitional cotion crop. This season, with a dearth of agricultural credit under the fiscal austerity programme of president Alberto Fujimoro Fujimori's government, farmers have had to ment, lariners have noter to mortgage to the hilt in order to plant. Many have sold their few remaining animals to sur-vive until harvest time.

With the Tanguis harvest up to a month late, it is a nail-biting time for growers. Except for those with advance sales contracts to the bigger taxtile companies and traders, they companies and traders, they have no money for essential but costly pesticide agraying. Crops could still be decimated through late spread of disease. Gomalo Priale predicts local costs will gradually come into line with international prices

as the exchange rate rises. New legislation allows agri-cultural land to be used as collateral against commercial loans, so financing will be easier next season. "Then cotton-growing will be profitable again," Priale says. "Cotton should be the principal crop of the Peruvian coast — I think it has a brilliant future."

# Canadian farmers battle against debts

vent and cannot be salvaged by extra subsidies or other forms of financial aid, says the Canadian House of Commons standing committee on agriculture.
In a report updating a 1968 study on farm debt, the committee estimates the total debt of the country's 255,000 farmers at C\$22.2bn (\$19.32bn) last year,

Calgary-based economic reports every two years updat-

REFORM OF the International Tropical Timber Organisation,

the body responsible for con-servation and management of tropical forests, was called for

Fund for Nature (WWF). Mr Francis Sullivan, WWF

forest conservation officer,

erated improvements in forest

terday by the World Wide

"There is no evidence

By John Hunt, Environment Correspondent

Canadian banks appear to have been more reluctant than their US counterparts in cracking down on delinquent bor-rowers. As a result, farm debt has fallen more slowly in Can-ada than south of the border.

department recently raised its estimates of 1991 farm incomes, but the increase wes due entirely to new subsidies intro-

# iente, will follow soon after. Meanwhile, Codelco is step

Saskatchewan and Alberta in recent weeks, maia or the La Escondida cop-per mine in size.

# World Bank criticises monopoly

THE WORLD BANK has added its voice to criticism against a controversial clove trading monopoly established in Indonesia early this year under the leadership of President Suharto's youngest son. The Clove Support and Trad-ing Board (BPPC) was set no

with the intention, according to the government and officials involved, of helping Indonesian clove farmers to get a better price for their product. In its confidential annual report on the Indonesian econ-

report on the Indonesian economy, the World Bank concludes that the opposite will be more likely. "In the medium term", the bank says, "the welfare of farmers may be reduced by the government's attempt to override market forces in setting prices directly".

Mr. Jantia Worotitian the Mr Jantja Worotitjan, the

trading board's secretary general, rejects the charge. "The BPPC is not a monopoly — it won't disturb market forces."
Under tha system, farmers sell their cloves to village cooperatives at a floor price fixed by the government at between urges retailers to remove all by the government at between such labels as soon as possible. 7,000 and 8,500 rupiah (\$3.60

1300/1300 1340/1327

and \$4.40) a kilo. The BPPC is the only body anthorised to buy from the co-operatives and sell them to the kretek ciga-rette factories which consume almost all Indonesia's annual clove output of about 80,000

The trading consortium also adds charges for transport and storage to the cigarette firms' final bill. Kretek manufacturers say the cost at the factory gate of their raw material will be more than doubled.

The World Bank says the clare business of their raw material will be more than doubled.

clove buying scheme is not yet operating because the consor-tium, which the bank does not mention by name, has not been able to put a nationwide trad-ing system into place. "Confu-sion ovar trading arrange-ments in some areas has made it impossible for farmers to sell

their cloves."
Mr Worotitjan acknowledges the system is not ready but says that by the beginning of June "everything will be run-

develop an adequate trading Indonesia's central bank

**BQ.170 lots** 

(Prices supplied by Amaigamated Metal Trading)

AM Official Kerb close Open Interes

Total delly surnover 19,000 lots

network, it will not be able in the long term to buy all cloves at the floor price. It says farmers are already increasing pro-duction in response to higher prices and cigarette companies are looking at other choices to "Once the consortium is

forced by mounting losses to abandon the buffer scheme, the oversupply in the market will likely cause the farm gate price to fall below the levels prevailing prior to the initiation of the scheme," the World Bank says,

CRUDE Off. (Light) 42,000 US gails \$/barrel

Latest Previous High/Low

No mention is made in the No mention is made in the report of the fact that the new clove trading consortium is headed by President Suharto's youngest son, Mr Hutomo Mandala Putra. Observers say however, that it was his involvement that prompted the government to agree to the scheme despite its dubious economic consequences.

The decision to allow a clove trading monopoly comes in direct contradiction to recent ning OK".

The report says that even if the consortium is able to were also surprised when

announced last month that it would provide more than 200m in liquidity credits to help fund the BPPC despite a government clamp on such credits since last June because of inflation fears. Critics of the BPPC say that

it is a politically well con-nected trading system designed to benefit only the middle-men. Long before the clove system was officially sanctioned at the beginning of this year, members of the BPPC were reported to have been buying clove stocks at the old price of between 3 000 and 4 000 and at 100 and 10 between 3,000 and 4,000 ruplah

almost certainly have to buy those stocks first when theirs run out but at the much higher price of about 12,500 rupiah. Members of the Association of Cigarette Manufacturers, have said that it is for quick profit that the BPPC was really

Whether or not that is true. the cigarette firms have been the losers. The World Bank says the farmers are also likely

SOYABEANS 5,000 by min; center60% byshel

Chicago

MARKET REPORT Robusta coffee prices closed well down egain in London for the second day running, and five contracts hed hit lifetime lows on the New York arabica market by midday. Dealers said selling by lunds in both London and New York remeined the main force behind the fall. There was also talk of long Ilquidation by a French trade house. While prices remain on a downward track, roasters appear largely content to sit back and watch levels fall, dealers added. Cocoa declined under trade hedging of Ivorian and Ghanaien supplies. New York cotton futures fell the 2 cents a Ib limit during morning trading,

### **London Markets**

SPOT MARKETS		
Crede oil (per barrel FOB)		+ or -
Oubal Brant Bland (dated) Brant Bland (Jul) W.T.f. (1 pm est)	\$15.75-5.90u \$10.55-8.65 \$19.15-8.20 \$20.75-0.80u	425 -0.55
Off products (NWE prompt delivery per to		+ or
Premium Gasoline Gas Oil Hosvy Fuel Oil	\$244-248 \$184-185 \$69-71	-5 -4
Naphtha Petroleum Argus Estimates	\$207-210	-4½
Other		+ or -
Gold (per troy oz) Sliver (per troy oz) Platinum (per troy oz) Palladium (per troy oz)	\$358,30 405.0c \$393.00 \$95.00	-0.20 -0.5 + 1.25 + 0.50
Aluminium (free market) Copper (US Producer) Lead (US Producer) Nickel (free market)	51305 104e 39c 375e	+5 -1 -4
Tin (Kusia Lumpur markat) Tin (New York) Zing (US Prime Western)	265c 62c	-0.07 -2
Cartle (filve weight)† Shoep (dead weight)† Pigs (live weight)1	111.28p 175.40p 94.38p	-0.18° -15.97 -1.66°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price		-1 -1.0
Barley (English teed) Maize (US No. 3 yellow) Wheat (US Dark Northern)	£106v £179.5 £100	
Aubber (Jun)♥ Rubber (Jul)♥ Aubber (KL RSS No 1 Jun)	53.25p 53.75p 226.5m	+0.25 +0.25
Coconut oil (Philippines)§ Palm Oil (Malaysian)§ Copra (Philippines)§	\$337.6v \$322_5 \$222_5u	-2.5
Soyabeans (US) Cotton "A" index Wooltops (64e Super)	£158.5 86.25c 384b	·1.0 +0.95

-cents/lb. r-ringgit/kg. q-jun/jul t-Jun u-Jul rices, \* change from a week ego. physical market. SCIF Retterdam. 💠 Plantings, which were dalayed in the Delta by heavy rains over the past month and a half, appear to heve improved as fields dried out end farmers were able to sow continued to fall despite being technically oversold. Dealers said nickel was falling on fundamental

weakness and current labour talks at Inco's Sudbury facilities were not yet cushloning declines. Much of the recent selling has been fund supplies has elso faded recently, with LME atocks having built up considerably indicating that shipments are arriving in Europe without much delay. Compiled from Reuters

-			
Row	Close	Previous	High/Low
Aug	170.80	171.00	171,80 169.00
Oct	170.00	170.00	171.40 168.80
Dec	171,80	173.00	170.00
Mar	170.80	170.80	172.00   70.00
May	173.80	173.60	174.00
Aug	177,90		175.00
White	Close	Previous	High/Law
Aug	278.9	260.0	279.5 278.0
Oct	248.8	250.5	249.5 247.0
Dec	242.8	243.5	242.5
Mar Turnow While 1	244.3 er: Raw 4 470 (776)	245.5 56 (338) lot	245.0 243.5 s of 50 tonnes.
Mar Turnow White 1 Parts- V	244.3 er: Raw 4 470 (776) Vhite (FFr	245.5 58 (336) lot per tonne):	s of 50 tonnes. Aug 1536, Oct 1460
Mar Turnow White 1 Parts- V	244.3 er: Raw 4 470 (776)	245.5 58 (336) lot per tonne):	s of 50 tonnes.
Mar Turnow White 1 Parts- V	244.3 er: Raw 4 470 (776) Vhite (FFr	245.5 56 (336) lot per tonne):	s of 50 tonnes. Aug 1636, Oct 1466 \$/barre
Mar Turnow While 1 Parts- V CRUDE	244.3 er: Raw 4 470 (776) White (FFr I OIL ~ II Late:	245.5 66 (338) lot per torine): PE at Previo	s of 50 sonnes. Aug 1636, Oct 1466 \$/berre us High/Low 19.35 19.09
Mar Turnow While 1 Parts- V	244.3 er: Raw 4 470 (776) Vhite (FFr	245.5 66 (338) lot per torine): PE at Previo	s of 50 sonnes. Aug 1636, Oct 1466 \$/barre
Mar Turnow While 1 Parts- V CRUDE Jul Aug Sep	244.3 or: Raw 4 470 (776) Vhite (FFr Late: 19.14 19.40	245.5 66 (336) los per torine): PE st Previo 1 19.33 1 19.55 1 19.60	s of 50 sonnes. Aug 1636, Oct 1466 \$/berre us High/Low 19.35 19.09
Mar Turnow While 1 Parts- V CRUDE Jul Aug	244.3 or: Raw 4 470 (776) Vhite (FFr Late: 19.14 19.40	245.5 66 (336) los per torine): PE st Previo 1 19.33 1 19.55 1 19.60	### ##################################
Mar Turnow White 1 Parts- V CRUDE Jul Aug Sep tPE Inde	244.3 or: Raw 4 470 (776) Vhite (FFr Late: 19.14 19.40	245.5 66 (336) lot per torine): PE st Previo 1 19.33 1 19.55 1 19.60 1 19.57	### ##################################

178.70 178.75 181.75 183.90 189.80 185.00 184.00 186.00 181.00 183.50 178.75 180.25 er 9884 (9019) lots of 100 tonnes WOOL.
The next six weeks sees the rele the next six weeks seem are research into the Australian auction system of 100,000 beles from the stockpile, with the intention of making good a shortfull which has developed between weights at auction and rosterings anticipated by the brokers. During recent weeks the Australian market has moved dearer with each sate day, and there is keen interest in whether the stockpile wool will remove some of the heat. For the British buyer, the appreciation in wool values is compounded by adverse movement in the Australian, NZ and US wool-busing delivers.

177.00 178.75

183.25 181.25 184.80 182.50 182.00 181.00

178.75

179.26 175.00 176.70

-buying dollars.

COCOA - London POX £/tonné LONDON METAL EXCHANGE Close Previous High/Low 570 569 607 593 633 621 590 608 635 671 703 726 748 665 669 722 744 609 658 700 682 722 716 748 738 Copper, Grade A (2 per tonne) Turnover: 8519 (3590) lots of 10 tonnes ICCO Indicator prices (SDRs per tonne). Delly price for May 21 783.12 (787.13) 10 day average for May 22 796.43 (788.15) Lead (2 per tonne Michai (\$ per ton Cash 8030-50 0 months 8075-85 Previous High/Low 514 498 545 521 557 548 589 572 607 593 620 610 519 547 672 582 614 635 The (\$ per torme) Ceeh 5925-98 0 months 5710-5 Cash 1085-7 0 months 1101-3

May 21 average	: Comp 68.14 (\$	3454) lots of lone (US or ), daily 67. 8.22) andon PCO	onts per poun .00 (68.66). 15
	Close	Previous	High/Low
Mar Apr	131,2 133.0	133.5 135.3	130.5 135.0 132.5
Turnove	r 84 (27)	iots of 40 t	ionnes.
SOYAN	EAL - L	endon PO	K 2
	Close	Previous	High/Low
Aug Oct Dec	130.50 134.00 137.00	129.00	130.50 130.00 134.00 133.50 167.80
		B) lots of 2	D tonnes.
		den POX	\$10/Index
	Close	Previous	High/Low
	1715	1694	1710 1700
May Jun	1663	1599	1686 1625
Jul	1532	1495	1535 1601
Oct. Jan	1630 1625	1588 1586	1630 1800 1615 1606
BFI	1685	1677	10.0 1.555
Turnove	r 655 (37	<b>5</b> )	
CHARLE	<u> </u>		
GRARE	<u> </u>	loe POX Previous	9/
QRAIN!	Close	Previous	High/Low
Wheet May	- Lond	toe FOX	
QRAIN!	Close 135.50 135.80 111.30	Previous 135.40 135.10 111.50	135.00 136.00 136.60 111.30 111.20
Wheet May Jun Sop Nov	Close 135.50 135.80 111.30 114.10	Previous 135.40 136.10	135.00 135.00 136.00 135.50 111.30 111.20 114.10 113.90
Wheet May Jun Sop Nov Jen	Close 135.50 135.80 111.30 114.10 117.65	Previous 135.40 135.10 111.50	135.00 136.00 136.50 111.30 111.20 114.10 113.90 117.60 117.45
Wheet May Jun Sop Nov Jen Mar	Close 135.50 135.80 111.30 114.10 117.85 120.65	Previous 135.40 135.10 111.50	195.00 195.00 195.00 195.50 111.30 111.20 114.10 113.90
Wheet May Jun Sop Nov Jen	Close 135.50 135.80 111.30 114.10 117.65	Previous 135.40 135.10 111.50	195.00 195.00 195.00 111.30 111.40 117.80 117.80 117.80 120.65 120.65
Wheet May Jun Sop Nov Jen Mar May Berley	Close 135.50 135.80 111.30 214.10 117.85 120.65 124.00 Close	Previous 135.40 138.10 111.50 114.15	High/Low 195.00 196.00 195.60 111.30 111.20 114.10 113.90 117.60 117.45 120.65 129.60 125.65 123.80
Wheet May Jun Sep Nov Jen Mar May	Close 135.50 135.50 135.80 111.30 114.10 117.65 120.65 124.00 Close 122.00 107.90	Previous 135.40 136.10 111.50 114.15 Previous 122.00 107.90	195.00 195.00 196.00 195.60 111.30 111.30 114.10 113.90 117.60 117.45 120.65 120.60 128.65 123.80 18gh/Low
Wheet May Jun Sop Nov Jen Mar May Berley	Close 135.50 135.80 111.30 114.10 117.65 120.65 124.00 Close	Previous 135.40 135.10 131.50 111.50 114.15 Previous	High/Low 135.00 136.00 136.60 111.30 111.20 114.10 113.90 117.60 117.45 120.65 129.60 125.65 123.80
GRAIRS Wheet May Jun Sop Nov Jen Mar May Berley May Turnove	B - Lone Close 135,50 135,80 111,30 114,10 117,65 124,60 Close 122,00 107,90 111,60 r: Wheat	Previous 135.40 138.10 131.50 111.50 114.15  Previous 122.00 107.90 111.55	18gh/Low 135.00 136.00 136.00 136.00 111.30 111.30 117.90 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45 120.45
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GRARE Wheet May Jun Sop Nov Jen Mar May Berley May Sop Nov Turnove Turnove	Close 135,50 135,80 111,30 114,19 117,65 124,00 Close 122,00 107,90 111,60 r: Wheat r lots of	Previous 135.40 135.40 135.10 111.50 114.15 Previous 122.00 107.90 111.55 321 (143), 100 tornes	18gh/Low 135.00 136.00 136.60 111.30 111.20 111.30 117.45 120.45 120.60 128.86 123.60 18gh/Low 111.60 Barley 11 (10).
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GRARE Wheet May Jun Sop Nov Jen Mar May Berley May Sop Nov Turnove Turnove	Close 135.50 135.80 111.30 114.10 117.05 124.00 Close 122.00 107.90 111.60 or: Wheat or lots of	Previous 135.40 135.10 111.50 114.15  Previous 122.00 107.90 111.55 321 (145), 100 tonness POX (C. Previous 117.0	18gh/Low 135.00 136.00 136.00 136.00 111.30 111.30 117.00 120.66 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60 120.60
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GRANCE Wheet May Jun Sop Nov Jen Mar May Bariny May Sep Nov Turnove Turnove PRGS -	Close 135.50 135.80 111.30 111.30 111.31 120.65 124.00 Close 122.00 107.90 111.60 r: Wheat r lots of Leadon Close 122.0 117.5	Previous 135.40 135.10 111.50 114.15  Previous 122.00 107.90 111.55 321 (145), 100 tonness POX (C. Previous 117.0	18gh/Low 135.00 136.00 136.00 136.00 136.00 136.01 111.30 111.20 117.01 120.66 120.60 125.66 125.66 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60 126.60

Turnover:94 (69) lots of 3,250 kg

140.14 140.08 141.90 140.30 142.00 140.90

Prev.

141.90 142.60

MONI - London FOX

Class

LONDON BULLION MARKET Prices supplied by N.M.Rothschill £ equivalent £/tonne Loco Ldn Meen Gold Lending Rates (Vs USS x point US cts equiv p/fine oz (Prices supplied by Engelhard Metals) \$ price nelavlupe 3 um (99.7%) Opile Strike price \$ tonne Jun Jul Jun Jul Copper (Grade A) Pute 153 50 34 nt) p/kg Jul Sep Jul Sep 80 27 10 Jul Sep Jul Sep 43 19 7 1 14 62 Jul QuA lut

Total delly turnover 27,069 lots 1296/1298 1312/1304 115,783 lots Total daily turnover 2,039 lots 8085-100 11,419 lots fotel daily turnover 2,031 lots 56905-10 5680-700 5750/5710 6,782 lots 5730-5 5720-5 1091,5-2.0 1112/1102 **New York** 

GOLD	100 tray	02.: \$/troy 0	2			
_	Close	Previous	High/Lov	v		
May Jun Jul Aug Oct Dec Feb Apr Jun	358.3 358.5 358.1 359.4 362.6 365.7 369.1 372.2 375.6	357.2 357.9 350.6 350.3 353.3 355.5 369.8 372.9 376.3	0 358.8 0 361.3 364.2 367.2 370.0 0	0 356.7 0 359.3 362.2 365.5 368.0 0		
PLATE	NUM 50 2	oy oz; \$/tro				
	Close	Previous	High/Lov			
Jul Get Jan Apr Jul	392.1 396.5 400.7 404.7 408.7	395.9 400.3 404.5 408.1 412.1	396.3 400.5 404.0 0	391.9 395.5 401.0 0		
SILVER 5,000 tray oz; cents/tray oc.						
_	Close Previous High/Low					
Mey Jut Sep Dec Jen Mer May Jul Sep	408.2 403.2 405.8 410.7 417.5 419.8 425.1 430.4 435.6 441.3	403.5 403.7 406.3 411.2 418.1 428.7 425.6 430.9 436.1 441.8	403.5 0 411.0 415.0 422.5 0 425.5 0 433.0	402.0 0 404.0 409.5 416.5 0 424.0 0		
HIGH	GRADE C	OPPER 25,0	000 lbs; Ge	nts/lbs		
_	Close	Previous	High/Lo			
May	100.30 99.85	101.26 . 101.80 99.50	101.50 101.20 99.55	100.20 0 98.50		

20.77 20.89 21.05 21.20 21.24 21.32 21.30 21.27 21.20 21.10 20.95 21.10 21.17 21.27 21.34 21.42 21.33 21.82 21.27 21.20 20.71 20.87 20.99 21.16 21.24 21.31 21.25 21.25 21.10 21.15 Previous High/Low HEATING OIL 42,000 US galls, cents/US galls Previous High/Lon 5008 5573 5743 5063 5080 6073 6168 6178 5073 5848 5570 5615 5600 5525 5925 6030 6110 0120 0015 5600 20.10 20.36 20.55 20.70 21.02 21.10 21.46 21.77 20,45 20,61 20,78 20,83 21,25 21,35 21,65 0 SOYABEAN MEAL 100 tors; S/ton Close Previous High/Low 985 1012 1062 1094 1123 1154 1175 971 1000 1042 1066 1116 1146 1173 Previous High/Low 259/4 249/6 248/4 247/6 255/2 264/2 Close Previous High/Low 7.93 7.84 7.89 7.80 7.94 8.05 7.99 7.87 7.89 7.79 7.92 8.08 7.76 7.60 7.87 7.93 324/0 306/0 316/6 326/0 .821/0 307/0 318/6 328/0 LIVE CATTLE 40,000 the; ce Close Previous High/Low 91.86 80.80 74.05 74.86 75.26 75.70 Previous High/Los 91.86 80.60 74.05 .74.86 75.28 75.80 75.22 76.05 76.86 77.28 77.70 ORANGE JUICE 15,000 lbs; cents/lbs Close Previous High/Low 120.60 120.15 118.60 121.40 121.30 118.70 121.00 121.50 120.00 LIVE HOGE 30,000 ib; cents/lb Previous High/Los 57.07 56.25 52.27 47.25 47.42 47.20 45.35 49.75 Aug Oct Dec Feb Apr EUTERS (Base: September 18 1931 = 100) May 22 May 21 moth ago yr ago 1723.8 1726.1 1733.8 1924.6 PORK BELLES 40,000 lbs; pents/tb OOW JOHES (Base: Dec. 31 1974 ~ 100) Class May 21 May 20 mnth ago yr ago 86.80 57.82 126.82 126.36 128.84 126.62

### LONDON STOCK EXCHANGE

# Gains reversed in a gloomy market that neither the future contract nor the stock market fall in Ranks Hovis McDouge lage rates, althouge fall in Ranks Hovis McDouge lage rates, althouge far managing direct

yesterday, ontweighing any ments on prospects
ments on prospects
tion and interest rates from the
prime minister and from the
Halifax, Britain's largest building society. After challenging
an important testing level in
allow both stock early trading, both stock futures and underlying equities broke downwards.

IME THURSDAY

Trading volume, as mea-sured by the Saaq total, increased and traders claimed increased and traders community to have seen some indications of forced selling by institutions seeking to restore cash ratios. seeking to restore cash ratios. Speculative intarest was damped down by reports from an indecisive meeting between Hanson and ICI, and by selling of Hanson stock yesterday. Equities opened steadily

Account	Dealing	Dates
Taut Dealings: Apr 29	May 20	Jun 3
Option Declaration May 18	May 30	Jun 13
Last Dealings: May 17	May 31	Jun 14
Account Day: May 28	Jun 10	Jun 24
How-time dealing	s may teke	place from

behind Wall Street's firmness overnight and assurances from Mr John Major, the UK prime minister, that future Conservative governments would never allow inflation to surge ahead

again.

The blue touch paper, however, was lit when the stock index futures opened and the June contract on the FT-SE Index quickly moved to 2,505. The gain in the underlying equity market increased to ten points before it became clear

With investors also discour-

aged by a new flow of rights issues totalling £200m, led by W.H. Smith, the retailer, which asked for £148m, equities soon turned negative. Official statis-tics confirmed that gross national product in the UK fell in the first quarter of the year for the third consecutive period.

Economic gloom was fos-

tered by a batch of corporate statements, notably from Land Securities, Britain's largest property gronp, which cut its net asset valuation substantially in response to the continued depression in demand for business property in the UK.

Nor was the stock market greatly impressed by the first-quarter trading statement from following its interim statement. An executive of TSB, the banking group, warned that Britain's recession could drag on into next year. At its low point, the market

was down by 18 points on the Footsie scale before a modest rally, inspired by a similar trend on Wall Street, lifted share prices a shade. The final reading put the FT-SE Index st 2,465.9 for a loss of 16.8 on the day. Seaq-reported volume, which takes in both retail and intra-market husiness, increased to 459.4m shares from Tuesday's 424.9m. The mood was decidely

gloomy at the close. Little enconragement was drawn from the decision by the Hali-fax to enable its annually rated

One trader said the reason the shares did not tumble fur-

home borrowers to benefit from the recent cuts in mortgage rates, although the Hali-fax managing director expected the next interest rate reduction "within a couple of weeks".

Mr Robin Aspinall, chart

strategist at Schroders, the London merchant bank, warned that yesterday's mar-ket resembled a classic "topping-out" pattern, suggesting that it could now be threat-ened by a sizeable downward correction.

Traders noted the absence of follow-through when the FT-SE 2,500 mark was challenged in early trading. Some believe that investment fund managers, needing cash for rights issues, are now reining in their daily operations in the equity market and selling stock where they see an opportunity to take profits.

mure Gordon hosted yester-

Reports of a boardroom rift

lowered Barry Wehmiller 13 to 211p. Last month the specialist

packaging equipment company revealed its first profits fall in

seven years. National Power ran into a

bout of profit-taking and fin-

ished 4 easier at 140%p with 14m shares traded. PowerGen

also came under fire and ran back 6% to 144%p with 8.6m

£2998. Yorkshire Water kicks

off the preliminary reporting season today, with analysts

looking for profits in the region of £108m to £113m and a

dividend total of 17.7p.

■ Other Market statistics,

share index and London

Traded Options, Page 20

including the FT-Actuaries

day's presentation.

			<del></del>							_
	May 20	May	Mas:	M:v 17	14.1 <sub>1</sub> 16	eg.	H-Gh H	(91 Low	Since Co High	Ecw Lcw
Government Secs	84 49	84 37	£4.16	64.04	84.24	78.56	85.80 (19/2)	82 17 (211)	127.4 (9/1/35)	49 18 (3/1/7S)
Fixed Interest	93.49	93.41	93.25	93 51	93 SS	87 25	24 94 (5/4)	90.59 (2/1)	105.4 (28/11/47)	50 53 (3/1/75)
Ordinary Stare •	1933 4	1942.5	1927.3	1926 2	1935 8	1810 0	2374 S (5/4)	1606 3 16/11	2014 5 (5/4/31)	49.4 (26/6/40)
Gold Mines	165.9	159.2	156 4	155 8	1 <b>5</b> 6 5	2115	179.7 134.1 <sub>0</sub>	127.0 (22/2)	734 7 (15/2/83)	43.5 (26/10/71)
FT-SE 100 Share	2465 9	2482.7	2466 6	2453 9	24719	2237.4	2545 2 (5-4)	2954 S (10:1)	2545 3 (5/4/91)	986.9 123/7/841
FT-SE Eurotrack 200	1165 21	1162 66	1154 45‡	1151 02	1151.35	-	1176-39 (*5-4)	908 62 (16/11	1176 39 (16/4/911	938 62 [16/1/91]
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FINANCIAL TIMES STOCK INDICES

### **Properties** revision disturbs

LAND Securities, the biggest UK property company, dis-turbed the market with final results at tha lower end of expectations and indicated that the UK property market, par-ticularly in central London, showed no signs of recovering before the end of this year.

With a decline in the net asset value (NAV) to 671p from asset value (NAV) to 671p from 867p in the previous year and that chairman warning that "this year will be primarily one of consolidation", analysts took their red pens to asset value forecasts. An NAV of 600p to 620p is now expected in 1991-92.

Land closed 9 cheaper at 531p. The other market leaders.

521p. The other market leaders, particularly those with a strong London portfolio, came under pressure: MEPC retreated 9 to 501p, Great Port-land shed 12 to 213p and Grey-coat dropped 13 to 301p.

### C and W depressed Cable and Wireless was one of the poorest performers

among the Footsie constitu-ents, the shares sliding 13 to 509p on turnover of 4.9m – much higher than usual for the stock. Depressing the shares, specialists said, was a series of profits downgrades, after results from the 55 per cent-owned Hong Kong Telecom.

There were also suggestions
that the group could be lining
up an acquisition to be
financed by a cash-raising
operation, possibly via a bond rumours in capital markets in recent days that a big issue is

being prepared.
Another story about C and W was that the company may be looking to reduce further its stake in Hong Kong Telecom,
although this suggestion was
shrugged aside by some
observers, who said such a
move would put C and W

shares higher. There were also hints that a number of institutions had been switching out of C and W and into BT, although BT's turnover was a routine 3m and the share price an unremarka-

Chicago

ble 2 firmer at 373p. Ms Tressan MacCarthy, electronic analyst at Panmure Gordon, took a bearish line on the stock, cutting her current year forecast for C and W from £593m to £585m and that for 1992 from £715m to £705m. "Our downgrades put C and W on a prospective rating of 15.4, a 49 per cent premium to BT;

### we do not believe C and W should sustain this premium," said the Panmure analyst.

Significantly higher profits than expected from Court-aukis, the UK chemical group which demerged its textila interests last year, pleasantly surprised ahare traders but sector analysts sounded considerably less happy.

They maintained that they

Courtaulds surprise

had been encouraged to cut full year profits estimates and not to be over-impressed by the excellent interim figures reported in November. The chairman said then that full year results would be affected by difficult trading conditions and exchange rate movements. The pruning of forecasts since that time had left the market looking for profits in the £175m to £180m range; ahead of the results, two investment houses had advised top-slicing (profit-taking) and another a switch into BOC

Group. Yesterday's announcement of profits 11 per cent np at £186.3m, together with a higher dividend payout, sparked excitement in the market. With covering of short positions by marketmakers providing added momentum, the shares raced np to 397p before ending 6 higher on balance at 385p.

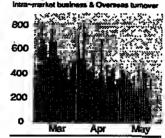
### RHM weakens

Ranks Hovis McDougall was under pressure as hopes of a strong second half by the mill-ing, baking and grocery prod-ucts group began to fade and worries grew about the final dividend:

Interim profits of £76.5m, at the lower end of analysts' estimates. But it was the chair-man's statement, warning of difficult trading conditions per-sisting into the second half, that upset the market. Selling by institutions led to below the offer price – before the light 8.5m shares changing rallying to end 2 off on the days and RHM closed 24 at 118p on turnover of 10m.

# FT-A All-Share Index

**Equity Shares Traded** Tumover by volume (million)



lower at 287p. Analysts cut their full year estimates to around £150m from £155m to £160m, and added that until RHM made an acquisition the shares would continue to lag behind the market.

A somewhat inscrutable announcement from ICI that it had met with Hanson this week coincided with a fall in the two stocks. ICI came off 6 to 1226p on a turnover of 1.9m shares and Hanson declined 5 to 210%p on a heavy turnover of 10m.
ICI's announcement said:

"Hanson reiterated that its recent purchase of shares in ICI had been made for investment purposes, but that all its, options remained open." Trad-ers said the statement tion" to the two stocks. Heavy selling by private shareholders knocked the newly floated Mirror Gronp Newspapers. The stock was sold down to 112p a share - 13 below the offer price - before rallying to end 2 off on the day

### ther was that index or tracking Institutions wbo nvest through an automated system in stocks representative of the FT-A All-Share index – bought in. There was also

some American interest. Enterprise Oil moved up 6 more to 528p on turnover of 4.3m, sobstantially increased from recent levels. The stock was still responding to a number of buy recommendations. with S.G. Warburg Securities, Smith New Court and County very strong supporters of the shares.

A hig put-through of RP -lines of 2.8m and 2.3m BP shares were traded at 325p -dominated turnover in tha stock, which settled a net 3 off at 325p. Shell, weakened dur-ing recent sessions by switch-ing into BP, dipped 7 to 505p. Monument Oil & Gas held at

38%p after more encouraging drilling news. The near 10m line of shares traded late on Tuesday was thought to have been on behalf of the Swedish interests who last year swapped assets for Monument

Although Bass's balf-year results were disappointing, they had been heavily leaked and were largely discounted by the market. The shares only lost 4 to 954p in spite of a warning about continuing gloom in the second half. Mr Geoffrey Collyer of securities house County NatWest cut his estimate of Bass's end of year profits by £10m to £545m.

The announcement of reduced profits in Bass's betting arm, coupled with worries over the government's new betting regulations, knocked Ladbroke and the shares shed

J.A. Devenish, the west of England brewer fighting off a hostile bid from Boddington, the public houses, botels and health-care group, fell 9 to 223p after announcing that it was to

after announcing that it was to stop brewing.

Macarthy, the retail pharmacy group, moved smartly forward on aggressive buying. Traders believed it to be emanating largely from one source and speculation arose of possible predatory moves. Such hopes have periodically lifted the stock, which settled 24 higher at 192p. After the close of market trading. Gramplan

results boosted shares of steel casting company William Cook. They rose to 298p before closing 13 up on the day at 294p. Brokerage bouse Pan-

### Hopes that the negotiations for the sale of the Cammell Laird shipyard at Birkenhead would be concluded successfully lifted VSEL Consortium, the yard's owner, 9 further to 423p. W.H. Smith "A" climbed 14 to 382p on positive response to lts £147.8m rights issue and the disposal of a television programme aupplier. Analysts said that together, the moves would almost eliminate Smith's debt. Scape Group, the paper and printing industry supplier, retreated 8 to 150p after calling on shareholders for £55.6m to finance expansion. Group annual profits were slightly lower, as expected.

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#### **EQUITY FUTURES AND OPTIONS TRADING**

LONDON stock index futures drifted lower for much of the session in aimless, low volume trading as the derivatives marchanging hands.
The Water Package lost 20 to ket continued to indicate no immediate change in the out-look for UK shares.

The June FT-SE 100 index contract began promisingly, as a squeeze developed after some independent intures traders were forced to cover their posi-

The rally soon ran out of steam, however, and the gains

were slowly given up, with June eventually closing 17 lower at 2,473.

For most of the day the futures market did not give a

lead to the stock market. June held a premium of around 10 points to the spot FT-SE index, which is in any case the theo-

retical premium.
In traded options, there was nnease on the outlook for Amstrad sbares following a decline on Wall Street by IBM. A buyer of 500 September 60

pnts swelled tnrnover as Amstrad slipped 2 to 65p. The decline in Sears prompted buying of the Sep-tember 20 calls and September 80 pnts on the hope that the shares would rebound.

Hopes of a recovery in Dix-ons prompted an investor to sell 500 June 200 pnts. Other larger trades included a buyer of 200 British Airways May 500 pnts; and a buyer of 200 Contaulds 420 pnts following

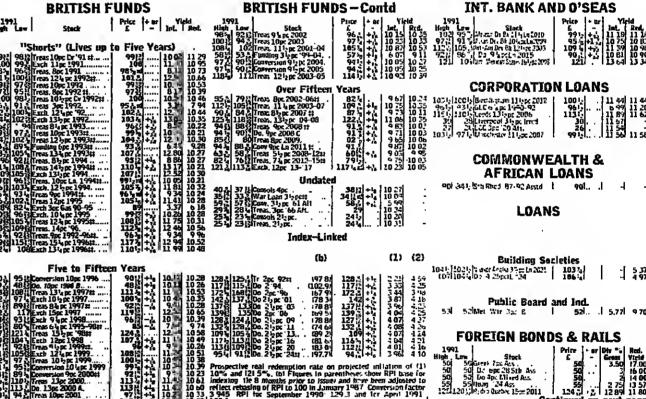
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# **NEW HIGHS AND LOWS FOR 1991**

of market trading, Grampian Holdings announced share exchange terms valuing Macar-thy at around £56.5m. A presentation to institutional investors in the wake of Tuesday's well-received annual

#### LONDON SHARE SERVICE BRITISH FUNDS - Contd



### **APPOINTMENTS**

### Changing duties at Bass

BASS has made the . following changes in board responsibilities from June 1. Mr Robin Manners, currently chief executive of Bass Brewers, will take charge of group human resource development and policies. Dr Tony Portno will succeed him at Bass Brewers, remaining chairman of Britvic Soft Drinks, Mr Peter Sherlock chief executive of Bass Leisure, becomes responsible for Augustus Barnett and Chateau Lascombes. Mr Michael S. Perry

becomes a non-executive director from June 1. He is a vice chairman of Unilever.

Mr Hiroshi Katsuta has been appointed senior adviser to the MIM Investment Trust Management Co, part of the INVESCO MIM group. He was president of Yamaichi Busines Services, and will be standing for election as chairman of MIM Investment Trust. Management at the annual meeting on June 28.

**■ COMMERCIAL UNION has** appointed as non-executive directors Mr P.J. Gillam, a managing director of The British Petroleum Company, and Professor H. Meij, professor in strategic

management at the Free University of Amsterdam and a former board member of the Unilever Group. Mr M.H Fisher and Sir Christopher Tugendhat retire from the board on June



Mr Olivier Groues (pictured) has been appointed director of marketing at RANK XEROX based at international headquarters in Marlow. He is responsible for all Rank Xerox marketing activities, European logistics, the supplies organisation, service support, and corporate affairs, including the co-ordination of external relations with European institutes. He will continue as nonexecutive chairman, Rank Xerox, France, where he was previously general manager.

■ Mr Joe Sardella has been appointed chief operating officer of WATERFORD WEDGWOOD's ceramics operation in the US. He joins from Unilever's Calvin Klein

Cosmetics Company where he was senior vice president.

Mr Michael L. Downs has been appointed managing director of ENGINEERING INSURANCE COMPANY. London, international arm of The Engineering Insurance Group. The group is a partnership of the Hartford Steam Boiler Inspection and Insurance Co and the General Re-Insurance Corporation of America. Mr Downs joined the Hartford Steam Boiler group

Mr Stephen L. Howard, vice president of corporate development and general counsel of Cookson America Inc, has been appointed chief executive, COOKSON GROUP corporate development, and a member of the group executive committee.

**■ AUTOMATED SECURITY** (HOLDINGS), Farnham, has appointed Mr Hugh P. Hackett as managing director of Modern Security Systems, the group's major systems division. He joins from Thorn Security, where he was managing director of the fire and security system division.

■ VAX APPLIANCES has appointed Mr David Everitt as managing director of its German subsidiary, Arlett, near Dusseldorf. He was director and general manager of Barbour (Europe).

Mr Ian Robertson has been appointed ROVER GROUP purchasing director. He was

logistics director of Rover's small and medium cars operation, Longbridge.

■ COURTAULDS has appointed as non-executive directors Mr Graham Hearne chief executive of Enterprise Oil, and Mr David Lees, chairman and chief executive

■ HILL SAMUEL MORTGAGE SERVICES has appointed Mr Gordon Ashworth as financial controller. He became financial analyst, Hill Samuel **Investment Services Group** 



At MINET HOLDINGS, part of the St Paul Group, Mr Peter Christie (pictured) has been appointed group managing director and chief operating officer from June 1. Mr Christie, a group deputy chairman and responsible for the group's interests in North America, will be based in London.

New Issue Closing May 23, 1991

DAIMLER-BENZ NORTH AMERICA CORPORATION

U.S.\$ 250,000,000 8¼% Notes of 1991, due 1996

unconditionally and irrevocably guaranteeo by

Daimler-Benz Aktiengesellschaft

**Deutsche Bank Capital Markets** 

Credit Suisse First Boston

J. P. Murgan Securities Ltd.

ABN AMRO

**BNP Capital Markets** 

Dresdner Bank Aktiongesellschaft

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Merrill Lynch International

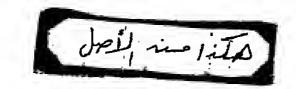
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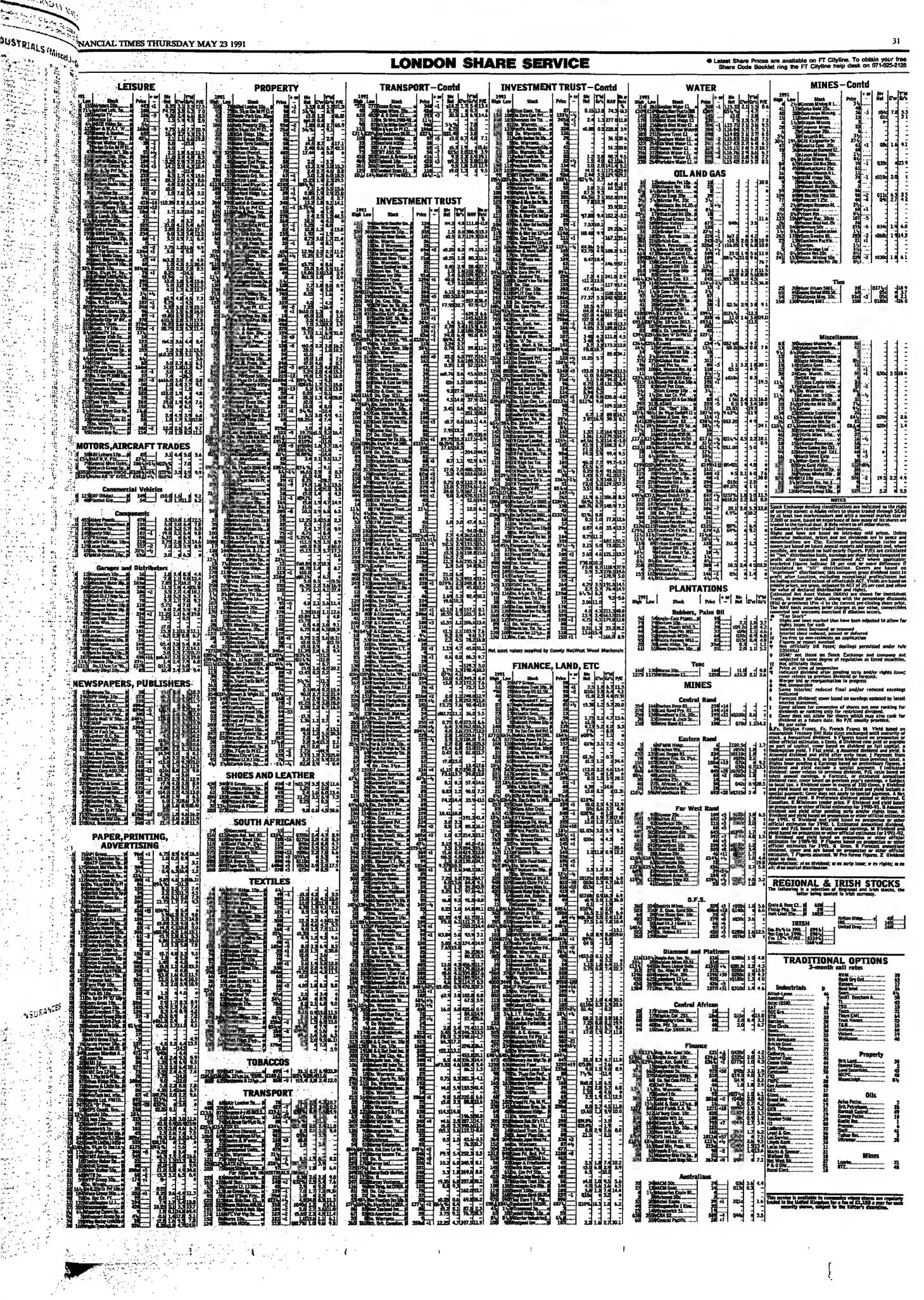
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LONDON SHARE SERVICE

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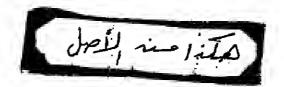
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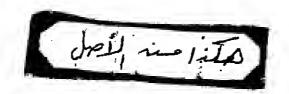
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Tismi	berialte Trust Meigrs Ltd 10900F  He Hart'ard, Lugdon SCI 1157  OT 307590A,  Florid Me. 219244 90.70  General Control	Surf Car & Revy Fd 487 in 13   Surf Car & Revy Fd 487	50 - 3.72   Fijand Interest   247.38 260.37   Managed IM hard   224.9   245.1   40.4   Interlife # 247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247.28   247	Assurance Ce Ltd
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L IRM	ms terming	100.5   11.52   -0.5   Harcord III Per Fi   12.1-3   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197.   197		Ser 4
El TREM	Pan 48 Small Con	2006   11.3   0.4   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.5   0.	50 40.10 - Maraged	the 1420 1495 -131 - Manager Gert
12 TR 50	200 Cm 6 H 6 15 47 16 52 17 33 4.6 Per World Grooth	228.1   200	001-740 7070   105.4   125.4   126.6   - GT Plan For East Fiel   1276.8   270.6   - 40.5   - Gift Eaglet Per O01-740 7070   105.4   127.5   105.4   127.5   105.4   127.5   105.4   127.5   105.4   127.5   105.4   127.5   105.4   127.5   105.4   127.5   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   105.4   10	Sec. 2   1974   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975   1975
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intl Gr Japan Pacific al Austra III Go	merch 34, 73.46 73.66 73.56 93.51.26 3.13.6	394.2   404.6	177   Gammar   1   22.3   100.0   0.1   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.	153 99 197 15   Pens Sect Str. 137 8 147 2   1.13 7 1
A Jupan Mari	m Grawth 54 (64.00 (80.00 - 49.53) (0.372.40)  Mary 55 (42.56 - 41.56 - 44.75 - 41.711.14  Mary 55 (20.00 - 51.56 - 42.75 - 42.910.14  Mary 55 (20.00 - 52.00 - 22.00 - 42.910.14  Mary 55 (20.00 - 52.00 - 42.910.14  ACTurk Life Desmit Court of the Court of th	rance Ca Ltd (2) framework Par Ft 1136.8 Inc. control B1 900 0000 010575 Inc. C Pauler United Balls inc. Tables Par Ft 1256.8 Inc. pp. 1131.0 13-00 0000 010575 Inc. Tables Par Ft 125.0 25.4 25.4 25.1 11.1 11.1 11.1 11.1 11.1 11.1 11.1	0 WR Early   1921   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1922   1	3 Acc
Pacific Can Ba Clobal Penny: Wess 37a Je Wesse	Baroll end F 27 27 27 19 28 522 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 5 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 525 127 10 5	14.49   15.47   -0.02	Page   Europea Acc.   145.1   125.6   40.8   - Index Unit Cit	### 1970 1947   1952   1952   1952   1952   1952   1953   171, if ## 0.7    - 155   156   156   96   96   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1953   1
/ White	Tingdate. Unit Tist Mignat Ltd	11 ct   12 dd   -0.08	Comparison of the Comparison	Age   207 / 218 6   -   -   -   -   -   -   -   -   -
Williams	more 47 Jesus 77, 59,77, 59,77 in 112.04 for Eastern Free Financial Services, Ltd (0905)# Cash Seguit, Losin F/2 1, 127,9 in 17, 95,99,791. Cash Seguit, Losin F/2 1, 127,9 in 17, 95,99,791. Seguit Seguit, Losin Seguit, Losin Seguit, Losin Seguit, Losin Seguit, Losin Seguit, Losin Seguit, Ltd. (17, 18, 18, 18, 18, 18, 18, 18, 18, 18, 18	103.47 100.92 -0.01 - Interest Manager 125.0 264. 226.12 280.13 -10.64 - Interestional 125.0 264. 127.24 279.21 -10.64 - Cantion Assurance Ltd (2)	10   10   10   10   10   10   10   10	### Assurance Cu Ltd Deposit Set 3 112.1 118.8 +0.1 American 301.9 317.5 Deposit Set 3 112.1 118.8 +0.1 American 301.9 317.5 Deposit Set 3 12.7 97.7 284.2 Castralian 306.5 348.0 international Set 3 2.7 98.1 419.0 Conscience 108.6 114.3 1282.9 308.3 4.1.1 People Set of Poles.
	ht Selignma Faul Mogs Ltd (1700)F Swity affeld St. Longo EC2M 7AY 071-5800592 Bood	197.5 497.77 - 1.25   Sight from   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476.   177.5 476	Crawn Financial Management Ltd   Managed   231.4   245.6   -0.4   - Sasty   -	1262.6 276.6   Property init   323 2   Far Existent current   19-0 205.2
PAUR Dell'E	ER UK UNIT TRUSTS	1980   33.85   40.10   1980   223   223   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224   224	11 00.40   http://doi.org/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.100/10.1000/10.1000/10.1000/10.1000/10.1000/10.1000/10.1000/10.1	100.7   174.4   40.6   - 04 Ansam.                 -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   -   - 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Cest. 2 Fore to Fore Fool bot	S Canel Family Managers: Little of Except (1927). I MASI +0.0001 4.78 (1927). I MASI +0.0001 4.78 (1927). Street, London E(27,540 (17,560 191). Fixed intervel. at Air 10 (1925). 540. 549. 541. 522. Gift, Beiged (1991). Society 10 15 15.85 127. 541. 10.050 1992 Series. Special Family Street, Inc. 5 1992 Series.	0.76 9.25 4.01   Encourage   12.06 127.1   12.25 12.70 0.14   Encourage   17.3 5 12.6   12.27 12.27 12.27 12.20   10.26   Encharge Property   71.50 75.7   12.27 12.27 12.20   10.26   Encharge Property   12.0 12.0 12.0   11.72 12.40   40.01   Encharge Property   12.0 12.0   11.72 12.40   40.01   Encharge Property   12.0 12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.0   12.	40,46	Ret
13 Kla	men/Charistaret: (1.0040F Per 1982 Series 9 William Smert, ECAR 945. 071-200 2000 S Way, per Mer 22 161.6 165.4 +0.00 9.72 Septing Persisten	708.87 708.88 40.93 - Freety 2 157.2 168. 1191.9 1191.9 41.31 - Hammed 2 157.2 168. 141.09 41.31 - Hammed 2 157.3 168.	0.0 Property - 1927 1917 - 1 0.0 Pro Hampel - 2940 2073 - 0.2 - Level & G	Persions Administration 801-050 9171 Peer of Link with
48 Pen Balano Inconte 2 Faire! Income	Ace Hay 22 1747 915.1 49.30 400 Ace Hay 22 1140 5 20.6 4 45.20 400 Ace Hay 22 1140 5 20.6 4 45.20 400 Ace Hay 22 1140 5 20.6 4 45.20 400 Ace Hay 22 1140 5 20.6 4 45.20 400 Ace Hay 22 1140 5 20.6 4 45.20 Ace Hay 22 1140 5 20.6 4 45.20 Ace Hay 24 40.6 Ace Hay 25 40.6 Ace Hay 26 40.6 Ace	194 09 198.76   40.49   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.50   50.5	1.10	Rend, Ries, Bis 15E   277 824000   Mi Manager Fd.   59.8   70.1     Peer Rendered   123.3   171.6
Flored let Flored let Flored let De	t messes Apr 50 110.50 110.73 100.68 Intil Fed by Fd Accidents Apr 50 120.50 110.73 100.68 Intil Fed by Fd Accidents Apr 50 120.50 120.140 Intil Fed by Fd Accidents and Manage Mainter Train Fed by Accidents Fd Accidents Accidents Accidents Accidents Fd	2015 -0.4 -0.8 - Emit Units - 199.26 277.5 - 477.6 - 40.8 - Emit Units - 199.26 277.7 - 277.6 - 10.3 - Property Units - 127.76 250.2 157.0 -60.3 - Balanced Basel (Sanc. LC47.41 50.38	+0.30 - Drevin Egelty   595.7 \$23.3 +3.9 - Pus Berry   139.4 146.9 +3.1 - Managed Acces   140.30 - Drevin Egelty   595.7 \$23.3 +3.9 - Pus Berry   139.4 146.9 +3.1 - Managed Acces   140.30 - Drevin Egelty   140.30 - Drevin	## 157.6 607.0 43.9 - Mill of Leasty 200.0 - Pint US Equity 25.47 246.1

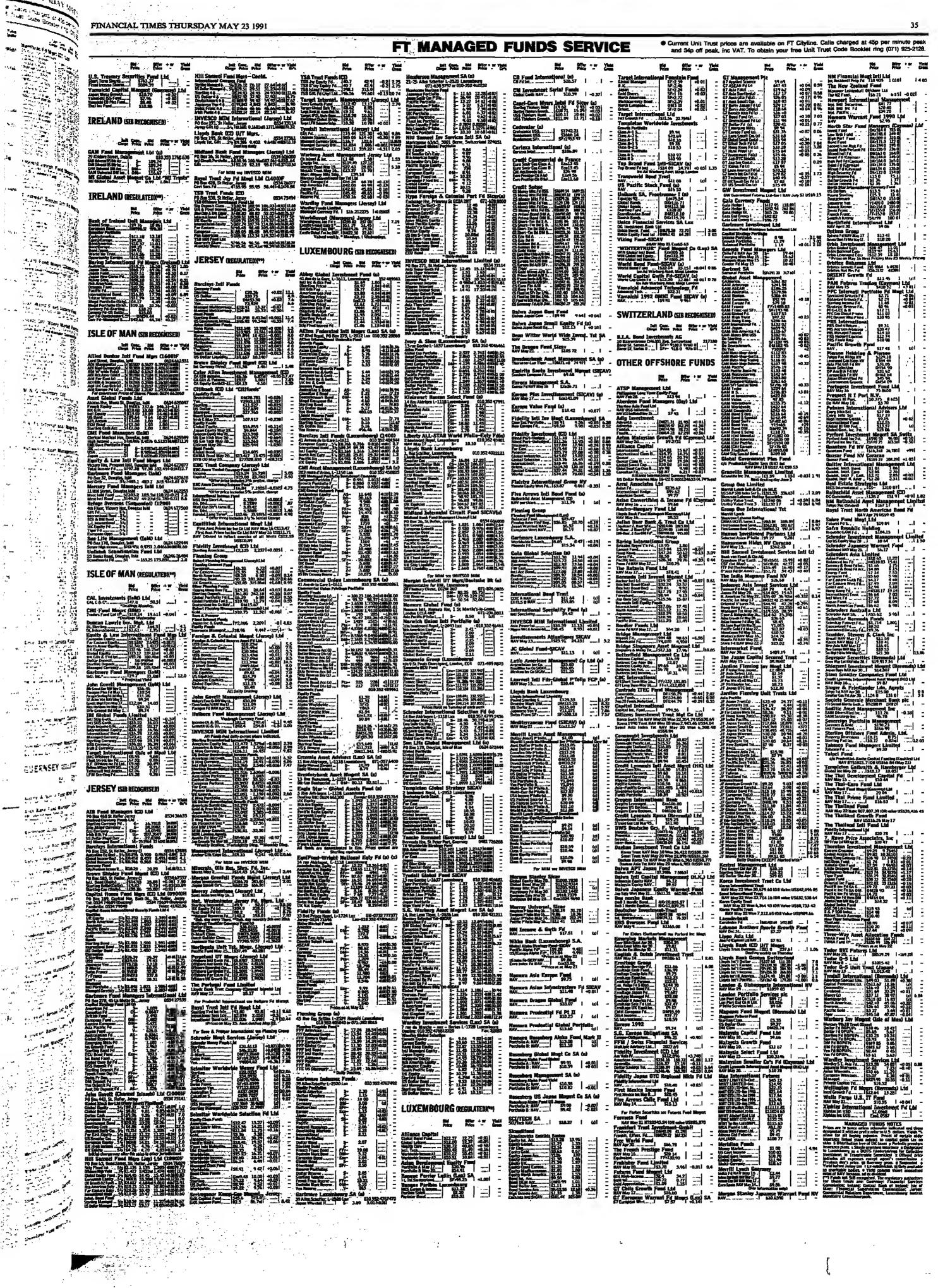
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	FT MANAGED FUNDS SERVICE	Current Unit Trust prices are and 34p off peak, inc VAT.	evallable on FT Cityline. Calls charged at 45p per unitale peak To obtain your tree Unit Trust Gode Scoklet ring (071) 925-2125.
Property Life Assurance Life	Populse (1981 From Pumb.   1972 45014)   Anthrol (1981)	15-200	Total   Continue   C
Section   Sect	Eastern   256.6   240.1   40.1   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   10.1   40.7   40.1   40.7   40.1   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.7   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40.8   40	25 (2.58) 5.40 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.51) 5.66 (4.	Sto.   (2.13)   1.56
Table   Description	10   10   10   10   10   10   10   10	V 51.301 1.633   Heachest Per	Herrogene, SEZ SET   OCC STAIN   SET
Authority   Fade   1	Barrier   195   142.8	101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.0   101.	### 218.4 117.4 0.3 12.5 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 12.6 0.3 1
Depoid Face   1,235 8 300 9   40.1   House Rope Rec.   20.1   36.8   40.4	10   10   10   10   10   10   10   10	71.00   100   99 Confe Gree   100   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110   110	10.07   100.01   77   100.01   77   100.01   77   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   100.01   70   70   100.01   70   70   70   70   70   70   70
Property F of 124 G 313 19 40.07 Fixed interest time 135.7 40.2 intt Bond F d 124 G 313 19 40.37 Fixed interest time 135.7 40.3 intt Bond F d 124 G 313 19 40.37 Fixed interest time 135.7 40.2 interest Bond F d 124 G 313 G 314 G 315 Fixed interest Bond 124 G 315 Fixed interest Bond 124 G 315 Fixed Bond 125 Fi	Man Part   F.	DN SP   L697	Management List
Res Man Series 21 224 7 226 8 40.1 Per lad Ed Gift No. 15-3 343-5 340.1 Per lad Ed Gift No. 15-3 343-5 340.1 Per lad Ed Gift No. 15-3 343-5 340.1 Per lad Ed Gift No. 15-3 340.1 Per lad Ed Gif	Do. Account	23.39 1.455	SOF   110.5   116.4
Provision Founds  Managed Balance.   103.0   109.4   -0.9   Founds   100.0   100.4   101.9   -0.5   Founds   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   100.0   1	Property   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   1971   197	Certaid & Beele Care Care Care Care Care Care Care Car	117.6   123.7   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0   10.0
F. W. Internal Gold   121 0   128 8	Worldwide   91.5   96.4   90.1   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90.5   90	OFFS    100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100	Arak Bank Femal Managers (Guernsey) List MEL. International Francisco (Guernsey) List Managed Correspo (Sill) 64 10.70
Found Interest   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988   1988	11.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.7   17.5   4.1   17.5   4.1   17.7   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4.1   17.5   4	THE SLOP LIE TO THE STATE OF TH	A (SIB RECOGNISED)  The Pernivolve Inc.  Simp Fig. One Charlette Spanny  Signature of T. Intergunation Magaint 12st Child Street of The Signature of The Signat
Cenh Fd Property Fund 22 12 1.0 22 0 1-3-11 F and 1.0 22 1.0 22 0 1-3-11 F and 1.0 22 1.0 22 0 1-3-11 F and 1.0 22 1.0 22 0 1-3-11 F and 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 1.0 2.0 2.0 2.0 1.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2		1.26   1.512   Servitured law   Servit	Peter Per, Garrager Cl.   Origin 710651
Building Sec. Acc.   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127   127	S. Lines Barton, Britan BS9975.  S. Lines Barton, BS9975.  S. Lines B	m (Personni Fin. Pines.) Ltd Gill Pile	10.00   11.00   11.00   11.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.00   12.0
## High 76   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500   500	County   Sept   County   Cou	133.4   146.4	State   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.5   1.

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### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

### Dollar up on economic hopes

sive quarter had virtually no impact. A decline of 0.6 per cent in the first quarter of 1991 resulted in a year-on-year fall

of 2.5 per cent. This was in line with expectations, leaving the market to wait for to-day's UK

A visible trade deficit of

around £800m has been fore-cast for April, with invisible transactions reducing this fig-

ure by about £500m, to give e current eccount shortfall of

John Major, the UK prime min-ister, were shrugged off by the pound. He told guests et a CBI dinner that there will be a

secure but not dramatic recov-

Tuesday's comments by Mr

trade figures.

THE DOLLAR improved after Mr Robert Mosbacher, US commerce secretary, told a conference in Kansas City that he believes the US recession has bottomed ont and that the economy may begin to turn the third succession for the third succession has bottomed on the commerce of the commerce of

round during the summer. He added that the Federal Reserve should cut its discount rate again to boost the economy, but the implications of Mr Mosbacher's call for a further reduction in US rates had no adverse impact on the dol-

in New York the Fed refrained from operations on the money market, as Federal funds traded at 511 per cent. slightly below the assumed tar-get rate of 5% per cent.

Trading was generally quiet on the foreign exchanges, lacking fresh economic news, with the shock waves from last week's decision by Sweden to end the krona's to link to a dollar weighted basket gradu-ally fading away.

ally fading away.
At the London close the dollar had improved to DM1.7215 from DM1.7115; to Y138.00 from Y137.40; to SFr1.4595 from SFr1.4480; and to FFr5.8450 from FFr5.8075. On Bank of England Figures the dollar's England figures the dollar's index rose to 66.1 from 65.8. Sterling replaced the Italian lira as the second strongest

member of the European exchange rate mecbanism,

£ IN	NE	WY			
May 22 L		utest.		Previous Close	
E Spot	1.7250-1 0.87-0 2.42-2 7.02-6	85mm	1.7370-1.7380 0.90-0.88pc 2.32-2.29pc 6.98-6.88pc		
orward president STEI					
		May.	22	Previous	
9 00 am 10.00 am 11.00 am Noos 2.00 pm 3.00 pm		92. 92. 92. 92. 92. 92. 92. 92.		91.7 91.8 92.0 92.0 92.0 92.0 91.9	
CURREN	ICY	MOV	E	ENT	
May 22		Bank of England Index		Morgan <sup>ce</sup> Gestanty Changes %	
Sterling U.S Dollar Canadian Dollar Asstrian Schilling Belgion Franc Danish Krone D-Mark		919 66.1 105.4 106.5 110.1 106.4 116.2		-19.6 -13.0 +2.5 +11.0 -2.9 +3.3 +23.1	

1128 1018 98.6 136.7 **CURRENCY RATES** 

May 22	Bank # rate %	Special * Drawing Rights	European † Currency Dalt			
Sterting	6.00 9.27 10.50 6.50 7.75 10.4 11.2 6 8 10.00 19	0,776335 1,34500 1,54487 16,2261, 47,5621, 47,5621, 47,5621, 48,1698 2,59773 7,83463 1713,87 185,946 9,90747 142,813 814 1,95221 252,960 0,861,245	0.692440 1.2000 1.37820 1.4.4864 42.3640 7.87559 2.05896 2.31948 6.98879 1528.50 166.240 8.01.119 127.584 7.38229 1.74420 275.576 0.768836			
4 Black rate refers to central bank discount rates.  These are not quoted by the UK, Spain and Ireland.  F European Complishing Calculations.						

\* All SDR rates are for May 21

WE SO A LEGG BIG IN: HARVET							
OTHER CURRENCIES							
May 22	£	\$					
Argentina							
Australia	2.2345 - 2.2365	1.2895 - 1.2905					
Brazil	476,40 - 477.25	275.40 - 275.70					
Fipland	6.9835 - 6.9970 322.00 - 328.45	4.0310 - 4.0340 185.80 - 189.55					
Greece	13.4945 - 13.5080	7.7865 - 7.7865					
Iran	119.10	68.00					
	1249 70 - 1269,90	723.00 - 728.80					
Keneral	R/A	N/A					
Licrembourg	61 15 - 61 25	35.40 - 35.50					
Malaysia	4,7770 - 4,7855 5167 50 - 5187 85	2,7550 · 2,7570 2987.00 - 2997.00					
Mexico	2,9450 - 2,9500	1 6990 - 1 7010					
Steel Ar	6.4850 - 6.4975	3.7490 - 3.7510					
Singapore	3.0700 - 3.0770	1.7700 - 1.7720					
S.Af (Cm)	4.8520 - 4.8640	2.8070 - 2.8035					
SAFIFW	5.6355 - 5.7295	3,2520 - 3,3060					
Taiwan	47.30 - 47.40 6.3455 - 6.3670	27.30 - 27.35 3 6720 - 3.6740					
U.A E	0.3433 - 0.3070	3 0120 - 3.0140					

**MONEY MARKETS** 

Three-month interbank was

per cent; 12-month money

eased to 1114-11 from 114-114.

June short sterling futures opened firm at 88.77 on Liffe

UK clearing bank base leading rate

12 per cent from April 12, 1991

and after touching a peak of

88.79 closed at 88.76 compared

There was a large shortage of day-to-day credit on the cash market. The Bank of England

initially forecast a shortage of £1,200m, but revised this to

£1,100m at noon and to £1,150m

in the afternoon, Total help of

In early operations the Bank

of England bought £201m bank

bills in band I et 11% per cent.

Before lunch another £218m bills were purchased by way of £210m bank bills in band 1 et

11% per cent and £8m bank

with 88.75 previously.

£1,248m was provided.

**London rates steady** bills in band 2 at 11½ per cent. In the afternoon £404m bills were bought, via £70m Treasury hills in band 1 at 11% per cent; £329m bank bills in band 1 at 11% per cent; and £5m bank bills in band 2 at 11½ INTEREST RATES were steady in London yesterday. Three-month sterling interbank continued to discount a cut of % point in bank base rates but there was no strong pressure for an early move, despite the weakness of the UK economy per cent. Late assistance o

and suggestions that the British government needs to bring sround £425m was also Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1,608m, with a risa in the note rates down to improve its recent poor showing in opinion almost unchanged at 114-114 circulation absorbing £120m and bank balancea below target £15m. These outweighed exchequer transactions adding

5540m to liquidity.
In Frankfurt call money fell to 8.60 from 8.65 par cent, despite the draining of a net DM4.3bn by the German Bundesbank at this week's securities repurchase agreement tender.

The central bank accepted bids of DM8\_0bn for 35-day money, at a fixed rate of 8.60 per cent, but this failed to completely offset an expiring facility worth DM12.3bn.

Conditions are expected to tighten next Monday, when banks have to pay for four-year Treasury notes, on offer by

tender today. in Brussels the Belgian Netional Bank left its seven-day advances rate at 8.75 per cent when setting tomorrow's fixed rate tender. This is the main instrument of Belgian monetary policy.

ery in the British economy in the second half of this year. The prime minister refused to ever, apart from weakening against tha dollar in line with other ERM currencies. be drawn on the timing of the next cut in UK bank base rates, but repeated that fight-ing inflation is his top priority. product for the third succes-

Sterling fell 1 cent to \$1.7265. It also eased to Y238.25 from Y238.50, but was unchanged at DM2.9725, while rising to FFr10.0925 from FFr10.0850 and to SFr2.5200 from SFr2.5150. The pound's index lost 0.1 to

The Spanieb peeeta remained the strongest ERM currency, hovering around its ceiling against the weakest placed French franc. This led to speculation that the Bank of Spain may cut its money market intervention rate, the main instrument of monetary policy, from 12% per cent at today's repurchase agreement tender. The last reduction was on May

			Eco Central Rates	Corrency Amounts Against Eco May 22	% Clange from Central Rate	% Sy IS We Carry	erend eless. Jan energ	ergence leator
ne for Ect. e gostile change denotes e weak correscy. Divergence showl the ratio between two spreads eventage difference between the actual market and Ect. seatural rates for a corrector, and the wandowns perox excessage destation of the currency's market rate from its Ecu central rate.  POUND SPOT FORWARD AGAINST THE POUNITIES.  There 22 Day's Three 19	iterting tailan Lira Belgian Franc Dutch Gullder D-Mark rish Pout Tanish Krone		0.696904 1538.24 42.4032 2.31643 2.05586 0.767417 7.84195	0.692440 1525.50 42.3600 2.31948 2.05896 0.768836 7.87559	-0.64 -0.63 -0.10 0.15 0.15 0.18 0.43	12	16	ļ
	re for Ecu; a ercentage dif ercentage der djustmest ca	e positive cha ference betwee plation of the localated by Fi	nge denotes de en the actual d currency's ma mancial Time	weak corrency.  maries and Eco ce  price rate from its	Divergence shows strad rates for a c s Ecu central rate	the ratio arreacy, as	befores two s	preads: period
		Day's				%	Three	, ñ

Horway France Sweden Japan Austria Switzerland , Ecu	1113470 - 11.3970 1.1105 - 1.1115 2.9445 - 2.9775 28.30 - 2.9775 28.30 - 2.9735 1.83.75 - 1.84.60 1.0.700 - 1.0.6050 10.0.700 - 10.1100 10.6400 - 10.6850 227.75 - 239.00 20.90 - 21.00 2.5150 - 2.5250 24.525 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600 24.535 - 1.4600	11.5625 - 11.5725 10.0875 - 10.0975	0.20-0.13cpm 43.5cm 61-33cpm 20-25cm/s 2-3.1mepn 24-13crepn 24-24-cpm 4-1-cpm 53-4-4-cpm 0.26-0.21cpm	304 224 189 278 218 218 218 208 409 276 387 195	45-330m 64-54-pm 0.50-0.40pm 13-14-pm 26-20pm 7-40pm 5-3-pm 6-3-pm 13-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	246 255 262 244 0.47 1.49 2.33 3.57 2.37 2.75 2.80 2.80 2.80 2.80 2.80 2.80 2.80 2.80
	Day's	FORWAR	One pronth	1%	Three	%
May 22	Day's spread	Close	One month	% 92	Three months	% pa
May 22	Day's spread 17255 - 1.7350	Close 1.7260 - 1.7270	One month	7. 9.2 5.98	Three months 2.39-2.36pm	% pa
May 22 UK7	Day's spread 1,7256 - 1,7360 1,5620 - 1,5620	Close 1.7260 - 1.7270 1.5640 - 1.5650	0.87-0.85cpm 0.59-0.54cpm	% p.a. 5.98 4.36	Three months 2.39-2.35pm 1.54-1.44pm	5.50
May 22 UK7 Ireland? Canada	Day's spread 1,7255 - 1,7350 1,5620 - 1,5620 1,1480 - 1,1495	Close 1.7250 - 1.7270 1.5540 - 1.5650 1.1485 - 1.1495	0.87-0.85cpm 0.59-0.54cpm 0.30-0.33ciis	% p.a. 5.98 4.36 -3.29	Three months 2.39-2.36-pm 1.54-1.44-pm 0.83-0.88-fis	% pa 5.50 3.83 -2.98
May 22 UK†	Day's spread 1,7255 - 1,7350 1,5520 - 1,5620 1,1480 - 1,1495 1,9285 - 1,9425	Closs 1.7260 - 1.7270 1.5540 - 1.5550 1.1485 - 1.1495 1.9390 - 1.9468	0.87-0.85cpm 0.59-0.54cpm 0.30-0.33ciis 0.31-0.54ciis	5.98 4.36 -3.29 -3.25	Three months 2.34-2.35pm 1.54-1.44pm 0.83-0.88efs 1.47-1.52ets	5.50 3.83 -2.98 -3.08
May 22 UK7 Ireland? Canada	Day's spread 1,7255 - 1,7350 1,5620 - 1,5620 1,1480 - 1,1495	Close 1.7250 - 1.7270 1.5540 - 1.5650 1.1485 - 1.1495	0.87-0.85cpm 0.59-0.54cpm 0.30-0.33ciis	% p.a. 5.98 4.36 -3.29	Three months 2.39-2.36-pm 1.54-1.44-pm 0.83-0.88-fis	% pa 5.50 3.83 -2.98
May 22 UK? Ireland? Caruda Metherlands Selyland Denmark	Day's spread 17255 - 17350 15620 - 15620 11480 - 11495 19285 - 19425 35.25 - 35.50 6.5520 - 6.5900 17110 - 17255	Close 1.7260 - 1.7270 1.5540 - 1.5650 1.1485 - 1.1495 1.9390 - 1.9405 35.40 - 35.50	0.87-0.85cpm 0.59-0.54cpm 0.30-0.33cilis 0.51-0.54cilis 7.50-9.50colis	5.98 4.36 -3.29 -3.25 -2.88	Three months 2.39-2.36pm 1.54-1.44pm 0.83-0.88ds 1.47-1.52ds 23.00-29.00ds	5.50 3.83 -2.98 -3.08 -2.93
May 22 UK?	0ay's spread 1.7255 - 1.7350 1.5620 - 1.5620 1.1480 - 1.1495 1.9285 - 1.9425 35.25 - 35.50 6.5520 - 6.5900 1.7110 - 1.7255 1.99.60 - 150.55	Closs 1.7250 - 1.7270 1.5540 - 1.5550 1.1485 - 1.1495 1.9390 - 1.9406 35.40 - 35.50 6.5850 - 6.5900 1.7210 - 1.7220 150.10 - 150.20	0.87-0.85epm 0.59-0.54epm 0.59-0.54epm 0.30-0.33elis 0.51-0.54elis 7.50-9.50elis 1.90-2.20erelis 0.43-0.45pldis 57-67elis	5 98 436 -329 -325 -326 -326 -326 -326 -326 -326 -326 -326	Three months 2.39-2.36pm 1.54-1.44pm 0.83-0.88sh; 1.47-1.52sh; 23.00-29.00dis 5.40-6.00dis 1.29-1.32dis 195-225dis	% p.a. 550 550 550 550 550 550 550 550 550 550
May 22 UK?	Day's spread  1.7255 - 1.7350 1.5520 - 1.5520 1.1480 - 1.1495 1.9285 - 1.9425 35.25 - 35.50 6.5520 - 6.5900 1.7110 - 1.7255 149.60 - 150.675	Closs 1.7260 - 1.7270 1.5640 - 1.5550 1.1485 - 1.1495 1.9390 - 1.9466 35.40 - 35.50 6.5850 - 6.5900 1.7210 - 1.7220	0.87-0.85cpm 0.59-0.54cpm 0.59-0.33cdis 0.51-0.54cdis 7.50-9.50cdis 1.90-2.20creds 0.43-0.45pids 57-67cdis 58-63cdis	5.98 4.36 -3.29 -3.25 -2.88 -3.07 -3.07	Three months 2.39-2.36pm 1.54-1.44pm 0.83-0.88dls 1,47-1.52es 23,00-29,00dls 5,40-6.00dls 1,29-1.32dls	% p.a. 550 550 -298 -298 -299 -246 -203

	EURO-CURRENCY INTEREST RATES									
May 22	Short term	7 Days notice	(Ine Morth	Three Months	Six Months	One: Year				
Sterling	11578 9 8 8 9 12 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	11 5 8 9 8 8 8 9 8 8 8 8 8 8 8 8 8 8 8 8 8	113 - 11H 5H - 5H 91 - 8H 83 - 84 83 - 84 91 - 9 114 - 105 7H - 77 9 - 87 9 - 87	11 58 88 8 9 1 9 7 7 9 5 1 1 9 7 7 9 5 1 1 9 7 7 9 5 1	14 0 0 50 15 17 18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	114 - 65 - 8 - 7 - 9 - 4 - 11 - 9 - 9 - 6 - 6 - 6				

EXCHANGE CROSS RATES											
May. 22	£	\$	DM	Yes	F Fr.	5 Fr.	H Fl.	Lin	CS	B Fr.	ECU
£	1	1.726	2.972	238.2	10.09	2,520	3.347	2206	1.983	61_20	1.448
\$	0.579	1	1.722	138.0	5.846	1.460	1.939	1278	1.149	35,46	0.839
DM	0.336	0.581	1	80.15	3.395	0.848	1.126	742.3	0.667	20.59	0.487
YEN	4.198	7.246	12.48	1000.	42.36	10.58	14.05	9261	8.325	256.9	6.079
FFr.	0.991	1.711	2.945	236.1	10.	2.498	3.317	2186	1.965	60.65	1.435
S Fr.	0.397	0.685	1.179	94.52	4.004	1	1.328	875.4	0.787	24,29	0.57
H.FI.	0.299	0.516	0.888	71.17	3.015	0.753	1	659,1	0.592	18.29	0.43
Lira	0.453	0.782	1.347	108.0	4.574	1.142	1.517	1000.	0.899	27.74	0.656
23	0.504	0.870	2.499	120.1	5.088	1.271	1.688	1112	1	30.86	0.730
B Fr.	1.634	2.820	4.856	389.2	16.49	4.118	5.469	3605	3.240	100.	2.366
ECU	0.691	1.192	2.052	164.5	6.968	1.740	2,311	1523	1.369	42,27	1

Yen per 1,000: French Fr. per 10: Lira per 1,000: Seigian Fr. per 100.

# LIFFE LONG GELT FUTURES OFTE 530,000 64th of 180% Jan 3-62 2-62 1-62 0-62 0-07 Estimated volume lutal, Calls 1131 Puts 1429 Previous day's noon int. Calls 25460 Puts 21071 0.99 0.74 0.49 0.26 0.07 0.02 0 istimated volume total, Calls 3247 Pats 953 Verlous 627's open lat. Calls 26694 Pars 201724. LONDON (LIFFE) 6% NOTIONAL CEMEAN COVT. NON BM258,000 1985m of 190% Estimated volume 49884 (24567) Previous day's open list, 90844 (88446 99,65 99,92 99,63 99,88 99.61

91.83 91.23 91.35 91.51 91.57 91.73 Estimated volume 18591 (3086)0 Previous day's open but, 136483 (116816) nated volume 386 (379) loss day's open int. 3312 (3296) 2473.0 2514.5 2554.0

Estimpted volume 3323 (2317) Previous day's open int. 14382 (14087) FT FREEDRIN EXCHANGE BATES 1.7265 1-pth 3-pth 6-mth 12-pth 17179 17028 16651 16570 DESCRIPTION OF STREET Latest High Low Pres. 17230 17270 17220 17290 17020 17046 17002 17076 16850 16906

# FT LONDON INTERBANK FIXING

The fixing rates are the arithmetic means rounded to the searcst one-cholessist, of the bid and officed rates for \$10m quoted to the startest by the reference hanks at 11.00 a.m. each working day. The banks are Battonal Westwinster Bank, Bank of 7 days, Deatsche Bank, Bange Retional de Paris and Brongan Bangarang Trent.

NEW YORK			Treasury	Bills and	Bonds	
(Lunchtime) Prime rate	75	Cormonth		5.51 Four 5.63 Flue; 5.90 Sever 6.14 10-ye		7.34 7,70
May.22	Overnight	One Month	Two Months	Tirte Mostis	Six Months	Locations Intervention
Frankfurt. Paris. Zurick. Amsterdam. Tokyo Millan Brussels. Cobbin	8.55-8.65 91-91 73-71 8.67-9.00 78-71 105-103 2.75-8.88 102-102	0.75-8:90 9-9% 74-8% 298-9:03 78-78 11%-11% 018-88 102-102	8.80-8.95	8.85-9.00 93-93 8-84 0.90-9.05 78-73 114-115 882-9 104-101 <sub>2</sub>	0.90-9.05	9.00 9.25

LONDON MONEY RATES							
May 22	Overnight	7 days notice	One Month	Three Mouths	Six Months	Gne Year	
Interbank Offer Interbank Bid Sterling COs Local Authority Deps. Local Authority Bonds Oscower Mitt Deps Company Deposits Finance House Deposits Treasony Bills (Bay) Fine Trade Sills (Buy) Dollar CDs. SOR Linked Dep. Offer SOR Linked Dep. Offer EGU Lioked Dep. Offer EGU Lioked Dep. Offer	13 8 	12 12 12 12 12 12 12 12 12 12 12 12 12 1	11111111111111111111111111111111111111	**************************************	11111	11111 1111 1 1 1 1 1 1 1 1 1 1 1 1 1 1	

Treasury Sills (sell); one-month 11:B per cent, three months 10% per cent; six months 10½ per cent; Bank Bills (sell); one-month 11½ per cent; three months 11 per cent; Treasury Bills; Average tender rate of discount 10.8427 p.c. ECGO Fixed Rate Sterling Export Finance. Make up day April 30,1991. Agreed rates for period May 25,1991 to June 25, 1991. Entence 1: 13.07 p.c. Schemes II & III: 13.32 p.c. Reference rate for period March 29,1991 to April 30, 1991. Scheme IV&V: 12.024 p.c. Local Authority and Finance Houses seven days' notice, others even days' notice of Rate 12½ from May 1.1991. Bank Deposit Rates for some at seven days notice 4 per cent. Cartificates of Tax Deposit Cartes 6); Deposit £100,000 and overheld under one month 81 per cent; one-three months 11 per cent; three-six months 10½ per cent; six-nine months 10 per cent; nine-turelse months 9½ per cent; Under £100,000 8½ per cent; from April 15,1991. Deposits withdrawn for cach 5 per cent.

FINANCIAL FUTURES AND OPTIONS 

8,74 0.32 0.32 0.00 0.00 0.00 0.00 0.00 Estimated volume total, Calls () Pres () Previous day's once lot, Calls 2020 Pres 3466

CHICAGO

SWISS FIBLIC (1916) SFr 125,000 S per SFi PHILADELMED, SE 5/5 OPTIONS 531,250 Goods per 51)

■ Data for the Matif tables were not available for this edition.

> BASE LENDING RATES Comm. Blk. of Landon Pic Midland Bank ...... Mount Banking ..... Nat Bk, of Kuwaik .

Adam & Company Allied Trust Bank Alls Bank Cyprus Popular Bk . Dunbar Bank PLC \_ Back of Brisan Bank
Bank of Barota
Bank Of Bilan Vinzya
Bank Crelit & Cones
Bank of Cyprus
Bank of Cyprus Equatorial Bank plc \_\_\_\_\_ Exeter Bank Limited \_\_\_\_ Financial & Gen. Bank \_\_\_ First National Bank Plc. Robert Fraser & Pturs.... Bank of India ...... Bank of Scotland . Banque Beige Ltd ... Barclays Bank ...... Revitable & Ges lus Bok. Perit Bit of Mid East.

Hat Westminster 12 Horthern Bank Ltd 12 Nykredis Mortgage Bank 12½ Provincial Bank PLC 14 Rocharghe Bank Ltd. ..... Royal Bit of Scotland ..... Scotth & William Sees, ... Unity Trust Bank Pic ..... Western Trust ...... Westpac Bank Corp. ..... C. Hoare & Co., Hongkong & Shambai ...

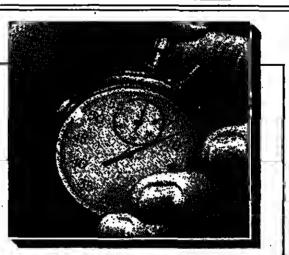
Leopold Joseph & Sons ...
Lloyds Bank .... Whitemay Laidlaw 12 Yorkshire Bank 12 Members of British Merchant Meghraj Bank Ltd..... Banking & Securities Houses Association.

GREATER MANCHESTER

The FT proposes to publish this survey on June 14 1991.

It will be of particular interest to the 130,000 readers of the FT who are of Director or Manager stable in the UK. Not to mention the Financial Markets who rely on the FT for

Data source: BMRC 1990 **FT SURVEYS** 



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most modern, ethical and effective credit management techniques and the most powerful force for payment available today. We can help with domestic and international debt recovery, credit reporting and credit insurance.

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### MONEY MARKET FUNDS

**Money Market** Trust Funds experient Co 1.td 12/0 0732 7/0114 12 465 Min 12 765 Min 12 875 Min Cautte & Co

Money Market **Bank Accounts** 

0.03 0.11 0.28 0.50 0.74 0.99

93.73 93.73 93.75 93.66 92.67 92.67 92.67 92.67 92.67

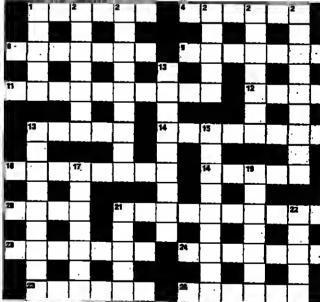
0.7250 0.7260 0.7224 0.7231

8 & C Merchant Bank PLC Pertifolio Acc 19 Mottomb Street, Legona SWIX 815 671-2456616 62-500-499 99 99 70 972 97 CLI 800-699 99 1075 8 06 11 19 00 150,000 and above 11.25 8 44 11.73 00 Tyretali & Co Ltd 24-33 Princess Victoria Demand Acc. Brown Shipley & Co Ltd. Founders Court, Lothing, London

**JOTTER PAD** 

### CROSSWORD

No.7,550 Set by CINEPHILE



Right solutions are one-word novel titles; their chies may be

ACROSS 1, 5 The heart to proceed? (11)
4 What happens at noon is compensation (6)
8 Leave in confusion (7)
9 Hostile dog in hansom (7)

11 Dog's home as good as a cas-

tie, say? (10)
12 Girl helps them mature (4)
13 Puzzle for model (5)
14 Berry to cross (8)
16 Deprived of love? Kind uses

will alter that (8)
18 Indicator to knowledge (5) 20 Star retiring at five years old? (4)

21 You sound like me in myself

(10)
23 Church has nothing against dividing any fish (7)
24 Leave home by road with line of bars (7) 25 Cover for pious heathers (6) 26 Fisherman by degrees

ninety? (6) DOWN 1 Physician to compete on film (5)

2 Pretty girls are easy to catch (7)

3 Direction of waves and conflict in the dentist's? (9)

FOWLER ADVANCES
O E M O E L U
CAULIUM CONSTRACT
U L D D R I N U
SUDORNED EN FORT
E E E L C T
ONLE LIGHTHOUSE
RIGHTANEAD STUB
E A G I C A C
ONCEOVER BAUTUE
L E U A E L A
L AT ITUOE MERELT

6 Spring arrival to be turned

over? (3.4)
7 Trio's name available for

the press (5,4)
10 Method used in Europe and
Rural District Council (8)

13 Writer did wrong when

climbing (9)
15 Song about half a day with

name of legendary king (9) 17 Russian weeder (7)

19 Bird out of kelter around

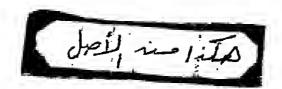
pole (7)
21 Fulcrum of four in vessel (5)
22 Beast of comparatively 1gh

Solution to Puzzle No.7,549

temperature (5).

JOTTER HAE

SSWORD



FINANCIAL TIMES	THURSDAY MAY 23 I	991		ORLD STO	CK MARKETS		37
AUSTRIA	FRANCE (continued)	SERMANY (continued)	NETHER ANDS	SWEDEN (coatlowed)			
May 22   Sch	Brey 22   Fes.   + er =	Sidey 22	NETHERLANDS   Nay 22	Big 72   Krees + er -	21 20 17    Industrials 2906.08 2872.22 2886 63 28   Home Boaris 94.75 94.70 94.69 95   Transport 2129.06 1129.23 2143.54 21   Itilitain 220.89 210.45 210.95 2   STANDARD AND POOR'S Compacile 2 375.35 372.28 372.39 32   Industrials 447.28 443.52 443.33 4   Financial 29.34 29.06 29.06 28   MYSIC Compacile 285.60 204.07 204.15 28   Amez Mict. Value 359.13 359.16 358.01 38   MASDAQ Composite 483.60 480.10 481.38 48	Section   Stack   Negh   Low Close   Change   300   Gopulating   289   250   250   250   2445   435   435   10000   CodecanDew   3674   435   435   435   10000   CodecanDew   3674   873   873   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   875   87	HTX Creeral CR/12/90
BANP Cert line	May 22   Yen	STET	### ### ### ### ### ### ### ### ### ##	SA Stan Assoro 25 - 30.25; Tigo Oats - 37.75 et - 1. AliSTRALIA (continued) Mag 22	Compasite 3447.63 to 3447 MONTREAL Fordule 1825.15 to 1825	16 HPGH LOW 7-82 9017-76 329-L18 5(3) 26-32-06 69(1) 9-74 3456-18 3571-53 6(3) 3164-95 (15-(1) 5-53 1830-57 1888-19 5(3) 1686-89 69(1) 5-53 1830-57 1888-19 5(3) 1686-89 69(1) 18 10 common - 50; Standard and Peor's - 10; and Indices based 1975 and Montreal Portfolio 4/1/ 5, Financial and Transportation. (c) Cloved. (a)  TOKYO - Most Wednesday Stocke Choing Change	## Rores Deep Ex. (VALRID)
Critical totals	Lion Corp	Nissam Diezel   610     Nissam Diezel   740   -5     Nissam Diezel   1,890   -20     Nissam Diezel   1,890   -20     Nissam Diezel   1,890   -20     Nissam Diezel   1,970   -10     Nissam Diezel   1,970   -10     Nissam Diezel   605   -1     Nissam Diezel   605   -1     Nissam Diezel   605   -1     Nissam Diezel   605   -1     Nissam Diezel   620   -5     Nitob Deckle   620   -5     Nitob Deckle   620   -2     Nitob Deckle   620   -2     Nitob Deckle   1,760   -2     Nomera   2,110   -10     Ophograph Garril   1,240   -10     Ophogra	Totalite Elect.	Arapy Props	POV	Namerin Steel	Hand - Delivery now available in

# POWER GENERATION EQUIPMENT

The FT proposes to publish this survey on

June 12th 1991.

The FT is read by 54% of Chief Executives in Europes top 2000 companies. If you want to reach this important audience, call Philip Dodson on 071 873 3389 or fax 071 873 3062

10.000 14.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15.000 15

+0.01 +0.08 -0.02

+0.02 +0.05 +0.01 +0.01 Data source: Chief Executives in Europe 1990
FT SURVEYS

WARSAW DAY A

### **REST OF POLAND**

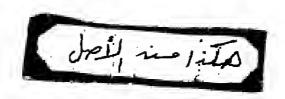
DAY B

For subscription details and more information contact Nina Kowaleska in Warsaw
Phone 48 - 22 - 489787

or Andrew Taylor in Frankfurt Phone 49 - 69 - 7598118 Fax 49 - 69 - 722677

FINANCIAL TIMES

NEW YORK STOCK EXCHANGE COMPOSITE		
1981   Fig.   Close From   1981   Fig.   Fig.   Close From   1981   Fig.   Fig.   Close From   1981   Fig.   Fi	The Low Stock Or. Vol. 5 color Hope Low Concess Conces	÷
11 10 1 ACM Gwin 306 115 115 115 115 115 115 115 115 115 11	84, 71 More Corp. D.M.C.O.T 688 77; 77; 78; 117; 118; 118; 118; 118;	
17 % 14 % Mass Expr. 0.40 0.03 5 100 17 % 17 % 17 100 100 100 100 100 100 100 100 100	22 2 LIV 125 125 125 125 125 125 125 125 125 125	
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### Technology stocks firm as other equities idle

**Wall Street** 

ALTHOUGH technology stocks bounced back from Tuesday's declines, the equity market idled just below opening values yesterday morning in moderate

trading. writes Patrick
Harverson in New York.
At 1 pm the Dow Jooee
Industrial Average was
oowo2.01 at 2,904.07. The broader-based Standard & Poor's 500 slumbered in similar fashion, gaining just 0.01 to 375.54 by 1 pm. The Nasdaq composite of over-the-counter issues, however, was in better form, rising 3.11 to 486.71. Turnover on the New York SE was 99m shares by 1 pm, while declining stocks outnumbered

advancing stocks by 752 to 641.
In the absence of fresh ecooomic deta, and with bood prices little changed, the stock market lacked a firm direction yesterday, and the Dow appeared to be stuck in e narrow treding range between 2,860 and 2,920.

IBM, which fell late on Tuesday after saveral analysts released negative comments on the stock, bounced back \$21/2 to \$103% on turnover of almost 1m shares. Other technology

Compaq up \$% at \$37, Digital Equipment up \$1% at \$63%, and Hewlett Packard \$1% higher at \$49%.

Secondary technology issues moved in a similar fashion. Apple rose \$1/2 to \$45% and Microsoft gained \$3% at \$105%. Intel advanced \$1% to \$48% on turnover of 3.1m shares after the Oregon-based company said that its business outlook was still excellent, and that its second quarter results were likely to exceed analysts'

LA Gear rose in early trad-ing on news that it had hired Merrill Lynch, the broking house to explore options that include the possible sale of a substantial stake in the company. However, as profit-takers moved in, the stock fell back to \$11% down \$%.

Federal Express rose \$% to \$38% after the company said that it was discussing the sale of its inland shipping and trucking divisions in Germany and Holland to a Dutch buyer. Blockbuster fell \$% to \$8% after the video-store chain confirmed that it will earn firmed that it will earn between 50 cents and 60 cents a share in 1991, but warned that it was too early to begin pay-ing dividends to shareholders. Among over-the-counter

meted \$% to \$2% on reports that several credit agencies had advised clients to halt shipments to the chain. Yesterday it reported a loss of 3 cents s share in the first quarter of 1991, against a gain of 11 cents a share a year earlier.

New Line Cinema, which is quoted on the American Stock Exchange, fell \$% to \$10% on news that the movie production company will earn considerably less from the second Teenage Mutant Ninja Turtle movie than it did on the first.

TORONTO stocks fell at midday in thin trading, the composite index closing 5.7 lower at 3,442.0. Declines led advances by 196 to 178 on volume of 10 5m channels. advances by 196 to 178 on volume of 12.5m shares.

Laidlaw B shares dropped
C\$1 to C\$11% on volume of
925,000 shares on continued
concern over the clean-up costs
at the company's Mercier, Quebec, hazardous waste site.

Bank shares continued to be among the market's best per-formers, rising after the remainder of Canada's big six banks cut their prime rates to 9.75 per cent to match the

# on worries about earnings

Tokyo

SHARE PRICES lost early gains yesterday as earnings-related rumours spread in the afternoon. Sentiment was also depressed by an afternoon fall in the futures market, writes

Emiko Terazono in Tokyo. The Nikkei average closed down 82.55 at the day's low of 25,398.66. The index had risen steadily in the morning after the overnight rise on Wali Street and arbitrage-related buying, and bad hit a day's high of 25,768.52 at the start of

the afternoon session. Volume increased to 350m shares from 260m, rising above the 300m level for the first time since May 10. Traders attri-buted the increase to small-lot buying by individuals following recommendations by lead-ing domestic brokerage houses. Gains led losses by a marginal 491 to 410, while 203 issues were unchanged. The Topix index lost 2.57 to 1,933.57, but in London the ISE/Nikkel 50 index put on 15.90 to 1,444.51. Mr Peter Johnson st Baring

Securities said concern over fundamentals continued to bang over the market, notably the slow recovery of the US economy and the Japanese cen-tral bank's unchanged stance on the discount rate. The large arbitrage positions on June futures contracts also worried market participants.

Shares fell in the afternoon on speculation about Sony's earnings, announced after the market closed. Once again high-technology stocks led the decline, with Sony falling Y230 to Y5,700. Pioneer Electronic NEC Y20 to Y1.430. In contrast, TDK, which reported strong results on Tuesday, moved ahead Y170 to Y5,300.

The construction sector lost ground on rumours that a land speculator was in financial Y10 to Y1,160 and Shimizu shed

Akai Electric finished Y10 down at Y1.100 on meeting

Day's Change %

NATIONAL AND REGIONAL MARKETS

profit taking, after having cash call the previous day.
traded actively in the morning AUSTRALIA was lifted by

on the company'e improving business performance.

Japan Steel Works lost a net Y5 at Y768 after moving to a high for the year in the morning. Investors were attracted by thoughts that oil refinery plant orders could increase as refiners expand their facilities. Maeda Road Construction, a leading road paving company recommended by Japanese brokerages, added Y60 at Y2,750 for its fifth atraight rise. Hitachi Zosen, the shipbuilder, was the day's most active stock on a buy recommendation by on a buy recommendation by a

leading Japanese securities house, but was finally Y4 off at Y645 on profit-taking.
Sumitomo Metal Mining improved Y10 to Y1,320 on individual buying. The issue has

been strong recently on rumours that the company had discovered new gold deposits. Shin Nippon Air Conditioning Engineering put on Y10 to Y4.310 on forecasts of a 54 per cent rise in pre-tax profits for the current year, Individuals and some financial institutions. and some financial institutions sought the issue. In Osaka, the OSE avera

appreciated 48.16 to 28,122.55 on volume of 25.4m shares, against 20m previously. Kobe Cast Iron Works rose Y50 to Y1,110 on forecasts of growing sales of castings for machinery and manhole covers.

Roundup

MOST PACIFIC Rim markets showed a firmer trend yester-day. Bombay was closed as India mourned the murder of Mr Rajiv Gandhi, the former HONG KONG steadied after

s weak opening, following Tuesday'a 2 per cent tumble and the news of s big rights issue. The Hang Seng index closed just 3.26 points lower at 3,826.62 and turnover slipped to HK\$1.32bn from HK\$1.43bn. Hopewell Holdings, relisted after Tuesdey's suspension,

DM Index

117.24 119.26 122.18 116.91 118.93 121.84 208.42 209.99 215.13 96.93 98.81 101.03 117.57 119.59 122.52 94.55 96.20 98.54 135.13 187.47 140.84 130.80 133.06 136.32 64.92 66.04 67.65 117.27 118.30 122.24 194.93 198.28 203.44 2

+0.5 17.27 118.30 122.24 118.30 -0.1 +0.3 194.93 198.28 203.14 242.77 +0.2 +1.3 848.82 863.49 884.84 3252.31 +1.3 +2.8 118.75 120.80 123.76 122.36 +1.6 +1.5 45.64 48.43 47.57 48.28 +1.5 +0.6 173.38 178.39 160.70 183.78 -0.1 +0.2 173.13 176.12 180.43 165.49 -0.2 +2.4 182.61 185.76 190.31 153.53 +1.7 +1.1 138.72 141.12 144.58 130.42 -0.3 +4.5 157.83 160.05 183.97 167.70 +3.4 +1.8 80.37 81.77 83.78 84.51 +0.9 +1.6 147.51 150.05 153.72 147.51 +0.6 +0.8 129.75 131.99 135.23 151.97 +0.8

157.59 161.44 117.82 119.86 122.79 118.62 120.66 123.81 128.88 131.12 134.34 101.75 103.53 106.07 123.34 125.49 128.56 119.62 121.70 124.67

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181.44

120.38 121.81

134.34 149.40 +0.8 106.07 106.68 +0.4 126.56 129.06 -0.8 124.67 122.58 +0.1 124.73 130.11 +0.4 126.91 131.66 +0.4

The World Index (2290)... 143.05 +0.8 122.13 124.25 127.29 181.83 +0.4 2.62 141.89 122.38 123.96 127.48 131.32 149.01 123.28 148.64

Currency

buying from London and a drop in the Australian dollar, but closed off the day's high. The All Ordinaries index added 14 points at one stage, before ending 5.3 up at 1.541.4 after turnover of A\$480m, up from A\$255m. Volume was boosted by the placement of Fosters Brewing Group's 105m shares in Goodman Fielder Wattie. ANZ fell 14 cents to A\$3.71 on reporting a fall in first-half

profits of 50 per cent and a cut in interim dividend. SEOUL returned from Tues-day's holiday to register its third successive decline, as Prime Minister Roh Jai Bong tendered his resignation to President Roh Tae Woo, after the violent anti-government demonstrations over the last four weeks. The composite index dipped 4.29 to 624.32 in thin turnover of Won75.3bm, down from Won84.7bm.

KUALA LUMPUR rose 1.5

per cent amid speculation that Malaysians could soon be allowed to use part of their provident funds to invest in equities. There were also hopes that other funds were increasing their weightings in the market. The composite index added 8.56 at 592.76 as turnover grew to M\$150m from M\$85m. MANILA survived a bout of

profit-taking during the final half-hour and kept most of the day's gains intact. Share prices rose on speculation of a new treaty on US military bases in the country. The composite index advanced 16.16 or 1.4 per cent to 1.178.37, a 17-month high, in turnover of 175m esos, down from 191m. TAIWAN gained in modest trading, boosted partly by the ending of student demonstra tions. Growing export orders, suggesting economic recovery, also encouraged investors. The weighted index ended at 6,168.9, up 26.69, in turnover of

S\$117m, after S\$95m.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Gross Div. Yield

T\$76.06bn, against T\$60.95bn. SINGAPORE's Straits Times Industrial Index moved up 7.05 1,525.03 in turnover of

144.83 124.91 126.52 130.12 123.44 147.30 112.79 1202.56 174.70 176.96 151.98 177.99 222.37 167.00 138.72 117.92 119.49 122.82 119.89 157.20 121.73 1 136.91 118.08 119.59 122.89 113.96 157.20 121.73 1 136.91 118.08 119.59 122.89 113.96 141.10 126.48 1 1237.62 204.94 207.58 213.47 213.62 270.56 217.74 2 1 140.03 96.34 99.62 102.44 95.70 125.15 90.81 1 1 136.36 117.61 118.11 122.49 125.40 152.26 121.85 1 181.77 139.52 141.31 145.33 181.80 181.77 139.52 141.31 145.33 181.80 181.77 139.52 141.31 145.33 181.80 181.77 139.62 139.85 137.91 182.46 132.86 8 75.89 65.45 66.29 68.18 72.67 68.23 72.05 12 227.54 196.24 196.78 204.41 242.26 247.78 192.83 39 961.07 845.14 857.05 881.38 3209.36 995.27 534.45 135.82 118.97 118.47 121.84 124.25 146.57 125.79 125.70 125.55 125.55 125.55 125.65 45.42 46.01 47.31 47.57 54.64 41.16 64 201.86 174.10 176.95 181.35 183.96 223.24 182.24 182.62 203.10 175.17 177.43 182.46 185.90 206.25 151.63 184.07 138.62 140.41 144.39 130.77 171.12 131.51 178.29 152.07 154.03 158.40 182.22 204.12 146.60 187.57 178.29 152.07 154.03 158.40 182.22 204.12 146.60 187.57 182.25 182.27 182.17

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129.20

117.62 101.44 145.66 125.63 136.97 119.66

126.52 130.12 123.44

#### EUROPE

# Deutsche Bank helps Frankfurt to 1991 high

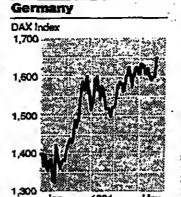
AS the UK moved from confidence to gloom yesterday, international investors' attention moved to Germany which bas lagged behind most of Europe this year. However, there were domestic questions about the quality and the durability of Frankfurt's flurry. writes Our Markets Staff.

FRANKFURT saw remarkable performances from Deutsche Bank, chemicals, builders and cars as its key indices hit new highs for 1991. The FAZ index rose 13.39 to 695.18 st midsession and the DAX closed 30.29 higher at 1,647.69. Volume jumped from DM6.6bn to DM11.4bo with

DM2.1bn of that in Deutsche, which rose DM13.60 to DM676.60 on hopes that it will disclose a 20 to 30 per cent jump in first quarter operating profits at today'e shareholders meeting. Banks and chemicals, where Bayer led with a DM3.70 rise to DM28.70, were also being bought for dividends which are about to be paid.

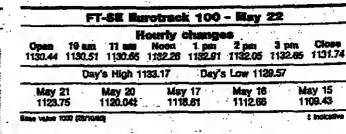
In construction, Bilfinger & Berger went ex rights and closed a net DM30 higher at DM910, following a revision of Tuesday's closing price, and Philipp Holzmann ended DM53 hetter at DM1,525. After the profits at today'e shareholder hetter at DM1,525. After the close, economics minister Jürgen Möllemann said German

companies will get 60 per cent



of the contracts to build the first batch of homes for Soviet troops leaving east Germany.
In carmakers, Daimler rose DM10 to DM717.50 bnt Mercedes Holding, which owns 25.23 per cent of Daimler, put on DM12.50 or more than 2 per cent to DMS77.50. Changes in tax law have fuelled speculation that group shareholdings will be rationalised, which could lead to Mercedes being bought ont. Voikswagen, the sector's underperformer, rose DM8.10 to DM374.50 and BMW, up more than 50 per cent this year, rose DM2 to DM563.50.

MILAN was lifted by Fiat's decision to maintain its dividend, which pleased its army



of small domestic shareholders and the domestic funds. But another fall in Generali held the Comit index to a gain of 3.41 to 573.33, in volume estimated at little better than Tuesday's pairry Li01bn. Fiat closed up 3.4 per cent or L185 at L5,650. After the close, Fiat said it planned to close seven plants for five days at the end of June to reduce excess stock. Analysts warned that Fiat's decision to hold the dividend had nothing to do with fundamentals, since its forecast of an earnings recov-ery in the second half of 1991 was unrealistic. They noted that Fiat had not given a rea-son for its new share buy-back programme and, furthermore, a rights issue was possible.
Gensrali dropped L179 to
L34,730. The stock has fallen
5.4 per cent since it announced
its hig rights issue last week.
STOCKHOLM steadled after

Analysts said that, while the rise was mainly because of the knone's link with the Ecu, the market was also supported by hopes that the European Commission would let the Alfa Laval takeover go ahead. A decision is expected by August. Electrolux free B shares fell SV-5 to SV-345 before its first-SKr5 to SKr245 before its firstquarter report. After the close it revealed a 19 per cent drop in pre-tax profits. in pre-tax profits.

PARIS ended near the day's low, depressed by Wall Street and futures-related activity. The CAC 40 index closed at 1,831.13, down 1.96, after a day's high of 1,846.07. Turnover fell to FF12.2bn from FF12.5bn. Air Liquide was one of the few winners, rising FFr17 to FFr719. The company FFr719. The company announced a contract, esti-

mated to be worth up to

Affärsväriden General index eased 46 to 1,069.8 as volume fell to SKr882m from SKr818m.

Analysts said that, while the

10 years, to supply helium to the Ariane 5 rocket pro-Roussel Uclaf gained FFr340 or 5.9 per cent to FFr2,150. The company denied reports that it would chose seven of its 10

European factories Big retailers fell after Prime Minister Edith Gresson suggested that large comm might no longer be allowed more time to pay for goods and services then smaller concerns. Carrefour dropped FF750 or 2.5

per cent to FF11970.

MADRID eased on profit-taking but finished above the day's lows. The general index ended 0.78 down at 28168 as turnover rose to Ptatebu from Ptata.8bn. In utilities, Sevillana gained Ptal4 to Pta654 on heavy volume of 1 law shares. The state-controlled Endesa. was said to be seeking to raise its stake in Sevillana from S.S. to 20 per cent.
AMSTERDAM was relieved

that losses at KLM were not as big as expected. The CBS Ten-deacy index closed 0.6 up at 93.9 KLM added F1 1.30 or 2 per cent to F1 27.10.

ZURICH rose 0.7 per cent in thin trading, the Credit Suisse-Stock Index closing 3.7 higher at 543.1. Union Bank gained SFr40 to SFr3,700 while, in chemicals, Sandoz rose SFr275

# Cyprus gives up telephones for trading floor

Tuesday's 3.5 per cent rise. The

established ritual at the monthly evening meetings of the island's unofficial stock exchange. At the weekly morning sessions, the atmosphere is just as convivial, but everyone sticks to orange juice. Such informality is likely to

disappear when the Cyprus Chamber of Commerce, the unofficial enpervisor of the bourse, opens a trading floor at its premises in Nicosia in September. The island's dozen Greek Cypriot stockbrokers, who do most of their business over the telephone at present, will start trading there three times a week. times a week.

Mr Nondas Metaxas of the

Chamber of Commerce says: "It was a choice between set-ting up a floor or introducing electronic trading right away. As full computerisation would be very expensive, we decided on a floor. It also has the advantage of being a focus for developing public interest."

The Cyprus over-the-counter market, with 36 listings, enjoyed a record year in 1990 in space of an inevitable decline as the effects of the Gulf crisis began to be felt. The Cisco all-share index, issued weekly, peaked at 318 in mid-August. It finished the year at 256.4, a 35 per cent increase from the end of 1989.

Market capitalisation, with three new flotations and seven rights issues by listed companies during the year, rose from C£274.7m (\$580m) to C£472.9m in 1990. The banking and finance sector continued to dominate, accounting for 55 per cent of total capitalisation, boosted by rights issues from Popular Bank and Bank of pros which raised C£25m and C£20m respectively. Tour-

### **SOUTH AFRICA**

JOHANNESBURG's industrial index rose 34 to a record 3,581, bnoyed np by a continued shortage of scrip. Steady bul-lion prices kept gold shares on the boil: the all-gold index rose 28 to 1,199. The overall index added 36 to 3,117.

192.83 250.48 534.45 504.10 125.70 141.49 41.16 52.63 182.24 243.74 151.63 207.14

## Nikkei surrenders early rise Kerin Hope reports on developments in the trading of shares on the divided island tight, however, while the Cyprus companies law dates back to 1948, when the island was under British rule, and is therefore badly in need of

HE OFFER of a brandy ism and manufacturing compa-sonr, the Cyprus nies, with average annual turn national drink, is an over of C£10m (\$20.8m), accounted for most of the remainder. Total trading volume for 1990 was estimated at around C525m, of which almost C52m was registered at the Chamber of Commerce meetings. Vol-ume has fluctuated markedly in this year's sessions, but totalled over CE3m in the first four months of 1991. Last weekend's general elec-tion has had practically no effect on trading, except that last Friday's seesion was more

sparsely attended than usual as people returned to their villages to vote. After declining at the start of the year, the index jumped past the 280 mark at the end of the Gulf war. Last week it was down to 267.1, reflecting anxi-ety that a poor start to the tourist season - the island's main industry - will mean a sharp fall in economic growth this year. None the less, at least one tourist investment company is planning to join the market this summer, with a C24.5m equity flotation. As in the case of most recent issues, it will be designed to appeal to small investors, by far the majority of Cypriot shareholders, being offered through a series of

eanwhile, the Cyprus Investment and Secu-V rities Corporation (Cisco), an affiliate of the Bank of Cyprus, the island's largest

bank, is launching a C24m closed end mutual fund. A 30per cent tranche is on offer to foreign investors, after the central bank waived regulations restricting investment in Cypriot stocks to Mr Socrates Solomides,

Cisco's general manager, says: We have had several inquiries

from institutional investors abroad in the pest few months. But legislation will have to be modernised before the market here can really expend."

A framework law for making the stock exchange official has been delayed in parliament for more than a year. President more than a year. President George Vassiliou now says that pushing it through is a govern-

ment priority. Exchange controls remain

The island'e political problem - the 17-year de facto partition into separate Greek and Turkish Cypriot sectors — appears to weigh less on potential inves-tors minds than in the past. The central bank is showing more readiness to make exceptions to the exchange control rules for individual applicants. it recently gave permission for Italcementi, the Italian cement producer, to buy 20 per cent of Vassiliko Cement, the larger of

the two Greek Cypriot cement

### **BUSINESS LAW**

### Route to US banking revolution

By Rhett Brandon, John Walker and Gary Rice

implement the Bush administration's proposals for modern-ising the US financial system. If enacted, the legislation would revolutionise US banking. Well-capitalised banking groups would be permitted to engage in virtually every type of financial activity in the US. Commercial and industrial companies would be allowed to own US banks, Non-US banks that wished to engage in securities activities in America would have to adopt new structures for engaging in banking activities in the US.

The Treasury bill proposes a system of regulatory supervi-sion and rewards and penalties ed on the capital adequacy of the relevant insured bank. Banking organisations would be allowed to establish financial services bolding compa-nies to engage, through subsid-iarles, in banking and other permitted activities. As a gen-eral matter, no capital require-ments will apply to financial services holding companies or companies that own them; rather, the capital require-ments will epoly to federally ments will epply to federally

insured banks. Five capital "zones" would be established. Zone 1 applies to insured banks that have capital that is "significantly" in excess of the amount required by the Basle risk-

required by the Baste risk-based capital guidelines.

Zone 2 would apply to insured banks with capital meeting but not "significantly" exceeding the amount required by the Baste guidelines.

Zooe 3 would apply to insured banks not in compli-ance with annitoable capital ance with applicable capital guidelines, Zone 4 to those that are significantly below the guidelines and Zone 5 to those

with a Tier 1 leverage ratio of

1.5 per cent or lower.

A financial services holding company would be permitted to engage in new financial activities, would benefit from simplified regulatory approval procedures and could be owned by a commercial or industrial company if its federally insured bank subsidiaries that account for 80 per cent or more of the assets of all its insured bank subsidiaries qualify as Zone 1 and the remainder qualify as Zone 2.

Other financial services holding companies will not be sligible for these benefits, although exceptions may be made for those very close to meeting the above standard.

growth, dividends and activities, to raise capital, to limit executive compensation, to dis-miss officers and directors and to divest affiliates.

Also, financial services hold-ing companies and commercial or industrial companies that control such companies would be required themselves to meet bank capital requirements and to obtain approval of the regu-lators before paying dividends if one or more of their insured bank subsidiaries fall into Zone 3. In Zone 4, the restrictions that regulators have the discre tion to apply to Zone 3 institutions become mandatory. Insured banks in Zone 5 generally will be sold or placed in eceivership. The Federal Reserve already

uses capital requirements as the key criterion for acting on applications by banking organtions to engage in new activities. For example, only the most highly capitalised bank ing organisations are permitted to make large acquisitions or to engage in activities that are perceived to be risky, such as

parterved to be risky, such as underwriting equity securities.

The "zone" system may be intended to remove some of the regulators' discretion in such decisions, but in practice that is unlikely to occur in light of the extent to which determinations regarding capital ade-quacy involve not only the cal-culation of capital ratios, but also judgments on such mat-ters as reserve levels, asset quality and the risk posed by various activities.

The Federal Reserve now requires a non-US bank to meet the same capital adequacy standards that are imposed on US banking organisations that seek to engage in the same activities. These standards are applied to the non-US bank considered as a whole, although the regulators also require that the US operations of the non-US bank be in a generally satisfactory condi-

require a non-US bank that wished to engage in "new financial activities" to establish a financial services hold-ing company (which may be the non-US bank itself) and to place all its US branch and agency operations into an insured US bank subsidiary.

The term, "new financial ectivities", includes underwriting and dealing in securities (other than US government

The Treasury bill would

THE US Treasury Department recently presented to Congress a 317-pege bill that would insured banks to restrict engage in those activities.

The regulators would be securities), even if the non-US services holding company, and obtain an authorisation from the federal regulators to A financial services holding company with Zone 1 and Zone 2 insured bank subsidiaries will not have capital require-

ments directly applicable to it; rather, the capital require-ments will apply only to the subsidiary US banks. Thus, when a non-US bank seeks to engage in new finan-cial activities in the United States, the regulators will examine the capital of its US bank subsidiaries, not the capi tal of the non-US bank. · For non-US banks with relatively weak risk-based capital ratios, this may be preferable to the current system but it would result in much greater importance being attached to the condition of the US bank-

Non-US banks which engage in banking in America currently do so primarily through the use of branches and agencies. Although many non-US banks have also established bank subsidiaries in the US. primarily to engage in trust activities, and a small number of non-US banks have estab-lished retail banking networks, the great preponderance of banking assets held by non-US banks in the United States are held in US branches and agencies. US non-banking activities of these foreign banks are generally conducted through separate subsidiaries.

ing operations of all non-US

The Treasury bill would radically alter the existing framework for non-US banks that wished to underwrite and deal in equity or debt securities (other than government securities) in the US. Some non-US banks currently control US affiliates that engage in securi-ties underwriting and dealing activities in America, either with the approval of the Federal Reserve or under the "grandfather" provisions appli-cable to non-US banks which were engaging in those activi-ties before 1978. The authority of such non-US banks to engage in

such activities would terminate three years after the enactment of the Treasury bill In order to be able to continue to engage in these securities activities, each such non-US bank would be required to establish a financial services holding company, place all the banking operations of its US branches and agencies in insured bank subsidiaries of the financial

engage in the securities activities through a broker-dealer subsidiary of the financial ser-

vices holding company.

The proposal has a number of implications. Non-US hanks would be required to allocate some of their capital specifi-cally to their US banking activities now engaged in through US branches and agencies.

They would be required to maintain loan loss reserves in their US bank subsidiaries and to do so at levels that the US bank regulators deem appropri-ate. This will exacerbate exist-ing conflicts between US bank examiners and non-US banks over how to assess credit quality, particularly with respect to loans by US offices of a non-US bank to US subsidiaries of such

bank's foreign customers.
The Treasury bill proposes to eliminate the exemption that securities issued by US banks (and, by interpretation, US branches of non-US banks) now have from the registration requirements of the Securities Act of 1933. An exemption would con-

tinue to be available for deposits (including certificates of deposit), bankers' acceptances and letters of credit that are issued in the "usual course of business". The intent is to narrow the scope of capital raising that can be done by banks — including non-US banks — without Securities and Exchange Commission or fedkrichange Commission of Rec-eral bank regulatory review, Also, US banks and US branches of non-US banks would no longer be exempt from the SEC's broker-dealer registration requirements inless their securities activities were limited to aweep accounts, trust activities, transactions effected in exempt securities (such as government securities and commercial paper), private placements and brokerage business that is not solicited and for which no commission is accepted.

Section 1

If a US or non-US banking organisation intends to engage in activities beyond those permitted above, it would have to establish a separate affiliate under a financial services holding company for that purpose. It would not be permitted simply to register the bank or branch as a broker dealer. Mr Brandon and Mr Walker are parmers and Mr Rice is an associate of the New York law firm of Simpson Thacher & Bartlett,

